## New Application Training

FY2022 Continuum of Care Competition August 17, 2022

## Agenda

- ► NOFO Overview
- Process Overview
- Project Types
- Local Application Content
- Submission Information
- ► Timeline
- Resources
- Questions

#### Acronyms

- ARD: Annual Renewal Demand
- CE: Coordinated Entry
- CH: Chronic Homelessness
- CoC: Continuum of Care
- DV: Domestic Violence
- FPRN: Final Pro Rata Need
- HMIS: Homeless Management Information System
- NOFO: Notice of Funding Opportunity
- PSH: Permanent Supportive Housing
- RRH: Rapid Re-housing
- SSO: Supportive Services Only
- TH-RRH: Joint Transitional-Housing-Rapid Rehousing

### HUD CoC Competition Background

The CoC Program (24 CFR part 578) is designed to promote a community-wide commitment to the <u>goal of ending</u> <u>homelessness</u>; to <u>provide funding for efforts</u> by nonprofit providers, States, and local governments to quickly rehouse homeless individuals, families, persons fleeing domestic violence, and youth while minimizing the trauma and dislocation caused by homelessness; to promote access to and effective utilization of mainstream programs by homeless; and to optimize self-sufficiency among those experiencing homelessness.



#### Salt Lake Valley Coalition to End Homelessness

System Structure

## 2022 CoC Program NOFO

- ▶ NOFO Released on: August 1, 2022
- CoC Application Deadline: September 30, 2022
- Funding Available: Approximately \$2.794 billion
- Bonus Funding Available: 10% of PPRN
- ► DV Bonus Funding \$52 Million

## Funding for our CoC

- Annual Renewal Demand: \$9,519,739
  - This funding can be used to fund eligible renewal projects, in whole or in part, or can be reallocated to new projects.
- Tier 1 Funding: \$ 9,043,752 (95% of ARD)
- Tier 2 Funding: \$ 951,974
  - Tier 2 is the difference between Tier 1 and the maximum amount of renewal, reallocation, and CoC Bonus funds that a CoC can apply for, CoC planning projects, or projects selected with DV Bonus funds.
- Bonus Funding: \$475,987
- ▶ DV Bonus Funding: \$555,051
  - ▶ 10% of Preliminary ProRata Need
- ▶ Total Funding: \$10,550,777

#### Supplemental NOFO

- Salt Lake County CoC Eligible to apply for up to \$6,497,190 over 3 years (\$2,165,730 per year)
- Much more competitive than previous NOFOs and annual CoC Competition
  - Focus is on housing and services for unsheltered population
  - Can fund Outreach, Housing, Coordinated Entry, HMIS, and Planning Grants
- Attempting to run both process simultaneously, may make adjustments as the process moves forward
  - Regular NOFO response due September 30
  - Special NOFO response due October 20

#### **NOFO Overview-Policy Priorities**

- End homelessness for all people;
- Use a Housing First approach;
- Reduce unsheltered homelessness;
- Improve system performance;
- Partner with Housing, Health, and Service Agencies
- Advance racial equity and address racial disparities;
- Improving Assistance to LGBTQ+ Individuals;
- Engage people with lived experience in decision-making;
- Increase the Affordable Housing Supply

#### **NOFO Overview**

- As in past years, CoCs must prioritize projects into tiers, with projects prioritized in Tier 1 being more likely to be funded than projects of lower priority that fall into Tier 2.
- Communities continue to be expected to have a performance-based project review and rank process.

#### **Competition Overview**

- All applications submitted to the Ranking Committee for rank and review
- All applications are submitted to HUD after being locally ranked
- HUD makes final funding decisions
- Applicants will be direct HUD grantees
  - CoC has responsibilities to monitor local projects
    - Provide training, technical assistance
    - ▶ Review reporting to HUD

## Ranking Committee

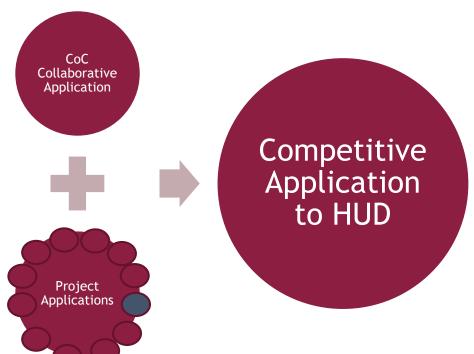
- Serves as the rank and review committee for the Continuum
- Members
  - Faith-based and non-profit providers of homeless services and housing
    - ▶ Youth, DV, Unsheltered
  - City, County & State ESG funders
  - Mental health & substance abuse coordinators
  - Person with lived experience

#### **Reallocation Process**

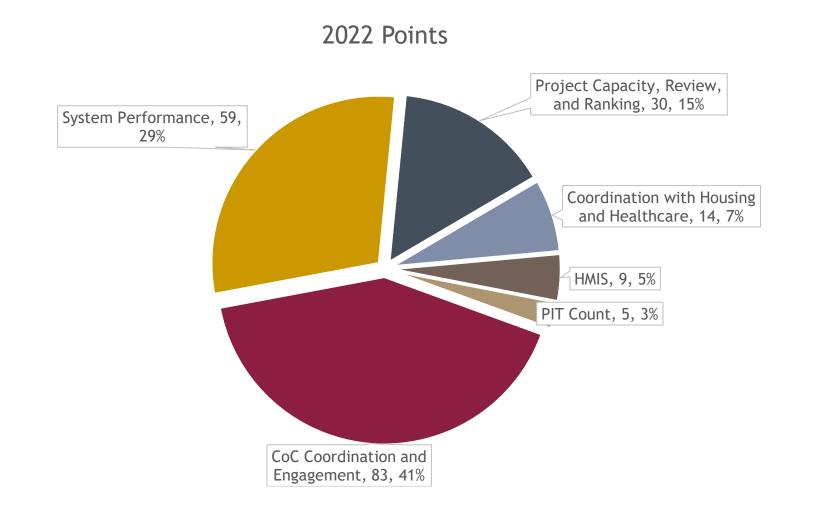
- Reallocation Options
  - Project applicants can voluntarily reallocate all or part of project funding.
  - Ranking Committee can reallocate based on CoC need and/or project performance.

#### **Collaborative Application Structure**

- HUD Application is composed of two parts:
  - 1. Collaborative Application-describes community planning efforts and performance
  - 2. Community Project Applications
    - The Collaborative Applicant (Salt Lake County) submits the application to HUD. Once awarded, project applicants are direct grantees/recipients of HUD funding.



#### CA Scoring Breakdown



Importance of Collaborative Application

#### ► Tier 2 Scoring:

- **50 points for CoC application score** (Collaborative Score)
- ▶ 40 Points for CoC's ranking
- 10 points for Housing First commitment

#### HUD Process -Final Funding Decision

#### Tier 1

- 95% of GIW amount
- Fund in order of Collaborative Application Score

#### Tier 2

- 5% of GIW amount + Bonus amount
- Assign score to each project based on 100 point scale
- May be funded
- HUD has directed CoC's to be strategic about Tier 2

### HUD Process -Amount of Funding Available Nationally

Renewals, Reallocated, and Bonus are all funded using the same process; depending on Tier placement

#### **DV Bonus Ranking Process**

- If a CoC's DV Bonus projects are selected, HUD will remove the selected projects from the CoC's priority listing
  - Assign score to each project based on 100 point scale
- If a CoC's DV Bonus projects are not selected for bonus funding, then the DV Bonus projects will remain on the CoC's priority listing and will be eligible for funding as (non-DV) bonus projects through the CoC Program.

#### Local Process -CoC Recommendations to HUD



- Renewals
- Reallocated
- Bonus

## Eligible Applicants

- Nonprofit organizations
- States
- Local governments
- Instrumentalities of State and local governments
- Indian Tribes and TDHE
- Public housing agencies
- For-profit entities are not eligible to apply for grants or to be subrecipients of grant funds.
- Projects are limited to serving persons in Salt Lake County.

#### New Projects -Bonus/Reallocation

- Any eligible organization can apply, whether or not they have previously received HUD funding.
- All applicants should closely review the new project detailed instructions, instructional guides and funding announcements to ensure that applications are complete.
- New Project applicants will be assessed both on the Applicant's organizational capacity, community need and the HUD project application.
- Expansion
  - A CoC funded project can submit a new project application to expand its current program.

#### New Projects Page 35 of NOFO details grant term options

- New Project Grant Terms
  - If requesting 1 year of funding, can also request a longer initial grant term not to exceed 18 months
  - Any new projects requesting capital costs (i.e., new construction, acquisition, or rehabilitation) are not eligible for 1-year requests. If 1-year of funding is requested for new projects with capital costs, HUD will increase the grant term to 3- years and the new project will be required to spend the funds requested over a 3-year period, assuming the project is conditionally selected for award.
  - ► TBRA-1-5 year grant term
  - PBRA-15 year grant term, only 5 years of funds
  - Projects only requesting Operating, Supportive Services, HMIS, and admin-request a 1-5 year term
  - Page 35 of NOFO indicates other grant term options

#### **Transition Grants**

- Option to transition an existing renewable project type to a new eligible project type (ex. TH to RRH) through the application process.
- Provider must remain the same
- Allows for shift to new type over the course of the grant year.
- No longer limited to 50% of funding to be used for costs of eligible activities of the original project type.

#### PH-PSH

New PH-PSH projects must serve one of the following:

- (i) persons eligible to be served by DedicatedPLUS projects as described in Section III.B.2.g of the NOFO in which case all units funded by the project must be used to serve program participants who meet the qualifications for DedicatedPLUS; or
- (ii) persons experiencing chronic homelessness at the time they initially enroll in the project.
- Funding request can be for rental assistance, leasing, operations, supportive services, acquisition, new construction, rehabilitation, and admin
- Not eligible for DV Bonus Funds

#### DedicatedPLUS

- A permanent supportive housing project where 100 percent of the beds are dedicated to serve individuals with disabilities and families in which one adult or child has a disability, including unaccompanied homeless youth, that at intake are:
- ▶ (1) experiencing chronic homelessness
- (2) residing in a transitional housing project that will be eliminated and meets the definition of chronically homeless in effect at the time in which the individual or family entered the transitional housing project;
- (3) residing in a place not meant for human habitation, emergency shelter, or safe haven; but the individuals or families experiencing chronic homelessness as defined at 24 CFR 578.3 had been admitted and enrolled in a permanent housing project within the last year and were unable to maintain a housing placement;
- (4) residing in transitional housing funded by a Joint TH and PH-RRH component project and who were experiencing chronic homelessness as defined at 24 CFR 578.3 prior to entering the project;
- (5) residing and has resided in a place not meant for human habitation, a safe haven, or emergency shelter for at least 12 months in the last three years, but has not done so on four separate occasions; or
- (6) receiving assistance through a Department of Veterans Affairs(VA)-funded homeless assistance program and met one of the above criteria at initial intake to the VA's homeless assistance system.

#### **PH-RRH**

- Permanent housing-rapid rehousing (PH-RRH) projects which serve
  - Homeless individuals
  - ► Families
  - Unaccompanied youth
- Funding request can be for rental assistance, leasing, supportive services and admin

### TH - RRH Joint Component

- Combined transitional housing and rapid rehousing in a single project designed to:
  - provide a safe, crisis housing
  - with financial assistance and wrap-around services determined by program participants
  - ▶ to help them move to permanent housing as quickly as possible
- Allow for the client to choose when they use the RRH resources to move into PH, not the program
- Funding request can be for rental assistance, leasing, operations, supportive services and admin

#### **Dedicated HMIS Project**

- Add or expand HMIS capacity
- Only the HMIS Lead is eligible to apply
- Not eligible for DV Bonus Funds

#### New Projects for DV Bonus

- Dedicated to serving survivors of domestic violence, dating violence, sexual assault, or stalking
  - ► PH-RRH
  - ▶ Joint TH and PH-RRH
  - SSO-CE project to implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking.
- Projects funded by the DV Bonus are limited to 1-year requests
- CoCs can apply for only 1 SSO-CE project for the DV Bonus.
  - Can submit any number of other projects (minimum of \$50,000)

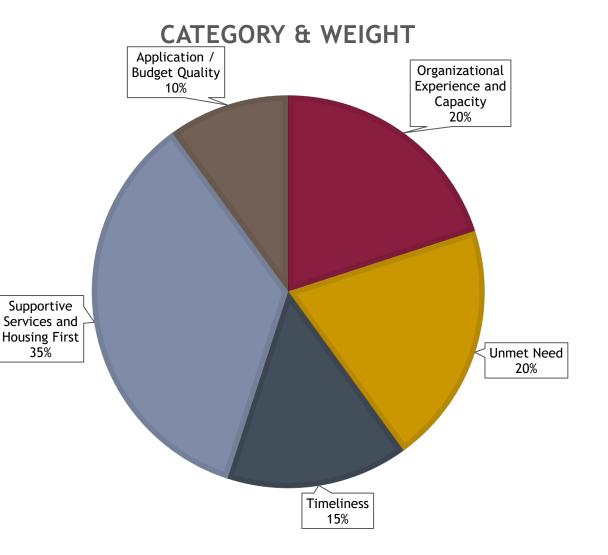
#### Collaboration / Leveraging

- HUD is encouraging new or expansion projects that leverage existing housing resources and/or partner with healthcare organizations. For more information, please see pages 85-86 of the 2022 NOFO.
- HUD is encouraging at least one permanent supportive housing or rapid rehousing project that utilizes healthcare resources to help individuals and families experiencing homelessness.
  - (i) substance abuse treatment or recovery provider, providing access to treatment or recovery services for all program participants who qualify and choose those services; or
  - (ii) the value of assistance being provided is at least an amount that is equivalent to 25 percent of the funding being requested for the project, which will be covered by the healthcare organization.
  - Leveraged resources coming from Public and private health insurance provider, healthcare services tailored to the program participants.

## Local Application Content

#### Scoring Guidelines-New Housing Projects

- From Local Application
- From E-snaps Application
  - Project Description and Budget
- All scored by Ranking Committee
- Scoring guidelines available on Salt Lake CoC Competition page



### **Threshold Certifications**

- Administered by an eligible organization
- Budget
  - Match at 25% for eligible activities
- Data Collection
  - ► As applicable, participate in the most recent PIT, HIC, and LSA as applicable
  - Participate in HMIS, or comparable database
- Coordinated Entry
  - Receive referrals for project through Coordinated Entry
- Compliance
  - Meet all requirements listed in FY2022 HUD CoC NOFO (part of E-snaps review)

# Organizational Experience and Capacity (All Applications)

- No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors
- Grant management system in place for complying with government grants
- Involvement in the local homeless housing and services system or local lowincome housing and services system
- Effective record of administering government funded housing programs for homeless persons or housing for low-income persons

### Unmet Need (All Applications)

- Target population
- Demonstrate Need
- Impact on community performance related to HUD system performance measures
- Addressing Racial Disparities

#### Timeliness(All Applications)

- Timeline for project implementation
- Plan to fully expend HUD funds

# Supportive Services and Housing First (All Housing Applications)

- Utilization of Housing First
- Rapidly securing housing for clients
- Utilizing Coordinated Entry
- Coordinate with mainstream health, social services, and employment
- Assisting clients with employment/other income
- (DV) Trauma-informed and client-centered policies

# Supportive Services (Coordinated Entry Projects Applications)

- Inclusive plan for coordination with stakeholders
- System design that is accessible for all persons seeking information regarding homelessness assistance
- Strategy for advertising the program to reach homeless persons with the highest barriers
- Standardized assessment process
- Ensuring that program participants are directed to appropriate housing and services
- ► Not eligible for DV bonus, but may still serve (DV)
  - Trauma-informed and client-centered policies

### System Design (HMIS Applications)

- How the HMIS funds will be expended in a way that is consistent with the CoC's funding strategy for the HMIS and furthers the CoC's HMIS implementation.
- The HMIS collects all Universal Data Elements as set forth in the HMIS Data Standards.
- ▶ The ability of the HMIS to un-duplicate client records.
- The HMIS produces all HUD-required reports and provides data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.
- Not eligible for DV bonus, but may still serve (DV)
  - Trauma-informed and client-centered policies

#### \*Supportive Services and Housing First (Supportive Services Only Applications) Only Eligible for Supplemental Funding\*

- Strategy for providing supportive services to those with the highest service needs, including those with histories of unsheltered homelessness and those who do not traditionally engage with supportive services.
- Program participants are assisted to obtain and maintain permanent housing in a manner that fits their needs.
- The proposed project has a specific plan for ensuring program participants will be individually assisted to obtain mainstream benefits and employment that meet participant needs.
- Leveraging healthcare resources
- Utilizing lived expertise in planning programming and services
- The proposed project is consistent with the plan described by the CoC in response to the Supplemental NOFO.
- (DV) Trauma-informed and client-centered policies

#### \*Supportive Services and Housing First (Supportive Services Only Applications) Only Eligible for Supplemental Funding\*

- Questions on the project application that reference "CoC Plan to Serve Individuals and Families Experiencing Homelessness with Severe Service Needs"
  - This document is the equivalent of the Collaborative Application portion of the regular NOFO process.
  - Will be developed and reviewed at the Collaborative Application meetings
  - Applicants may put in placeholder text to meet the deadline for initial review
    - Revise response once "Plan" is close to complete.

### Housing First

Three Part Process:

- 1. Quickly moving into housing
- 2. Minimal entry barriers
- 3. Tenancy only contingent on meeting standard lease agreement requirements

#### Attachments

- 1. Complete copy of your most recent independent financial audit (not just the management letter)
- 2. Copy of recent HUD, SLCo, or HMIS monitoring letters-for any CoC funded program
- 3. Copy of agency's accounting policy and procedures
- 4. For new housing projects: Copy of program's eligibility and termination policies and procedures

### **E-snaps** Application

### New Projects Application Detailed Instructions and Navigational Guide

- New Project Application Detailed Instructions
- Navigational Guide
- All applicants should closely review the new project detailed instructions, instructional guides and supporting materials to confirm that applications are completed correctly.
- Navigational Guide: Provides screen shots for working through the application
- Detailed Instructions: Detailed information about what responses should contain, updates to this year's application

#### Things to Remember

#### Project Name

- Standard naming convention for project applications
  - ► Agency Acronym, Project Name, HUD Competition Year
  - ► EX: SLCO CH Housing Project FY2022
- All attachments must be accurate and complete and dated between June 30, 2022 and September 30, 2022

### Budget & Match

- Detailed line-item information
- Instructions available in the Navigational Guides and Detailed Instructions
- Match
  - Regulations require all grant funds, except for leasing funds, to be matched with no less than 25 percent of funds or in-kind contributions from other sources

#### **Submission Instructions**

- New Application Deadline:
- The application is due via SmartSheets and e-snaps by
  - 5 pm on Friday August 26, 2022
  - (Renewal Applications due 8/29)
  - 1. Submit via SmartSheets
  - 2. Submit via E-snaps (this releases the application to the CoC, not to HUD)
    - Export a PDF copy of the application and email to Tarra McFadden (tmcfadden@slco.org)

#### SmartSheets Submission

- Not able to save and return to SmartSheets
- Utilizing a fillable PDF application form
- Once all Threshold items are selected an upload box will appear
  - Upload Application Form & Relevant Attachments
- Check and Double-check, form doesn't have built-in validation
- Reach out prior to the deadline if you have any issues
- You can opt to receive a copy of your responses as a proof of submission

#### END UTAH HOMELESSNESS Salt Lake Valley

#### **Application Submission Form**

#### Salt Lake County CoC New Project Application Submission

The Salt Lake Valley Coalition to End Homelessness is responsible for oversight of the Salt Lake City & County Continuum of Care and Salt Lake County Government is the Collaborative Applicant. In compliance with HUD requirements, the CO intends to evaluate projects and make funding decisions based on HUD and local priorities and project performance. The Ranking Committee will review the performance of existing CoC renewal projects. The Committee will further evaluate new project funding applications and determine if they are to be included as part of the CoC Application to HUD.

In response to the HUD Supplemental NOFO and the HUD Annual NOFO, projects seeking first-time funding through the Continuum of Care are hereby notified that the project application will be a two-part process; Part I: Local Application (PDF and SmartSheets Submission) and Part II: HUD (E-snaps) Application.

Funding available for our community in the Supplemental NOFO is no more than \$6,497,190 over three years.

The maximum available for reallocation (\$9,519,739) represents the Continuum's Annual Renewal Demand, or the amount needed to fund all existing renewal projects for one year. This is funding available for renewal and new projects created through reallocation. Additional funding is available through Bonus and DV Bonus Funds.

Projects passing minimum threshold requirements will be evaluated by the Ranking Committee for possible ranking and submitted with the CoC Application to HUD. The application is due via SmartSheets and e-snaps by August 26, 2022 by 5:00 PM

The Application form and resource documents are available at the Salt Lake Continuum of Care Competition page.

Application closes August 26, 2022 at 5 PM

Application Submission Date \*

Agency Name \*

Executive Director Name \*

roject Name *
roject Type Requested *
Select •
stal Amount of Funding Requested *
nreshold Items *
I threshold items must be selected for the File Upload box to appear. All threshold ems are required to receive CoC funding.
Project will be administered by an eligible organization
] Match at 25% for eligible activities (all budget line items, except leasing)
As applicable, participate in the PIT, HIC, and LSA
Agrees to participate in HMIS
] Agrees to have all referrals for proposed project routed through Coordinated Entry
] Meet all requirements listed in the NOFO (part of esnaps review)

Send me a copy of my responses

- 2	suc	ım	π.

## Post-NOFO Activities for Applicants (preliminary dates, subject to SLCO adjustment)

Applicants	SLCO	Ranking Committee
New Applicants Submit SmartSheets and E-Snaps Application (8/26)	Release Application for New Projects (8/11)	Approve Scoring Guidelines for New Projects (8/8)
Submit SmartSheets and E-Snaps Renewal Applications (8/29)	Release Renewal Application (8/12)	Approve Scoring Guidelines for Renewals (8/12)
+		+
Update applications based on feedback (TBD)	Coordinate Rank and Review Process (Through 9/13)	Review SmartSheets and E-snaps Applications (8/29-9/9)
•	+	•
Submit final application to CoC	Complete Collaborative Application and Priority Project Listing (9/23)	Complete Rank and Review Process (9/13)
	¥	
	Submit to HUD (9/28)	51

#### **Consolidated (Community) Application**

- Tuesday, August 23<sup>rd</sup> at 3 or 3:30- initial meeting
  - Street Outreach Task Group 8/29
  - Digital Inclusion Task Group 8/25
  - Employment CF Group Meeting 9/9
  - ► Health & Wellness CF Group Meeting 9/9
  - Safety & Legal Rights CF Group Meeting 9/12
  - Crisis Response CF Group Meeting 9/14

- Community Engagement 9/14
- Housing CF Group Meeting 9/15
- Coordinated Entry Task Group Meeting 9/15
- Education CF Group Meeting 9/21
- Client Focus CF Group Meeting 9/22
- Final Community Portion of Collaborative Application Review - 9/23

- Additional meetings that may be needed for the Supplemental response TBA
- Posted to <u>https://endutahhomelessness.org/salt-lake-valley/salt-lake-continuum-of-care-competition/</u> for community review

#### Resources

- ► HUD NOFO Information
  - https://www.hud.gov/sites/dfiles/SPM/documents/Continuum\_of\_Care\_Competition\_and \_Noncompetitive\_YHDP.pdf
  - https://www.hud.gov/program\_offices/comm\_planning/coc/competition
  - <u>cocnofo@hud.gov</u> for questions about the NOFO, competition, and applications.
  - <u>e-snaps@hud.gov</u> for questions about e-snaps technical issues
- Potential applicants for funding are strongly encouraged to take advantage of the extensive resources for the application process found on this HUD website. Instructions, guidebooks, and other resources for the application process are found here: <a href="https://www.hudexchange.info/programs/e-snaps/">https://www.hudexchange.info/programs/e-snaps/</a>
- Information related to our local process will be posted regularly here:
  - https://endutahhomelessness.org/salt-lake-valley/salt-lake-continuum-of-carecompetition/

#### **Contact Information**

Office of Programs and Partnerships Salt Lake County 2001 South State Street, Suite N4-930 P.O. Box 144575 Salt Lake City, UT 84114-4575

Tarra McFadden Special Projects & Grants Coordinator Phone: 801-923-3080 Email: <u>tmcfadden@slco.org</u> Katherine Fife Director, Programs and Partnerships Phone: 385-468-7143 Email: <u>kfife@slco.org</u>

E-mail contact is preferred so that issues may be documented and common issues can be used to create an FAQ document if necessary.