

## Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2022 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2022 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It  
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2022 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

## 1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

**1A-1. CoC Name and Number:** UT-500 - Salt Lake City & County CoC

**1A-2. Collaborative Applicant Name:** Salt Lake County Government

**1A-3. CoC Designation:** CA

**1A-4. HMIS Lead:** Utah Office of Homeless Services

## 1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
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<b>1B-1.</b>	<b>Inclusive Structure and Participation–Participation in Coordinated Entry.</b>	
	NOFO Sections VII.B.1.a.(1), VII.B.1.e., VII.B.1.p., and VII.B.1.r.	
	In the chart below for the period from May 1, 2021 to April 30, 2022:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	Agencies serving survivors of human trafficking	Yes	Yes	Yes
3.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
4.	Disability Advocates	Yes	Yes	Yes
5.	Disability Service Organizations	Yes	Yes	Yes
6.	EMS/Crisis Response Team(s)	Yes	Yes	Yes
7.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
8.	Hospital(s)	Yes	Yes	No
9.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
10.	Law Enforcement	Yes	Yes	Yes
11.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
12.	LGBTQ+ Service Organizations	Yes	Yes	Yes
13.	Local Government Staff/Officials	Yes	Yes	Yes
14.	Local Jail(s)	Yes	Yes	No
15.	Mental Health Service Organizations	Yes	Yes	Yes
16.	Mental Illness Advocates	Yes	Yes	Yes

17.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
18.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
19.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
20.	Other homeless subpopulation advocates	Yes	Yes	Yes
21.	Public Housing Authorities	Yes	Yes	Yes
22.	School Administrators/Homeless Liaisons	Yes	Yes	No
23.	State Domestic Violence Coalition	Yes	Yes	Yes
24.	State Sexual Assault Coalition	Yes	Yes	Yes
25.	Street Outreach Team(s)	Yes	Yes	Yes
26.	Substance Abuse Advocates	Yes	Yes	Yes
27.	Substance Abuse Service Organizations	Yes	Yes	Yes
28.	Victim Service Providers	Yes	Yes	Yes
29.	Domestic Violence Advocates	Yes	Yes	Yes
30.	Other Victim Service Organizations	Yes	Yes	Yes
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Faith-based Organizations	Yes	Yes	Yes
35.	Resource centers/Emergency shelter providers	Yes	Yes	Yes

1B-2.	Open Invitation for New Members.	
	NOFO Section VII.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication with individuals with disabilities, including the availability of accessible electronic formats;
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)



1. New members are encouraged to join the CoC/Salt Lake Valley Coalition to End Homelessness (SLVCEH) at all times. On average, 15-20 new members join each month. An invitation and membership form is posted on the homepage of the SLVCEH website. An invitation to join is included in the bi-weekly newsletter and on social media. Accommodations to address any potential barriers to become a member are provided. Invitations to join are included in all calendar invites of SLVCEH meetings. Steering Committee and membership prioritizes outreach and invitation to potential members, including those with lived expertise. Support agency staff reach out to and meet with potential members regularly. Case managers personally invite clients to attend meetings. A compensation policy for those with lived expertise has been implemented.

2. Effective communication is ensured through intentional strategies as well as partnerships with agencies that serve individuals with disabilities. Accommodations are available, which include receiving materials electronically and joining meetings by phone. Closed captioning is available during meetings. The CoC utilizes SLCo Accessibility Checker software to ensure accessible content. Accommodations are offered upon request including translation, assistance completing the membership form, and receiving materials in an electronic or printed format.

3. The CoC conducts regular outreach to organizations serving cultural specific communities. During regular CoC meetings, discussions regarding who is missing from our table, and identifying steps to reach out and extend invitations are made. Partnerships made during the pandemic have remained and even strengthened, utilizing community health workers, and other organizations that work to help communities navigate systems such as homeless services. Resources within SLCo, including Youth Services, the Offices of New Americans, Diversity and Inclusion, and Housing & Community Development, all help to provide connections, training, and outreach to new organizations and communities, in culturally appropriate ways. They help disseminate information to partners and organizations, including Pacific Islander Knowledge and Action Resource, Asian Association of Utah, The Disability Law Center, the Utah Pride Center, and more.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section VII.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information; and
3.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. The Salt Lake Valley Coalition to End Homelessness (SLVCEH) solicits and considers opinions from a broad array of organizations and individuals with a knowledge of homelessness. Eight Core Function Groups and numerous task groups function to encourage a wide range of issues, expertise, and perspectives in conversations and strategies. Potential members are encouraged to attend meetings and are invited to subscribe to the biweekly newsletter. Meetings begin with a statement on inclusion, equitable participation, and respect for all perspectives as a strategic priority aimed at continually broadening the scope of solicited and considered opinion, expertise, and perspective provided by organizations and individuals. On-going outreach to new members, including those with lived experience, is done by support agency staff, the steering committee, and members.
2. The CoC communicates information membership, core function, and task group meetings, via the e-newsletter, on the website and social media. Meeting agendas are posted in advance and emailed. Meeting notes, minutes, recordings and items for review are posted on the website and emailed. Meetings are held either virtually or hybrid, are recorded, and posted publicly. Information presented in meetings is accessible by members and they are encouraged to share.
3. The CoC actively seeks comments and input on all CoC/SLVCEH activities and issues. The input is encouraged during all task group and core function meetings. The last item on regular meeting agendas includes an open roundtable opportunity for attendees to share comments and updates. In virtual meetings, chat functions are utilized as well. Input is gathered through surveys, and discussed and presented in meetings with members and the steering committee. Input helps to inform recommendations for steering committee members to incorporate in strategies, policies, and activities that are aimed to improve approaches to prevent and end homelessness.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
	NOFO Section VII.B.1.a.(4)	
	Describe in the field below how your CoC notified the public:	
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	how your CoC effectively communicated with individuals with disabilities, including making information accessible in electronic formats.	

(limit 2,500 characters)

1. The CoC notified the public that the local competition was open, and encouraged proposals from entities that have not previously received CoC program funding. Examples of notices include: Public posting of RFP on CoC website and an announcement of RFP in bi-weekly CoC e-newsletter to CoC membership email list of approximately 550, which includes organizations that have not previously received CoC program funding. Our newsletter is publicly available on our website to non-subscribers.
2. The CoC publishes information about the funding opportunity and instructions on how to apply. Our process is for applicants to complete and submit a PDF form via Smartsheets and submit attachments related to financials and housing eligibility policies. Applicants are also required to submit an eSNAPS application for review. The CoC hosted training for potential applicants, geared towards first time applicants. The slides and a recording of the training were posted on the CoC website for those unable to attend.
3. The CoC publishes scoring materials used for new and renewal applications when the notices to apply are posted. The Ranking Committee reviews and scores all applications that have met the submission requirements and uses the approved scoring matrix to assign a score to each project. Projects are then ranked in order of score & the ranking is reflected in the Project Priority Listing. The ranking committee considers HUD and local priorities as it makes Tiering decisions. This year renewal applications were ranked in order of score received. New projects were also ranked in order of score received, but new projects were placed after all renewal projects. The Ranking Committee determined that this was a fair and appropriate strategy as the renewal projects are providing important housing and services within the community and there are no performance concerns with the applications.
4. Prior to posting documents to the CoC Website, an accessibility checker available through Adobe is used to identify any readability issues related to contrast, structure, and fonts to assist those who utilize screen readers, etc. The CoC website includes information on requesting accommodations for individuals with disabilities or language interpretation services as well as TTY resources for those who are deaf or hard of hearing.

## 1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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  - FY 2022 CoC Application Navigational Guide;
  - Section 3 Resources;
  - PHA Crosswalk; and
  - Frequently Asked Questions

1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section VII.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section VII.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG and ESG-CV funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions within your CoC's geographic area so it could be addressed in Consolidated Plan update.

**(limit 2,500 characters)**

1. The CoC consults with ESG Program recipients in planning and allocating funds by inviting city, county, and state ESG funders to serve on the CoC project ranking committee. Members receive training on performance standards, evaluation, and HUD CoC reports, which includes Annual Performance Reports (APR), Point In Time (PIT) counts, Housing Inventory Chart (HIC), and System Performance Measure (SPM) level data. The CoC participates in monthly grants and program coordination with funders, including ESG, to align policies, assess needs, etc. ESG and ESG-CV funds were committed by State, City, and County funders for emergency shelter, rapid rehousing, and outreach projects.
2. CoC Collaborative Applicant participates in a Grants Coordination Committee with all Entitlement Cities in Salt Lake County as well as State partners. This group coordinates grant processes and monitoring, strategies, goals and outcomes, and shares updates regarding performance. Salt Lake County Housing & Community Development ensures that ESG funds support activities which positively impact the system measures and consider the priorities of the CoC. Programs funded with ESG demonstrated measurable outcomes that reflected the system goals of reduced returns to homelessness and increased exits to permanent housing.
3. System level PIT and HIC data are provided to State, City, and County recipients to be included in the Consolidated Plan along with narrative addressing the objectives for reducing and ending homelessness in the CAPER.
4. The CoC ensures local homelessness information is communicated and addressed in the Consolidated Plan updates by submitting local information to City and County ESG funders for their plans and by inviting ESG funders to participate in CoC activities. ESG funders are members of the Salt Lake Valley Coalition to End Homelessness, and actively participate in the Core Function Groups as well as the Coordinated Entry Task Group.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section VII.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	No
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting AAQs or requesting technical assistance to resolve noncompliance of service providers.	No
6.	Other. (limit 150 characters)	

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section VII.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Our CoC collaborates with youth education providers through various ways, including through our Education Core Function Group, which is co-led by a McKinney-Vento liaison, and the Director of Utah Community Action, an early childhood education provider. Education providers, including several additional McKinney Vento liaisons, are members of the CoC and also participate in the Core Function Group. The Executive Director of the organizations that owns and operates the VOA Youth Resource Center serves on the steering committee of the CoC. Our CoC collaborates with the State Education Agency through the Utah Homeless Network, in which we coordinate at least every other week, on issues related to homelessness in our region, and throughout the state.

Formal partnerships exist between youth education providers, McKinney-Vento LEA, school districts, and more. Members of the CoC work with partners such as United Way to further the efforts of community schools, preparing children for kindergarten, and increasing high school graduation rates. They also work closely to connect those experiencing homelessness through a formal partnership with Utah Community Action (UCA), who manages a new phone line as part of the “no wrong door” approach to homelessness services. UCA has a School Outreach Program for families with children in the Salt Lake City School District who are homeless or doubled up. Services can be accessed at any of the UCA locations. UCA staff can also connect clients with any of their other services: HEAT, Weatherization, Adult Education, Head Start and Early Head Start, and Nutrition, including our food pantries. Our CoC collaborates with the State Education Agency through the Utah Homeless Network, in which we coordinate at least every other week on issues related to homelessness in our region and throughout the state.

While a formal partnership does not exist with the SEA, the CoC has worked closely with them in our efforts in developing strategies to address youth homelessness. In addition, the CoC collaborated directly with LEAs and other partners to update our policies to clearly identify the roles of each partner, including the LEAs.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section VII.B.1.d.	

Describe in the field below written policies and procedures your CoC adopted to inform individuals and families who become homeless of their eligibility for educational services.

**(limit 2,500 characters)**

A CoC Educational Assurance Policy was developed and approved with service providers, including Utah Community Action, The Road Home, and liaisons. CoC engages liaisons, plans meetings, and encourages providers to adopt related policies. Providers educate staff on the rights of homeless students, maintain relationships with schools, encourage parental involvement, and refer to after school programs. McKinney-Vento school liaisons help with waivers, provide transportation, and work to ensure that McKinney-Vento entitlements are communicated to families. Individuals and families are informed on eligibility and services through a variety of ways. For example, public notices of the educational rights of students experiencing homelessness are placed in locations that may be frequented by parents and unaccompanied youth including schools, libraries, shelters, motels, food pantries, and other high traffic areas.

The CoC directly works with Utah Community Action (UCA) in making sure that homelessness is not a barrier to education. By leveraging the UCA School Outreach Program, we are better able to understand households at risk of homelessness and intervene quickly. Through this outreach program, services are easily accessible at a number of locations along with direct staff contact with families to ensure necessary knowledge of resources available. The outreach program also helps with other concerns such as nutrition, health, extreme weather, and even adult education.

We recognize the importance of not just education, but the lived experiences of the youth, and work to ensure that homelessness does not prevent a strong education. For additional resources, the Salt Lake County Homeless Service website is easily accessible for the general public and provides a service directory including access and links to educational resources. It also includes a widget to search resources via 2-1-1. The website includes food pantry sites, day center information, crisis nursery and day care centers, adult education/GED and ESL resources, and more. All of this information is free to access and additional services and information can be accessed at any resource center. For youth experiencing homelessness who dropped out of high school, Horizonte Instruction and Training Center offers an alternative public school within the Salt Lake City School District for youth to complete their high school diplomas or obtain a GED with the flexibility and pace needed by youth.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section VII.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	Yes
4.	Early Head Start	No	Yes



5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No
6.	Head Start	Yes	Yes
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaborating with Victim Service Providers.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC regularly collaborates with organizations who help provide housing and services to survivors of domestic violence, dating violence, sexual assault, and stalking to:

- |    |  |
|----|--|
| 1. | update CoC-wide policies; and  |
| 2. | ensure all housing and services provided in the CoC are trauma-informed and can meet the needs of survivors. |

(limit 2,500 characters)

1. The CoC coordinates regularly with providers who serve survivors of domestic violence, dating violence, sexual assault, and stalking. With the expertise of the HMIS team, the CoC collects de-identified aggregate data from providers who use comparable databases, and combines the aggregate data with HMIS data to help assess and understand the special needs related to domestic violence (DV), dating violence, sexual assault, stalking, and more. This data has been used to help create a more accurate PIT count and understand the performance of diversion and emergency shelter efforts. Aggregate DV data is also being used to analyze racial disparities in access to service and outcomes in our community.

Several representatives from providers that serve survivors are members of the CoC/Salt Lake Valley Coalition to End Homelessness (SLVCEH) and actively participate in Core Function meetings, including the Client Focused, and Crisis Response Core Function Groups, which offer a specific focus on meeting the needs of survivors. An Outreach Task Group has been created as a subset of these 2 Groups to provide a space for outreach service providers to connect and discuss specific needs of survivors. The director of the Utah Domestic Violence Coalition serves as a member of the SLVCEH Steering Committee and an employee of UDVC served on the Ranking committee to represent the needs and perspective of the population.

DV providers have actively participated in the Coordinated Entry Task Group and helped update the Salt Lake County Coordinated Entry Standards and policies, including the emergency transfer policy. By both relying on the use of de-identified data from comparable data bases and the expertise of partners such as Utah Domestic Violence Coalition, South Valley Services, and YWCA, the CoC is able to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.

2. The CoC coordinates with providers and advocates to connect staff with training on topics including fair housing, trauma informed care, and other resources, including SNAPS in Focus, Ensuring Access for Survivors of Domestic Violence. All staff in shelters, intake teams, and outreach teams receive training on the Lethality Assessment Protocol (LAP). Furthermore, the CoC is prepared for any emergency transfers necessary for DV victims; the CoC is dedicated to removing DV victims quickly from abusive situations and with the least amount of trauma possible.

1C-5a.	Annual Training on Safety and Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
NOFO Section VII.B.1.e.		
Describe in the field below how your CoC coordinates to provide training for:		
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

**(limit 2,500 characters)**

1. The CoC coordinates with providers & advocates to connect staff with training on topics including fair housing, trauma informed care, & resources including SNAPs in Focus, Ensuring Access for Survivors of Domestic Violence. The CoC participates in and promotes the Annual Domestic Violence Conference hosted by the Utah Domestic Violence Coalition & the annual Utah Homeless Summit. The CoC ensures that members are aware of the latest web-based domestic violence (DV) training from national partners such as National Network to End Domestic Violence, National Alliance for Safe Housing, & Domestic Violence & Housing Technical Assistance Consortium & includes information in the CoC e-newsletter. The UDVC director serves on the steering committee and helps to ensure a trauma-informed & victim-centered lens is used during all CoC activities, meetings, and planning.

Staff on outreach teams, in shelters, and with CoC's Coordinated Intake team are all trained on the Lethality Assessment Protocol (LAP), completed by anyone seeking services who discloses that they are fleeing domestic violence, to determine their level of immediate safety risk. The CoC has an Emergency Transfer Plan in place within our Policies and Procedures, & participating housing providers are required to follow established protocols. Included are documents for housing providers to initiate emergency transfers, confidentiality expectations, & pathways to additional safety resources for those fleeing domestic violence, sexual assault, & stalking.

2. While CoC domestic violence and trafficking service providers do not currently utilize HMIS, Coordinated Entry pathways are established to connect survivors to housing programs. Service providers who operate housing programs specifically for survivors, have the ability to connect to housing programs via CoC's Coordinated Entry System (CES), & operate under strong confidentiality protocols. Housing referrals are made based on the level of need, without jeopardizing confidentiality & by maximizing client choice. The CoC is exploring ways in which a DV-specific member of the HMIS team can be added to further explore confidential options to connect providers to HMIS. CoC safety and planning protocols include updating policies in consultation with DV providers who are active participants in CES meetings, CES Task Group, & are very involved in the revising of the CES Standards. Best practices are guiding principles in planning & revising all protocols.

1C-5b.	Using De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below:	
1.	the de-identified aggregate data source(s) your CoC uses for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
2.	how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

**(limit 2,500 characters)**

1. The CoC coordinates regularly with providers who serve survivors of domestic violence (DV), dating violence, sexual assault, and stalking. With the expertise of the HMIS team, the CoC collects de-identified aggregate data from providers who use comparable databases, and combines the aggregate data with HMIS data to help assess and understand the special needs related to domestic violence, dating violence, sexual assault, stalking, and more. Several representatives from various providers that serve survivors are members of the Salt Lake Valley Coalition to End Homelessness (SLVCEH) and actively participate in Core Function meetings, including the Client Focused, and Crisis Response Core Function Groups, which offer a specific focus on meeting the needs of survivors. An Outreach Task Group has been created as a subset of these two Core Function Groups to provide a space for outreach service providers to connect and discuss specific needs of survivors. The Director of an operator who serves survivors of domestic violence, dating violence, sexual assault, and stalking, is a member of the SLVCEH, and serves as a member of the Steering Committee as well as the Data Task Group. The same representative also serves on the HUD CoC Ranking and Prioritization committee and helps to represent the special needs of the population.

2. This data has been used to help create an accurate PIT count and understand the performance of diversion and emergency shelter efforts. Aggregate DV data is also being used to analyze racial disparities in access to service and outcomes in our community. DV providers actively participate in the Coordinated Entry Task Group and the updating of the Salt Lake County Coordinated Entry Standards and implementation guide. By both relying on the use of de-identified data from comparable data bases and the expertise of partners such as UDVC, SVS, and YWCA, the CoC is able to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.

1C-5c.	Communicating Emergency Transfer Plan to Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. the emergency transfer plan policies and procedures; and	
	2. the process for individuals and families to request an emergency transfer.	

(limit 2,500 characters)

1. The CoC has an Emergency Transfer Plan in place within our Policies and Procedures, & all participating housing providers are required to follow established protocols. Included with this policy are template documents for housing providers to utilize to initiate emergency transfers, confidentiality expectations, and pathways to additional safety resources for those fleeing domestic violence, sexual assault, and stalking.

2. In order to request an emergency transfer, individuals and families notify their housing provider (HP) and submit a written request for a transfer. HP will provide reasonable accommodations to this policy for individuals with disabilities. The tenant's written request for an emergency transfer should include either: 1. A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under HP's program; OR 3 Form HUD-5381 (06/2017) 2. A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar-day period preceding the tenant's request for an emergency transfer. HP will keep confidential any information that the tenant submits in requesting an emergency transfer, and information about the emergency transfer, unless the tenant gives HP written permission to release the information on a time limited basis, or disclosure of the information is required by law or required for use in an eviction proceeding or hearing regarding termination of assistance from the covered program. HP will act as quickly as possible to move a tenant who is a victim of domestic violence subject to availability and safety of a unit. If a tenant reasonably believes a proposed transfer would not be safe, the tenant may request a transfer to a different unit. HP will also assist tenants in contacting local organizations offering assistance to victims of domestic violence for additional services or the development of a safety plan

&nbsp;

1C-5d.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have access to all of the housing and services available within the CoC's geographic area.

(limit 2,500 characters)

Salt Lake County’s Coordinated Entry system relies on HMIS for much of its housing prioritization process. Due to the confidentiality restrictions of domestic violence (DV) and trafficking providers, they are not able to input clients’ identifying information into HMIS. An alternative and equitable process for these providers has been developed, to allow them to connect their clients to the CE system without disclosing confidential information. DV and trafficking providers have “read only” access to HMIS, which allows them to see their clients’ historical interactions with the homeless services system and determine eligibility for housing programs. Then, in our weekly housing prioritization meetings, DV and trafficking providers are able to submit their clients, identified only by initials, along with information pertinent to prioritization that is typically pulled from HMIS, to be considered for housing prioritization. In addition, our community prioritized households fleeing domestic violence and trafficking for the Emergency Housing Vouchers our CoC was allotted. Approximately 1/3 of these vouchers were administered to those fleeing DV/trafficking, many of those being households with children.

1C-5e.	Including Safety, Planning, and Confidentiality Protocols in Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section VII.B.1.e.	

Describe in the field below how your CoC’s coordinated entry includes:

	1. safety protocols,
	2. planning protocols, and
	3. confidentiality protocols.

(limit 2,500 characters)

Front line providers in shelter and outreach projects are trained on the Lethality Assessment Protocol (LAP), an assessment administered to households fleeing domestic violence or trafficking to determine the degree of immediate risk to their life at the hands of their perpetrator. There is an established protocol among Domestic Violence (DV) shelters, which homeless shelter and outreach providers are trained to connect clients to, that guarantees shelter to anyone with a “high risk” score on the LAP.

From there, DV/trafficking providers receive the same training and access to housing resources that other providers do. Providers in homeless-specific programs also receive training on housing and other services provided by DV and trafficking services offered by other agencies, ensuring continuity of care across providers regardless of where a household accesses the system.

A separate, equitable process is established for DV/trafficking providers to access the coordinated entry system, while preserving confidentiality for the clients they are serving. These providers are able to submit information regarding their clients’ homelessness history, vulnerabilities, and other household circumstances in a non-identifying way, allowing their clients to be considered for housing prioritization in the same way as clients referred by homeless providers using the HMIS database.

CE-participating housing programs also have VAWA protocols in place which allow them to complete emergency housing transfers between programs, outside of the CE system, for households whose current housing placement is putting their safety in jeopardy.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section VII.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	Yes
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	Yes

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section VII.B.1.f.	

Describe in the field below:	
1.	whether your CoC updates its CoC-wide anti-discrimination policy, as necessary, based on stakeholder feedback;
2.	how your CoC assisted providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination;
3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and

4. your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC reviews policies on an annual basis, including its CoC-wide anti-discrimination policy, and makes updates, as needed. Policies are available online. When reviews and updates are made, input from members is sought via conversation in CoC meetings, or submitted via email, and incorporated.
2. The CoC helps providers to develop project level anti-discrimination policies through monitoring, technical assistance, connecting with resources through training and conferences, such as the annual Utah Homeless Summit. National resources are shared via the e-newsletter and social media.
3. The CoC evaluates compliance with the anti-discrimination policies through monitoring and public input at Core Function Group and Steering Committee meetings. The CoC Steering Committee is responsible for reviewing and ensuring compliance with the system-wide policies.
4. The Steering Committee makes recommendations to address non compliance with policies. Official statements have been made by the CoC on issues such as fair housing and other anti-discrimination policies.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area—New Admissions—General/Limited Preference—Moving On Strategy.	
	NOFO Section VII.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the FY 2021 CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with—if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2021 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of the County of Salt Lake, dba Housing Connect	18%	Yes-HCV	Yes
Housing Authority of Salt Lake City	25%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section VII.B.1.g.	

Describe in the field below:

1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or
2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.



**(limit 2,500 characters)**

1. The CoC works closely with the two largest PHAs within the geographic area to maintain the homeless admission preference that they have adopted. The two largest PHAs are involved in the Salt Lake Valley Coalition to End Homelessness, and both have had representation on the Steering Committee - one via a staff member, and the other via a board commission member. We meet regularly with the PHAs to discuss issues and to identify strategies to address homelessness in our CoC.

Both PHAs have in place a homeless admission preference. Over the course of the last year the SLVCEH provided information on the need and importance of system alignment, to each PHA to support the establishment and expansion of homeless preferences. The process included asking Housing Connect to adopt an expanded preference, that added 25 additional Housing Choice Vouchers for utilization of Coordinated Entry. The collaboration with the SLVCEH helped inform the Housing Authority of Salt Lake City (HASLC) to adopt their preference. HASLC included all Non-Elderly Disabled vouchers and set a preference for their Project Based Vouchers to align with coordinated entry and target high shelter bed utilizers.

PHA-Funded units that serve households experiencing homelessness are now included in the CoC's Coordinated Entry System. This includes all Housing Choice Voucher project based units that serve homeless and chronically homeless households. All vacant PSH Section 8 and CoC-funded units from one PHA are brought to Coordinated Entry to be filled through the community prioritization process. Including these additional PHA funded units has further aligned the utilization of our community's Permanent Supportive Housing resources for those in greatest need. This process is formalized in the PHA's CoC funding agreements.

The third PHA has elected to not fill units via the community prioritization process, as they do not receive CoC funding. However they work closely with the provider team that runs our prioritization processes to maintain wait lists and fill units quickly for their Section 8-funded projects. The prioritization team works as a liaison for the community to maintain one clear application pathway into these programs, which allows units to be filled quickly by households in greatest need.

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored—For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	

5.		
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1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry. NOFO Section VII.B.1.g.	
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In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process?

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	No
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	
	Project-Based Section 8 Units	Yes

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness. NOFO Section VII.B.1.g.	
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1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		<b>Program Funding Source</b>
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	HCV Stability Voucher, FUP

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV). NOFO Section VII.B.1.g.	
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	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program. Not Scored—For Information Only	
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	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
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	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
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PHA
Housing Authority...
Housing Authority...

## 1C-7e.1. List of PHAs with MOUs

**Name of PHA:** Housing Authority of the County of Salt Lake dba  
Housing Connect

## 1C-7e.1. List of PHAs with MOUs

**Name of PHA:** Housing Authority of Salt Lake City

## 1D. Coordination and Engagement Cont'd

1D-1.	Discharge Planning Coordination.	
	NOFO Section VII.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section VII.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition.	13
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe-Haven, and Transitional Housing projects your CoC is applying for in FY 2022 CoC Program Competition that have adopted the Housing First approach.	13
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe-Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2022 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section VII.B.1.i.	

Describe in the field below:

1. how your CoC evaluates every recipient—that checks Housing First on their Project Application—to determine if they are actually using a Housing First approach;
2. the list of factors and performance indicators your CoC uses during its evaluation; and
3. how your CoC regularly evaluates projects outside of the competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. As part of the rank and review process for CoC projects we ask questions about adherence to Housing First principles. New and renewal applicants are required to attach their program policies and procedures and the committee reviews to confirm that they are aligned with Housing First, looking especially closely at the eligibility/entry and termination policies.

2. For renewal housing projects, applicants respond to questions about not screening out for having too little or no income, active or history of substance abuse, having a criminal record with exceptions for state mandated restrictions, or a history of domestic violence. We also ask them to ensure that participants are not terminated for failure to participate in supportive services, failure to make progress on a service plan, loss of income or failure to improve income, or being a victim of domestic violence. Applicants respond to questions about how quickly the program moves participants into housing including the goal for the program, but also the current time from prioritization to voucher and from voucher to housing placement.

3. Monitoring in 2019 was specific to evaluating programs utilizing the Housing First Assessment Tool. This process improved programs and agencies updated policies and practices related to rapid placement and other components. Monitoring in 2022 was focused on client eligibility. Salt Lake County Staff reviewed client files and confirmed projects operating with fidelity to the principles of Housing First. Additionally, the Salt Lake Valley Coalition to End Homelessness, which fulfills the role of CoC Board, asserts their commitment to the housing first philosophy in their strategic plan.

1D-3.	Street Outreach–Scope.	
	NOFO Section VII.B.1.j.	
	Describe in the field below:	
1.	your CoC's street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;	
2.	whether your CoC's Street Outreach covers 100 percent of the CoC's geographic area;	
3.	how often your CoC conducts street outreach; and	
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.	

**(limit 2,500 characters)**

1. The Street Outreach teams in our CoC coordinate with law enforcement, municipalities, & service providers to locate all unsheltered individuals & engage quickly to provide basic needs & connect to housing & services.
  - \*VOA Street Outreach-medical & behavioral health, shelter, detox, DV counseling, housing case management, & more
  - \*Fourth Street Clinic-Medical Outreach Services Team (MOST)-acute medical & links to other supports, housing & services
  - \*VA-at-risk & homeless Veterans at the VA, community shelter, homeless camps, libraries, & anywhere unsheltered Veterans congregate
  - \*Library Engagement Team-SLC libraries; connections to services, housing, NARCAN
  - \*City Outreach Team-SLC-street outreach in the city
  - \*Downtown Ambassador Program-street outreach; a partnership between the Downtown Alliance, SLC, & Visit Salt Lake
  - \*Community Connection Center (CCC)-case workers liaise between front line police, service providers, & households experiencing homelessness; correspond with law enforcement, triage, coordinate & connect with services, provide case management
  - \*Salt Lake City Kayak Court - In an effort to meet people where they are & reduce barriers to stability, Salt Lake City Justice Court paddles the Jordan river to reach unsheltered campers who are not well connected with the system & help them resolve outstanding criminal charges.
  - \*Additionally, Soap2Hope, Unsheltered Utah, Our Unsheltered Relatives (OUR), The Nomad Alliance, The Road Home, Valley Behavioral Health & additional VOA teams have developed outreach programs including a youth street outreach team.

2. Street Outreach covers 100% of the Salt Lake County CoC’s geographic area.

3. Street Outreach is conducted Mon-Fri during business hours, & at night during extreme weather. After hours, law enforcement assists the unsheltered access shelter. Additional efforts, led by advocates & volunteers, have increased efforts to provide resources to the unsheltered on weekends.

4. The CoC tailors outreach to those least likely to request assistance by focusing on areas under highway passes, the foothills, motels, along rivers, etc. & by working to connect & establish relationships leading to services & housing. Access Points into the Coordinated Entry System are found throughout Salt Lake County based on a “no wrong door” model. Access is also possible via a phone line which is operated by Utah Community Action, who manages diversion & coordinated intake at the homeless resource centers.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section VII.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC’s geographic area:

		Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	Yes
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC). NOFO Section VII.B.1.I.	
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		2021	2022
	Enter the total number of RRH beds available to serve all populations as reported in the HIC—only enter bed data for projects that have an inventory type of "Current."	930	924

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff. NOFO Section VII.B.1.m.	
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Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Resource	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	TANF–Temporary Assistance for Needy Families	Yes
4.	Substance Abuse Programs	Yes
5.	Employment Assistance Programs	Yes
6.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance. NOFO Section VII.B.1.m	
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Describe in the field below how your CoC:

- systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, TANF, substance abuse programs) within your CoC's geographic area;
- works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
- works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.



**(limit 2,500 characters)**

1. The CoC systematically provides updated information on mainstream resources available for program participants through partnerships with Utah Department of Workforce Services (DWS) and Fourth Street Clinic to distribute information through the bi-weekly member e-newsletter & Health and Wellness Core Function Group meetings. Program staff receive training opportunities and access to conferences, such as Utah NAHRO, Utah Housing Coalition, & Annual Homelessness Summit. DWS staff train at resource centers & project-based PSH sites on resources available for program participants. DWS links clients with non-employment benefits, including TANF, SNAP, GA, & Medicaid. All CoC-funded projects refer to DWS services offered at resource centers & program sites, including permanent supporting housing. DWS's designated case manager works closely with specialized substance use programs & providers.

Homeless youth providers refer to WIOA, allowing youth to continue their education, seek employment, & gain skills. Providers serving Veterans refer to VA employment programs & supportive employment (e.g., IPS). Homeless individuals eligible for Social Security disability income are linked with SOAR. Benefits information, including ARPA-related tax credits, are shared through newsletter and social media. Most providers transport clients to mainstream benefit appointments and provide on-site case management for access to food stamps, Medicare/Medicaid, & Social Security. Providers use single application forms for multiple mainstream programs and provide annual follow up. DWS deploys eligibility workers to each homeless resource center. Utah Health Policy Project and Take Care Utah work to assist with health insurance enrollment. DWS eligibility workers connect individuals with those who can help them enroll.

2. The CoC works with project staff to collaborate with healthcare organizations, including substance abuse treatment & mental health treatment, to assist participants with receiving healthcare services in a variety of ways. The CoC has prioritized projects that create & build upon the strengths of our partners, including healthcare partners, who are able to provide onsite services, and allow for a more holistic way to address the wellbeing of individuals.

3. The CoC works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification. Seven of the 13 housing projects we are submitting for funding have had staff trained via SOAR in the last year.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section VII.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

**(limit 2,500 characters)**

As part of the response to the pandemic, non-congregate shelters were brought online. In addition, non-congregate shelters have been a large part of the winter overflow planning. The facility used for non-congregate winter shelter in 2020-21 has since turned into deeply affordable housing, bringing approximately 120 units on-line. The non-congregate facility used for winter overflow in 2021-22 has been acquired by a different developer to soon bring 180 units of deeply affordable housing online.

Due to the emergence of increased needs and vacancies at hotels and motels during COVID-19, our CoC has utilized more non-congregate shelter options for families experiencing homelessness in our community. Through this use, we have recognized the benefits of this application and are pursuing further expansion.

Learning from these temporary sheltering options during the pandemic response, our CoC is looking to acquire non-congregate facilities to bring additional shelter spaces online. The CoC has prioritized a facility that can accommodate those over age 55 and/or have a complex/chronic medical condition. Known as the Medically Vulnerable Persons (MVP) Program, this will shelter around 100 individuals, providing health support and case management in an effort to stabilize and find longer-term housing solutions. The CoC has collaborated with Salt Lake County to confirm \$6 million in funding for the building purchase, and received assurances from local city and state governments for additional resources.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

Throughout the pandemic, the CoC strengthened relationships with a network of Public Health Agencies, including the Salt Lake County (SLCo) Health Department (HD), State Health Department, health care providers, SLCo emergency management, and community health workers (CHW). Weekly CoC and monthly statewide coordination calls, which began in response to the COVID-19 pandemic, continue in an effort to share information and data, share best practices, and coordinate efforts.

These partnerships have not only proven helpful in the prevention of other infectious diseases (including Monkeypox), but also in response to planning for winter overflow, and helping address additional health related needs of those experiencing homelessness.

In collaboration with our public health partners, our CoC and providers created emergency response plans, which can be utilized as future needs arise. These efforts have made our entire Utah Homeless Network more prepared for future public health emergencies.

Public health partners, including community health workers, have provided education, outreach, testing events, vaccine clinics, and additional culturally relevant resources and education. They visit service providers, work alongside our street outreach teams, and also connect with smaller, culturally connected organizations and advocates, to reach individuals typically not connected with service providers, and build trust. CHWs have assisted and trained providers, have hosted events, provided culturally appropriate information, and helped to build trust among various communities.

The SLCo HD has provided CHWs, town halls, infectious disease mitigation steps and supplies, staff training on various infectious diseases. Resources and information provided by public health agencies are shared with the CoC via the website, bi-weekly e-newsletter, and social media.

During the initial COVID-19 pandemic response, in partnership with the CoC and the homeless health care provider, Fourth Street Clinic, the SLCo HD provided quarantine and isolation facilities for those experiencing homelessness. As the pandemic evolved, the SLCo HD partnered with the CoC and providers and Fourth Street Clinic to transition quarantine and isolation to a more sustainable model, first at an off-site non congregate facility, and then has continued with providers who are now offering safe quarantine and isolation on-site at service provider facilities.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section VII.B.1.o.	
	Describe in the field below how your CoC effectively equipped providers to prevent or limit infectious disease outbreaks among program participants by:	
1.	sharing information related to public health measures and homelessness, and	
2.	facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

**(limit 2,500 characters)**

1. The CoC has effectively equipped providers to prevent and limit infectious disease outbreaks among program participants by sharing information related to public health measures and homelessness from the CDC, Healthcare for the Homeless, the SLCo Health Department, and other sources via the CoC website, bi-weekly e-newsletters, and social media. Additionally, the CoC provided sample posters to educate program participants on required public health measures, to be posted at facilities and public health information to be distributed, as needed. The SLCo Health Department hosts regular town halls with providers to ensure information is shared, and provides Community Health Workers, street medical outreach teams, and information to individuals and organizations throughout the community in culturally appropriate ways. Community Health Educators have visited facilities and worked with staff to help provide information, as well as identify resources to prevent and mitigate the spread of infectious disease.

2. The CoC has effectively equipped providers to prevent and limit infectious disease outbreaks among program participants by facilitating communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants. This occurs through weekly calls with the CoC, the SLCo Health Department, and health care providers. These calls have taken place for the past two years to ensure providers, including street outreach, are equipped to prevent or limit infectious disease outbreaks among program participants. These coordination calls not only functioned to share information, best practices, and work through issues during the pandemic, they also created partnerships that are proving helpful in addressing current needs and issues, such as winter overflow and funding coordination, which center on the health and wellbeing of those experiencing homelessness. Our CoC communicates with other CoCs monthly through the Utah Homeless Network, which only amplifies the collaboration regarding public health, and is more prepared for future public health emergencies. These conversations are helping inform long term solutions that will help to increase health outcomes for individuals, and also prevent and limit infectious disease outbreaks in the future.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

**(limit 2,500 characters)**

1. To maximize geographic coverage, Access Points are found throughout Salt Lake County, based upon a “no wrong door” model, including five resource centers and the day center. Access is also possible via a phone line for those who are unable to physically get to an Access Point. The phone line is operated by Utah Community Action, who manages diversion and coordinated intake at each of the resource centers. Outreach teams coordinate closely to cover all geographic areas of the CoC, and these outreach teams serve as mobile Coordinated Entry (CE) Access Points to connect clients to CE services.

2. A Coordinated Entry System (CES) Task Group exists as part of the Salt Lake Valley Coalition to End Homelessness. The CES Task Group includes a variety of individuals representing various elements of the coordinated entry system throughout Salt Lake County, which is the entire CoC geographic area. The group meets at least monthly and works to update the Coordinated Entry standards, including prioritization and a standardized assessment process. Prioritization criteria for housing programs are established by the Coordinated Entry Task Group and incorporated into the CoC’s Coordinated Entry Standards. These criteria and standards include phased assessments to help determine client needs and appropriate referrals. This process includes a diversion assessment, currently uses the VI-SPDAT for housing prioritization, and will soon be transitioning to the full SPDAT assessment to improve equity of service delivery. This assessment, prioritization, and referral process is maintained throughout the CE system.

3. Efforts are currently underway to develop a Coordinated Entry committee to oversee our CE system. This committee will include representation from people with lived expertise, and included in the committee’s scope of responsibility will be ongoing improvements to the CE system.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section VII.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1. Salt Lake County’s outreach teams work to ensure that services are available to those unsheltered individuals and households who are least likely to apply for services. Outreach teams are assigned geographic areas so that all areas of the CoC are covered. Known as a “mobile” access point into CE, Outreach teams are trained to conduct screenings and housing needs assessments (VI-SPDAT and full SPDAT) for those who are unsheltered. Since many unsheltered and chronically homeless people will initially decline assistance, mobile outreach teams will engage with these individuals over an extended period in an effort to get them connected with services. Trust building promotes acceptance of help and is sought through providing basic needs items, consistent frequency of visits, motivational interviewing techniques, trauma informed approaches, discussion of options and offers of transportation.

2. Our CoC’s housing prioritization structure prioritizes the most vulnerable for housing. Housing prioritization occurs during weekly community CE meetings, where clients are identified from the By Name List to be prioritized for housing programs.

3. The housing prioritization meetings are structured this way so case managers in the community can provide a direct connection between their clients that are most vulnerable and in need of housing assistance to available housing options. When prioritizing clients for housing programs, case managers take client choice and supportive service needs into consideration. Once a person is prioritized for housing they are expected to submit initial eligibility paperwork for said program within 2 weeks, to keep housing placements moving in a timely manner. If a person is unable to get eligibility paperwork submitted within the 2 week deadline, another person is identified for the housing placement, but the first person can still be prioritized for housing options in the future.

4. For all CE-participating programs, a standardized housing application is used and protocols are often reassessed to ensure that processes are as simple and streamlined as possible to make system access clear and simple.

1D-10.	Promoting Racial Equity in Homelessness–Conducting Assessment.	
	NOFO Section VII.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	09/06/2022

1D-10a.	Process for Analyzing Racial Disparities–Identifying Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section VII.B.1.q.	

Describe in the field below:	
1.	your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and
2.	what racial disparities your CoC identified in the provision or outcomes of homeless assistance.

**(limit 2,500 characters)**

1. The CoC utilizes HMIS & the HUD CoC Analysis tool to identify racial and ethnic disparity analysis for clients enrolled in Salt Lake CoC projects. This information is then reported on using the STELLA analysis system to accurately identify any racial and ethnic disparities found in the HMIS data.

2. Using the process above, and comparing the information of those receiving services to County demographics we have identified the following:

\* Individuals identifying as Black, African American, or African make up 11.0% of those receiving homeless services, & only 2.3% of the total population. This population is 4.8 times larger than expected.

\* Individuals identifying as American Indian, Alaska Native, or Indigenous make up 5.5% of those receiving homeless services, & only 1.5% of the total population. This population is 3.7 times larger than expected.

\* Individuals identifying as Native Hawaiian or Other Pacific Islander makeup 3.3% of those receiving homeless services, & only 1.9% of the total population. This population is 1.7 times larger than expected.

\* Individuals identifying as multi-racial makeup 4.2% of those receiving homeless services, & only 3.1% of the total population. This population is 1.3 times larger than expected.

\* Individuals identifying as Hispanic or Latinx make up 24.4% of those receiving homeless services, & only 19.3% of the total population. This population is 1.3 times larger than expected.

Individuals identifying as White, Asian or Asian American, & Non-Hispanic or Latin(o)(a)(x) each represent smaller percentages of those receiving homeless services.

The destinations of these individuals who identify as Black, African American, or African and American Indian, Alaska Native, or Indigenous are varied & ethnic/racial disparities were identified:

- Individuals identifying as Asian or Asian American, Black, African American, or African, Multi-racial, & Native Hawaiian or Pacific Islander make up a higher percentage of those exiting to permanent situations than expected based on the demographics of those accessing services.

· Individuals identifying as Native Hawaiian or Pacific Islander & Multi-Racial make up a disproportionately high percentage of those indicated as exiting to a temporary destination when compared to the percentage of those receiving services.

1D-10b.	Strategies to Address Racial Disparities.	
	NOFO Section VII.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes

5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Actions Taken to Address Known Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the steps your CoC and homeless providers have taken to address disparities identified in the provision or outcomes of homeless assistance.

**(limit 2,500 characters)**



The CoC participated in a Coordinated Entry (CE) racial equity workshop, which provided guidance for analyzing local racial equity data, and re-evaluating CE processes accordingly. As a result of this workshop, and other TA received, the CoC's CE Task Group is now in the process of reevaluating our housing prioritization criteria, with the intent of reconciling racial discrepancies in our data. We have also increased our efforts around including persons with lived experience at decision making tables within the CoC, as a known best practice to improve system equity. In the coming months, the SLVCEH will be investigating best practices for evaluation and establishment of an equity focused core function group. When determining how our community would use the Emergency Housing Vouchers we were awarded, racial equity was kept at the forefront of the decision making process. We prioritized populations based, in part, on those that we know are disproportionately made up of people of color; people exiting incarceration, people fleeing DV and trafficking, and families. In addition, many providers in our CoC have initiated internal efforts to improve racial equity and representation. Efforts include creation of racial equity-focused staff committees, adjusting policies and procedures to be more equitable, and providing education for staff around implicit bias, white privilege, and systemic racism.

In evaluating our housing prioritization criteria, the CE task group made the decision to transition away from the VI-SPDAT, which has been used for housing prioritization in our community for several years, to the full SPDAT. This decision was made due to the proven racial inequities the VI creates, and local data indicating that people of color score lower on the VI. Our local full SPDAT data also indicates that people of color score lower than white people, but to mitigate this problem, our CoC is currently working with DEI experts from local homeless service agencies to incorporate cultural humility training into our existing SPDAT training. As this transition is implemented, SPDAT score data will be monitored for racial inequities, and training will be adjusted as needed to fix inequities.

1D-10d.	Tracking Progress on Preventing or Eliminating Disparities.	
	NOFO Section VII.B.1.q.	

Describe in the field below the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance.
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**(limit 2,500 characters)**

Our community is in the initial phases of a transition from the VI-SPDAT to the full SPDAT. Our local SPDAT data indicates that people of color score lower than white people on both the VI-SPDAT and full SPDAT assessment. To mitigate this problem, our CoC is currently working with DEI experts from local homeless service agencies to create cultural humility training into our existing local SPDAT training, to improve equity in the way SPDAT assessments are administered and scored. As this transition is implemented, SPDAT score data will be monitored on an ongoing basis for racial inequities, and training will be adjusted as needed to fix inequities.

We have also increased our efforts around including persons with lived experience at decision making tables within the CoC, as a known best practice to improve system equity. In addition, the CoC conducted a study to determine if the demographics of the SLVCEH Steering Committee (SC) reflected those of the population experiencing homelessness in our community. Significant disparities were found. In an effort to combat these disparities, coalition members were encouraged to consider diversity in their nominations to the SC in the general election. This led to a significant increase in representation and diversity on the SC and brought proportions much closer to being in line with those of the population we serve.

Additionally, using the HMIS service project data and STELLA Performance Modules, the CoC has begun to track individuals entering and exiting CoC based homeless services and conduct an analysis based on racial equity and diversity factors. This additional analysis is being used to guide efforts to restructure Coordinated Entry prioritization criteria and advised the transition from the VI-SPDAT to the full SPDAT with the intention of the implementation of a more equitable vulnerability index in the coming years.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section VII.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

**(limit 2,500 characters)**

The SLVCEH includes the Client Focus Core Function Group (CFG) whose stated purpose is to establish meaningful opportunities for those experiencing homelessness to provide feedback and input in system planning and design. This group will establish a feedback structure, including town hall meetings for both the sheltered and unsheltered, for clients to provide information about how they access services and what additional services would meet their needs.

To better continue to serve our community and update best practices, persons experiencing homelessness and individuals who are formerly homeless are invited to all of the SLVCEH meetings to provide input and feedback through email invitations, website posts, and word of mouth invitation through outreach teams; a practice that we have found to be most effective in recruitment. CFGs are encouraged to invite Lived Experts to present and participate in meetings. Recently, the Employment CFG hosted a Lived Expert Panel of employed individuals, who are currently or formerly homeless, to lead a discussion on barriers and solutions to employment for those experiencing homelessness.

A policy was recently implemented, indicating the priority of including lived expertise in our conversations and decision making that stipulates that those with lived expertise will be compensated for the participation in the coalition. An additional voting member has been added to the Steering Committee as a Lived Experience Advisor to ensure that the lived experience voice is being heard at all levels of the Salt Lake Valley Coalition to End Homelessness.

In addition, a new task group of lived experts has been formed under the Client Focused CFG. This task group's purpose is to advise coalition policy, strategy, and funding from a lived experience lens. The members of this task group were intentionally invited to participate as a representative cohort of our homeless population. DEI factors in the group reflect those of the population we serve. Youth, Veterans, chronically homeless, substance abuse, medically vulnerable, families, formerly incarcerated, mental health, BIPOC and LGBTQ are all represented. Many members of the task group serve on other lived expert boards hosted by service providers as well as 3 members of the SLVCEH Steering Committee. This new task group provides a safe space for feedback from those boards to be heard at the highest level of the CoC. All members of the task group are currently or formerly hom

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	

Enter in the chart below the number of people with lived experience who currently participate in your CoC under the five categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included and provide input that is incorporated in the local planning process.	47	16
2.	Review and recommend revisions to local policies addressing homelessness related to coordinated entry, services, and housing.	9	1

3. Participate on CoC committees, subcommittees, or workgroups.	47	16
4. Included in the decisionmaking processes related to addressing homelessness.	9	1
5. Included in the development or revision of your CoC's local competition rating factors.	1	0

1D-11b. Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
NOFO Section VII.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

**(limit 2,500 characters)**

Our CoC has two core function groups (CFGs) as part of the SLVCEH whose primary focus is to provide professional development, employment, and educational opportunities to individuals with lived experience of homelessness. These groups meet bi-monthly to inform about opportunities and to discuss resources. Members of these groups include representation from Utah Community Action (UCA) and Catholic Community Services of Utah (CCS), both of which host culinary arts programs for individuals with lived experiences of homelessness. Other groups represented in these CFGs include DWS and other service providers.

\*DWS also has representatives onsite at our 3, 24-hour adult Homeless Resource Centers, the Weigand Day Shelter, and the family and youth resource centers to help connect those with lived experience to employment opportunities including agencies that specialize in hiring individuals with lived experience.

\* One such agency is Advantage Services, Inc. which employs over 300 hundred individuals a year who are experiencing homelessness or who are formerly homeless. Advantage Services is a non-profit social enterprise that obtains outside contracts with local government and private companies to address issues in high density homeless areas like: picking up garbage, custodial services in PSH facilities and Homeless Resource Centers (HRC), cleaning biohazard waste in public areas, camp abatements, power washing the streets, portable bathroom management and management of storage a facility for the unsheltered to have a place to store their belongings.

\*The CoC applauds Advantage Services' practices to reduce barriers to employment for those experiencing homelessness. Many cannot start at full, or even part time work so they begin at as little as 4 hours a week and increase when ready. They have onsite showers and storage for employees and provide job coaching and job development to help successful employees move on to full time and benefitted employment. These best practices are shared during Employment CFG meetings so that other employers can implement them.

\*In addition to these developmental employment opportunities, our CoC invites those with lived experience to attend training sessions, webinars, and are encouraged to engage in professional networking opportunities. We also encourage those with lived experience to attend national conferences and have offered administrative & financial support to help make attendance possible.

1D-11c.	Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
	NOFO Section VII.B.1.r.	
	Describe in the field below how your CoC:	
1.	how your CoC routinely gathered feedback from people experiencing homelessness and people who have received assistance through the CoC or ESG program on their experience receiving assistance; and	
2.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness	

(limit 2,500 characters)

1. Many service providers in our CoC, such as the 4th St Clinic and VOA, routinely gather feedback from people experiencing homelessness through consumer advisory boards. Other providers, like Housing Connect, that receive CoC funds host Resident Advisory Boards to gather feedback from the individuals who receive assistance through their agency. We wanted to create a safe space for the feedback being given in those groups as well as the feedback of others experiencing homelessness that might not be as well connected, to be given directly to our CoC and coalition. To accomplish this end, we created a new task group of lived experts under the Client Focused CFG. This task group's purpose is to advise coalition policy, strategy, and funding from a lived experience lens. The members of this task group were invited to participate as a representative cohort of our homeless population. DEI factors in the group reflect those of the population we serve. Youth, Veterans, chronically homeless, substance abuse, medically vulnerable, families, formerly incarcerated, mental health, BIPOC and LGBTQ are all represented. Many members of the task group serve on other lived expert boards hosted by service providers as well as 3 members of the SLVCEH Steering Committee. This new task group provides a safe space for feedback from those boards to be heard at the highest level of the CoC. All members of the task group are currently or formerly homeless. Other lived experts who are not part of this task group are encouraged to attend other core function and task group meetings and offer feedback and input on policy and strategy.

2. Our CoC values and respects the opinions of those with lived expertise. Input or issues raised by people with lived experience of homelessness are regarded as very valuable and are given the same, if not more, attention as those raised by other coalition members. Our Digital Inclusion and Lived Experience Task Groups helped to draft and edit the lived experience compensation policy. This same group created a list of suggestions to improve the accessibility of our website that will be implemented in the coming months. A panel of lived experts attended a recent Employment CFG and offered insight on common barriers they face when attempting to obtain employment and suggested solutions to overcome these barriers. The Employment CFG is working on methodology to share these as best practices with employers around the valley.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section VII.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months that engage city, county, or state governments that represent your CoC's geographic area regarding the following:	

1.	reforming zoning and land use policies to permit more housing development; and
2.	reducing regulatory barriers to housing development.

**(limit 2,500 characters)**

1. Our CoC actively engages with members representing local city, county, and state governments. We have identified priorities around housing, and created a needs assessment HousingNOW, which has informed all levels of government and funders as to the types and amounts of housing needed in Salt Lake County, and how to reform zoning and land use policy to facilitate filling these needs.

The CoC works with local city councils to inform policy and funding decisions. For example, the CoC worked with the Salt Lake City Council to allow rezoning for the creation of a new shared housing development.

Our CoC has utilized vacant or defunct facilities for winter overflow efforts for the last three years. These have all now been transitioned to new deeply affordable housing, through advocating for funding and required zoning changes to allow the adaptive reuse.

These efforts have been informed and shepherded by the CoC members and partners and will lead to the creation of hundreds of affordable housing units in our CoC.

2. Our CoC works with both public and private housing developers to help inform the need for units, and to brainstorm various ways in which developments can move forward by minimizing regulatory and other barriers. Each legislative session, the CoC creates one pagers on policy and funding priorities, and they are distributed to elected leaders at the state, and city and county levels of government. In addition, the CoC has published documents including an annual report on homelessness, and strategic plan, all prioritizing the development of housing units.

Policy recommendations are discussed in CoC meetings, including the Housing Core Function Group, and the steering committee, in which representatives of City, County, and State government participate.

State Legislation passed in 2021 created a new position, State Homelessness Coordinator, which was appointed by the Governor. In January 2022, due to his rapid efforts, the legislature allotted a record high amount of \$55 million in funding to be made available for affordable and deeply affordable housing development throughout the state.

Salt Lake City recently approved a new grant fund to provide \$6 million in gap funding to ensure hundreds of new permanent supportive housing units will be available by spring 2023 as winter overflow shelters close for the season.

Salt Lake County allocated \$20 million into a housing trust fund to create and preserve deeply affordable units.

## 1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice.	
	NOFO Section VII.B.2.a. and 2.g.	
	You must upload the Local Competition Deadline attachment to the 4B. Attachments Screen.	

	Enter the date your CoC published the deadline for project applicants to submit their applications to your CoC’s local competition.	08/11/2022
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1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen.
Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes
5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes

<b>1E-2a.</b>	<b>Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.</b>	
	NOFO Section VII.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.  
Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	14
3.	What renewal project type did most applicants use?	PH-PSH

<b>1E-2b.</b>	<b>Addressing Severe Barriers in the Local Project Review and Ranking Process.</b>	
	NOFO Section VII.B.2.d.	

- Describe in the field below:
- |    |   |
|----|---|
| 1. | how your CoC collected and analyzed data regarding each project that has successfully housed program participants in permanent housing;   |
| 2. | how your CoC analyzed data regarding how long it takes to house people in permanent housing;  |
| 3. | how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and |
| 4. | considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.  |

**(limit 2,500 characters)**



1. Renewal applicants provide data from the Annual Performance Report (APR) and a System Performance Measures report that drills down to the program level. Projects are evaluated on leavers from the program that exit to shelter, streets, or unknown and returns to homelessness. For PSH projects, the Ranking Committee reviews and scores the percentage of participants who remain in PSH or exited to permanent housing, and for RRH programs exits to permanent housing are evaluated and scored.
2. Applicants respond to questions about how quickly the program moves participants into housing including the goal for the program, but also the current time from prioritization to voucher and from voucher to housing placement. This is provided via narrative, but also from APR data for Rapid Re-housing projects.
3. All PSH projects funded by the CoC are either Dedicated or DedicatedPlus and serve chronically homeless individuals. With placements coming from our coordinated entry system clients in these programs have similar barriers and vulnerabilities. All PSH projects are scored using the same matrix that assigns points related to serving a number of disabled individuals and no income at entry.
4. Projects which targeted participants with the highest severity of needs and vulnerabilities received a higher score and were given higher priority in the rank and review process. The Ranking Committee considered the percentage of adults with zero income at entry, which was scored the same across all projects. For the percentage of clients who enter with a disability, points possible varied by project type, so projects that require a disability for project entry were expected to have greater than 85% entries that were disabled (taking into account non-disabled family members), while RRH and TH projects received full points if more than 50% of the entries were disabled persons.

1E-3.	Promoting Racial Equity in the Local Competition Review and Ranking Process.	
	NOFO Section VII.B.2.e.	
	Describe in the field below:	
1.	how your CoC obtained input and included persons of different races, particularly those over-represented in the local homelessness population;	
2.	how the input from persons of different races, particularly those over-represented in the local homelessness population, affected how your CoC determined the rating factors used to review project applications;	
3.	how your CoC included persons of different races, particularly those over-represented in the local homelessness population, in the review, selection, and ranking process; and	
4.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1. The Ranking Committee determined the rating factors used to review project applications and approved a question for all applicants regarding racial equity efforts. The committee included representatives from ESG jurisdictions, youth and DV serving organizations, behavioral health services, outreach teams, and an individual with lived experience. Members were not selected by race, but rather the organizations they worked for or the subpopulation they served.

2. Our Lived Experience Task Group has recommended a number of organizations to connect with for the next competition to ensure that we gather priorities and other input from groups serving racial, ethnic, or culturally specific organizations.

3. The Ranking Committee completed the review, selection and ranking process. Although some members of the ranking committee were of different races, ranking committee members were not selected based on race, but rather the organizations they worked for or the subpopulation they served.

4. As part of our local application process, all project applicants were required to respond to the following question: “How does this project help address racial equity and racial disparities affecting individuals and families experiencing homelessness? Compare your program's demographics with system demographics and discuss outreach or other efforts to improve equity.” In the reference documents they were provided a system demographics report. Applicants responded that for the most part, those being served in their CoC funded programs have demographics that mirror system demographics. Applicants acknowledged that more could be done to expand outreach efforts and services to underserved populations. They also noted that since all referrals to housing programs come through Coordinated Entry, prioritizing with equity in mind would continue to ensure that those being served reflect system demographics and have equitable chances of long term housing stabilization.

<b>1E-4.</b>	<b>Reallocation—Reviewing Performance of Existing Projects.</b>	
	NOFO Section VII.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any projects through this process during your local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

**(limit 2,500 characters)**

1. Our renewal evaluation process was outlined in a notice to all recipients of CoC Funding. The Ranking Committee reviewed the performance of all CoC renewal projects. Following HUD's release of the CoC NOFO, our CoC released the local Application Process for NEW projects, stating the amounts available for Bonus Funding, DV Bonus Funding and the amount available from reallocation. The CoC did not set a reallocation threshold & noted "The maximum available for reallocation (\$9,519,739) represents the Continuum's ARD...this is funding available for renewal and new projects created through reallocation." In addition to the data, the ranking committee committed to funding high performing projects that improve system performance.

2./3. No projects were reallocated in whole or in part during this year's competition.

4. The Ranking Committee determined that even the lowest ranked renewal project should be prioritized for continued funding and no reallocation occurred. There were no significant concerns about project performance. New projects were ranked after all existing projects.

1E-4a.	Reallocation Between FY 2017 and FY 2022.	
	NOFO Section VII.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2017 and FY 2022?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject or reduce any project application(s)?	Yes
2.	Did your CoC inform applicants why their projects were rejected or reduced?	Yes
3.	If you selected Yes for element 1 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/13/2022

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2022, 06/27/2022, and 06/28/2022, then you must enter 06/28/2022.	09/13/2022
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1E-5b.	Local Competition Selection Results–Scores for All Projects.	
	NOFO Section VII.B.2.g.	
	You must upload the Final Project Scores for All Projects attachment to the 4B. Attachments Screen.	

	Does your attachment include: 1. Applicant Names; 2. Project Names; 3. Project Scores; 4. Project Rank–if accepted; 5. Award amounts; and 6. Projects accepted or rejected status.	Yes
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1E-5c.	1E-5c. Web Posting of CoC-Approved Consolidated Application.	
	NOFO Section VII.B.2.g.	
	You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website–which included: 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings.	09/26/2022
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1E-5d.	Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.	
	NOFO Section VII.B.2.g.	
	You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.	

	Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application has been posted on the CoC’s website or partner’s website.	09/23/2022
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## 2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored–For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Eccovia
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored–For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section VII.B.3.a.	

	Enter the date your CoC submitted its 2022 HIC data into HDX.	05/05/2022
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2A-4.	Comparable Database for DV Providers–CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section VII.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in databases that meet HUD’s comparable database requirements; and	
2.	state whether your CoC is compliant with the 2022 HMIS Data Standards.	

**(limit 2,500 characters)**

1. DV providers use a HMIS compliant database designed for domestic violence service providers that allows staff to keep track of demographics, units of service, client records, activities, referrals, and grant-specific information to track outcomes and evaluate programs effectively. Employees enter data into the system when they provide services, ensuring a complete account of all services provided to each client. Monthly, quarterly, and annual audits occur to evaluate the effectiveness of our services. Through this data, providers can give an accurate count of individuals and families helped and the services they received. This data is submitted to HMIS/HUD contacts using modified forms they have created that reflect the information they need for their reporting and then uploaded to their system. This process allows us to stay VAWA compliant and still share information on programs. Internal audits are performed monthly by the Program and Executive Directors. Reports are submitted to funders on a quarterly, semi-annual, and annual basis by the Programs Director.

The HMIS lead agency in partnership with the Utah Domestic Violence Coalition (UDVC) has established a data workgroup that meets with victim services providers from around the state on a monthly basis. This monthly meeting provides a forum for the HMIS lead agency, UDVC, and VSP staff to discuss terminology, metrics, comparable database needs and concerns in order to ensure consistency and incorporation of VSP data in statewide homelessness discussions.

The HMIS lead agency is also working to hire a staff member dedicated to providing technical assistance and support to victim service providers on the use of HMIS comparable databases. This new staff member would provide the expertise and additional bandwidth needed to properly provide these services and would help integrate VSP data into community conversations on homelessness.

2. Our CoC is compliant with the 2022 HMIS Data Standards.

2A-5.	Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.	
	NOFO Section VII.B.3.c. and VII.B.7.	

Enter 2022 HIC and HMIS data in the chart below by project type:

Project Type	Total Beds 2022 HIC	Total Beds in HIC Dedicated for DV	Total Beds in HMIS	HMIS Bed Coverage Rate
1. Emergency Shelter (ES) beds	1,423	221	1,111	92.43%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	353	156	188	95.43%
4. Rapid Re-Housing (RRH) beds	924	31	819	91.71%
5. Permanent Supportive Housing	2,467	0	2,456	99.55%
6. Other Permanent Housing (OPH)	336	0	52	15.48%

2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.	
	NOFO Section VII.B.3.c.	
	For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:	
1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and	
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.	

(limit 2,500 characters)

1. HMIS participation being low for our Other Permanent Housing projects is due to our local Housing Authorities opting to not enter Emergency Housing Vouchers (EHV) into our HMIS. The OPH projects in this CoC that are not EHV fully participate in HMIS. However, since EHV is not required to be input into HMIS and the PHAs are required to enter it in their own databases we do not anticipate EHV ever participating in HMIS. EHV referrals are tracked in our coordinated entry system which is located in our HMIS implementation. EHV was used in our community to serve a variety of populations and not only those that were literally homeless so it would be difficult for our PHAs to keep track of which should be input in HMIS and which should not.

2. We will continue to identify and track as many homeless dedicated beds as possible in our HMIS.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.	
	NOFO Section VII.B.3.d.	

Did your CoC submit LSA data to HUD in HDX 2.0 by February 15, 2022, 8 p.m. EST?	Yes
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## 2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2B-1.</b>	<b>PIT Count Date.</b>	
	NOFO Section VII.B.4.b	

	Enter the date your CoC conducted its 2022 PIT count.	01/26/2022
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<b>2B-2.</b>	<b>PIT Count Data–HDX Submission Date.</b>	
	NOFO Section VII.B.4.b	

	Enter the date your CoC submitted its 2022 PIT count data in HDX.	05/05/2022
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<b>2B-3.</b>	<b>PIT Count–Effectively Counting Youth.</b>	
	NOFO Section VII.B.4.b.	

	Describe in the field below how during the planning process for the 2022 PIT count your CoC:	
	1. engaged stakeholders that serve homeless youth;	
	2. involved homeless youth in the actual count; and	
	3. worked with stakeholders to select locations where homeless youth are most likely to be identified.	

**(limit 2,500 characters)**



1. During the planning process for the 2022 PIT count, our CoC engaged stakeholders that serve homeless youth in our planning committee. Volunteers of America, the operator of our local resource center for homeless youth; Salt Lake County, the operator of our local crisis center for youth; the Milestone Program Coordinator (transitional housing for youth); and our local McKinney-Vento liaisons all participated on the planning committee.
  
2. The CoC included the Youth Advisory Board (YAB) in our planning efforts. YAB is made up entirely of youth lived experts. This group of youth lived experts also filmed a special training video for our volunteer force to educate on youth experiences of homelessness and inform best practices for the count and outreach.
  
3. All of the above-mentioned stakeholders helped us identify locations where youth are most likely to be identified and worked together to organize a group to specifically focus on counting youth during the PIT count. Volunteers were provided with a phone number to call should they encounter a youth while conducting the count. A specialized outreach team would then respond and offer services and support to the youth. The number of counted homeless youth, both in families and unaccompanied, were reported with the rest of our PIT count numbers to key stakeholders and the general public. This special focus on youth led to the creation of a new task group in our CoC structure focused specifically on youth experiencing homelessness. That task group has since identified a need for a new youth needs assessment to help inform interventions targeted for youth in our CoC (our last youth needs assessment was conducted in 2011). The task group is coordinated in a joint effort between the state office of homeless services and youth lived experts. Since the PIT count, we have also added a Youth Lived Expert to our CoC steering committee as a voting member and formed a Lived Expert Task Group chaired by a youth lived expert to advise the Coalition on policy, strategy, and funding.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section VII.B.5.a and VII.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2021 and 2022, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2022.	

(limit 2,500 characters)

1. Our CoC did not make any changes to our sheltered PIT count implementation in 2022.

2. Our biggest methodology changes occurred in our unsheltered PIT Count. Because of COVID, we conducted an observation only count in January of 2021. To ensure the quality of the data used to inform critical decisions, our CoC also conducted a special Fall PIT Count using our pre-pandemic in-person survey methodology with some modifications. Questions about the effects of COVID on an individual's experience of homelessness were added to the survey. The data gathered from these additional questions showed that 19% reported that their current episode of homelessness was due to COVID and that roughly that same percentage were avoiding shelter due to COVID concerns. This data helped inform our planning efforts for the winter overflow plan for the 2021-2022 season to include additional options for non-congregate shelter.

In January of 2022, we conducted our regularly scheduled PIT Count using similar methodologies but, the week prior to the PIT count, we deployed a drone team from the County Surveyor's office to survey hard to reach landscapes and a team of kayakers who paddled the local river and dropped geo-pins on an electronic map to mark river encampments. These geotagged areas were then cross referenced with census tracts and specialized outreach teams were assigned to those areas to provide outreach services during the PIT. We also adjusted our methodologies to include a series of training videos for our volunteers with the focus on diversity, equity, and inclusion, as well as education on homeless youth and trauma informed care. These videos helped to increase DEI and trauma informed practices during the count. We also included a training on vehicular homelessness for our volunteers and made a special effort to identify vehicular camping sites and include those individuals in the count. In addition to these methodology changes, we also piloted an effort to have Lived Experience Guides lead groups of volunteers in areas where identifying campers is more difficult. The 2022 count included 11 such guides and we hope to include more in our 2023 count.

3. All of these changes to our methodology lead to our highest ever number of volunteers and our highest ever rate of geographical coverage in our CoC.

These three data collection points provided our community with an especially robust statistical and anecdotal view of homelessness in our CoC.

## 2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>2C-1.</b>	<b>Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.</b>	
	NOFO Section VII.B.5.b.	
	In the field below:	
1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;	
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time	

**(limit 2,500 characters)**

1. The CoC determines risk factors based upon data & research including income less than 50% FPL, mental health, substance abuse, chronic health problems, education, & history of incarceration. Risk factors are evaluated through data collection & analysis with the HMIS team. PHAs work to identify risk factors for potential eviction. Our SPM indicate that the amount of people entering our system who are considered homeless for the first time have decreased from the previous reporting period. We are successfully diverting or preventing homelessness for members of our community.

2. Our strategy includes comparing annual numbers to understand trends, strengthening our prevention & diversion programs, & sharing risk factor data with partner systems, such as state employment, mainstream resources, eviction data, food pantries, housing authorities, & others who can target resources to those at risk of homelessness. We are also working more closely with the jail and others to ensure connections are made with resources as individuals are discharged. Local programs include:

- \* Prioritizing rehouses/housing stability
- \* YWCA provides DV survivors with flexible financial assistance to help avoid homelessness by obtaining or maintaining housing, & other support services
- \* VA Supportive Services for Veteran Families helps people stay housed
- Service providers reduce/eliminate barriers to services with supportive employment services
- \* Landlord Tenant Mediation to prevent evictions & ensure tenants understand their rights
- \* SLCo Jail treatment program which aims to identify those at risk of homelessness & connect with treatment
- \* Expanded access to detox beds & inpatient substance abuse treatment which provide immediate diversion from shelter
- \* Utilizing ARPA resources such as EHVs to quickly connect individuals with housing

3. While our steering committee is responsible for overseeing the CoC's strategy to reduce the number of individuals & families experiencing homelessness for the first time, our Crisis Response & Client Focus core function groups recommend strategies. These groups are led by Randy Chappell, Director, Basic Needs, Catholic Community Services of Utah; Kristina Olivas, Urban Affairs Manager, Downtown Alliance SLC; Michelle Flynn, Executive Director, The Road Home; Jennifer Campbell, Executive Director, Utah Domestic Violence Coalition Agencies and provide data, which is tracked in HMIS, & reports are pulled to show progress on SPMs.

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section VII.B.5.c.	
	In the field below:	
1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;	
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and	
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.	

**(limit 2,500 characters)**

1. The CoC uses a Housing First approach to quickly and successfully connect individuals and families experiencing homelessness to permanent housing. In addition, the CoC aims to increase Rapid Re-Housing (RRH) programs each year targeting at-risk populations (youth, mental illness, substance use disorders, etc.) and offering increased case management and housing navigation resources. This includes mental health support and employment programs, many of which pay first month rent, credit damage, child care, etc. for vulnerable populations such as Domestic Violence (DV) survivors. In addition, our CoC focuses on reducing barriers to get housing, including employment, job training, expungement, and even things as simple as help getting IDs and birth certificates. Our Coordinated Entry System is working to streamline the pathways into housing, including directly from the street, with a goal of getting individuals housed as quickly as possible.

2. The CoC identifies and houses households with the longest lengths of time homeless through analyzing data and through coordinated entry activities. The CoC service providers coordinate three weekly triage meetings using by-name lists pulled from HMIS. Priority ranking is based on those with the longest lengths of time homeless and high SPDAT scores. A prioritization overlay was added during the pandemic, and continues to prioritize those over age 55. When analyzing data more closely, it was learned that those staying in Emergency Shelter the longest, are those who are oldest. In addition, we've seen an increase in chronic homelessness. To help address this, more Permanent Supportive Housing (PSH) units are coming online, as well as deeply affordable housing. To address the need for housing for those who are older, new deeply affordable housing units are being developed for those experiencing homelessness and are over age 55. There are also increased efforts to reduce the time between voucher issue and unit rental.

3. While the Salt Lake Valley Coalition to End Homelessness steering committee is responsible for overseeing the CoC's strategy to reduce the length of time households remain homeless, they look to Core Function Groups, including Housing (led by Kathy Bray, ED, VOA and Zach Bale, ED Housing Connect Fund) and Coordinated Entry, to recommend strategies. Agencies provide data through HMIS, and reports are pulled to show progress on System Performance Measures, including length of time homeless.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section VII.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.

**(limit 2,500 characters)**

1. Our CoC trains, ranks, & monitors Housing First practices. Increased emphasis is placed on resource coordination through Coordinated Entry & providers' use of Progressive Engagement. There has been an increase in housing navigator staff to connect clients with the right housing & strengthen relations with existing landlords, as well as work to build relationships with new landlords.. Housing plans are encouraged upon entry to the homeless resource centers, supported by increased availability of housing case management services, & supportive services are available as participants exit resource centers. This includes having treatment providers onsite to conduct assessments for substance use disorder & mental health treatment. The CoC looks to leverage other resources, including AmeriCorps members, who help to connect individuals with housing units.

2. CoC strategy uses landlord liaisons to prevent eviction as well as the Emergency Rental Assistance provided through ARPA. Liaisons offer support, funding for repairs or deposits, negotiations, & work with case managers to educate clients to maintain housing.. Other strategies include:  
 -CoC monitoring to support program evaluation & process improvement, goal progress, documentation, & CES participation.  
 -Training with partners like Utah Housing Coalition & Utah Community Action on barrier reduction & rental assistance.  
 -Continual increase in the number of PSH units & using Low Income Tax Credits to develop new PSH.  
 -Prioritize those at risk of losing their housing & use progressive engagement & Move On strategies to help clients exit programs without jeopardizing stability.  
 -The Health/Wellness Core Function Group works to develop strategies that address primary & behavioral healthcare issues that impede a person obtaining/retaining permanent housing.  
 -EHVs & additional ARPA funds/resources to connect individuals with housing.

3. While the Salt Lake Valley Coalition to End Homelessness steering committee is responsible for overseeing the CoC's strategy to help individuals exit to permanent housing & retain housing, they look to the Core Function Groups including Housing (led by Kathy Bray, Executive Director, VOA & Zach Bale, ED Housing Connect Fund , Coordinated Entry, & Landlord Engagement Task Group, to recommend strategies. Agencies provide data through HMIS, and reports are pulled to show progress on System Performance Measures, including exits to permanent housing, and retention.

<b>2C-4.</b>	<b>Returns to Homelessness—CoC's Strategy to Reduce Rate.</b>	
	NOFO Section VII.B.5.e.	
	In the field below:	
	1. describe your CoC's strategy to identify individuals and families who return to homelessness;	
	2. describe your CoC's strategy to reduce the rate of additional returns to homelessness; and	
	3. provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.	

**(limit 2,500 characters)**

1. The CoC identifies persons who return to homelessness through a variety of methods, including data management, interviews with individuals and families at intake, increased case management, utilizing “progressive engagement” to help understand individuals & families’ housing plans, and PHA monitoring exits from housing to homelessness. We are also working more closely to understand those who may leave a public institution, including jail or hospital, who may be returning to homelessness.

2. Strategies to reduce rates of returns to homelessness include:

- Increased Rapid Re-Housing (RRH) efforts & beds using diverse funding sources including TANF, CoC & ESG dollars for both household and landlords
- Increased case management services which extend beyond the time of exit
- Increased support of prevention programs, including those provided by Utah Community Action
- Increased PSH projects & the use of SPDAT assessment
- Expanded efforts of diversion
- Focusing on connecting individuals to supportive services & resources, including mainstream benefits
- Increased job training and connections with potential employers. Our CoC is working closely with programs that support employers who hire those experiencing homelessness
- Utilizing federal resources such as emergency rental assistance
- Coordinated Entry prioritization of households who need to be rehoused/a different type of housing assistance to prevent returns to homelessness
- Landlord outreach and education, as well as mediation and incentives
- Rental assistance, which was available through CARES funding and administered by Utah Community Action
- Increased connection with those leaving the SLCo Jail, through the Resource & Reentry program

3. While the Salt Lake Valley Coalition to End Homelessness steering committee is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness, they look to Housing, Crisis Response and Client Focus Groups (and Landlord Engagement Task Group) to recommend strategies. Groups are led by Randy Chappell Director, Basic Needs, Catholic Community Services of Utah; Kristina Olivas, Urban Affairs Manager, Downtown Alliance SLC; Michelle Flynn, Executive Director, The Road Home; Jennifer Campbell, Executive Director, Utah Domestic Violence Coalition Agencies provide data, which is tracked in HMIS, and reports are pulled to show progress on SPM which include returns to homelessness

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section VII.B.5.f.	
	In the field below:	
1.	describe your CoC’s strategy to access employment cash sources;	
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their cash income; and	
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.	

**(limit 2,500 characters)**

1. DWS has employment counselors that go on-site to the Homeless Resource Centers (HRCs) and also host job fairs, in person and virtually. Upon intake, clients are connected with employment counselors. Agencies work closely with employers and job training programs to connect clients. In addition, the VA works to connect veterans with veteran employment providers. Mentorship & educational opportunities are provided and the CoC works with Peer Specialists to coordinate employment activities. Employers and service providers are developing vocational training sites like The Green Team Farm Project, which focuses on agriculture and urban gardening. The St. Vincent De Paul soup kitchen launched a new culinary training program for homeless adults, providing an opportunity to gain skills and experience. Youth employment programs have been established to ensure youth have job skills and opportunities. The Employment Core Function Group of the SLVCEH recruits employers to participate in the coalition and shares best practices for reducing barriers to employment in an effort to advocate for hiring those experiencing homelessness.

2. Department of Workforce Services (DWS) and other partners, including the VA, work extensively to connect individuals with employment, enroll in temporary assistance benefits, and education to increase cash income. DWS Employment Counselors help connect individuals to other DWS training programs in order to increase education and opportunities for employment. The CoC works with the VA to connect with the Utah veteran-specific tax credit as well in addition to the Work Opportunity Tax Credit.

3. While the SLVCEH steering committee is responsible for overseeing the CoC's strategy to increase jobs and income from employment, the Coalition looks to the Employment Core Function Group to establish strategies, which is co-led by Brooke Coster, Metro Employment Center Manager, Utah Department of Workforce Services and Rob Ferris, CEO, Advantage Services provides focus and discussions on connecting individuals to income that supports housing. Agencies provide employment data, which is tracked in HMIS, and reports are pulled to measure progress on System Performance Measures as well as other data points.

2C-5a.	Increasing Non-employment Cash Income—CoC's Strategy	
	NOFO Section VII.B.5.f.	

	In the field below:
1.	describe your CoC's strategy to access non-employment cash income; and
2.	provide the organization name or position title that is responsible for overseeing your CoC's strategy to increase non-employment cash income.

**(limit 2,500 characters)**



1. The CoC coordinates with the Department of Workforce Services (DWS) to link clients with non-employment benefits, including TANF, SNAP, general financial assistance (GA), and Medicaid. The Utah legislature expanded Targeted Adult Medicaid benefits to include case management and housing as billable activities. The codes for those activities have not been released yet but the CoC is planning on hosting a training to educate service providers to expand access to additional resources. All CoC funded projects refer to DWS services offered at resource centers as well as other program sites, including permanent supporting housing. Homeless Youth providers refer to WIOA, which allows youth to continue their education, seek employment, and gain skills. Providers serving Veterans also refer to VA employment programs and supportive employment (e.g., IPS). Homeless individuals who are eligible for social security disability income will be linked with SOAR. Information on benefits, including ARPA related tax credits, are shared through newsletter and via social media. The CoC works with service providers and stakeholders to promote access to and effective utilization of mainstream programs by homeless individuals and families. Not only do most of the providers transport clients to mainstream benefit appointments, most also provide on-site case management for access to food stamps, Medicare/Medicaid, and Social Security. They also provide single application forms for multiple mainstream programs and provide annual followup. DWS has deployed eligibility workers to each homeless resource center.

2. While the Salt Lake Valley Coalition to End Homelessness steering committee is responsible for overseeing the CoC's strategy to increase non-employment cash income, the Coalition looks to Core Function Groups, including Employment and Education, to recommend strategies. The group is led by Brooke Coster, Metro Employment Center Manager, Utah Department of Workforce Services and Rob Ferris, CEO, Advantage Services. Agencies provide employment and income data, which is tracked in HMIS, and reports are pulled to show progress on System Performance Measures which include non-employment income.

### 3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3A-1.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Housing Resources.</b>	
	NOFO Section VII.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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<b>3A-2.</b>	<b>New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.</b>	
	NOFO Section VII.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	Yes
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<b>3A-3.</b>	<b>Leveraging Housing/Healthcare Resources–List of Projects.</b>	
	NOFO Sections VII.B.6.a. and VII.B.6.b.	

If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.

Project Name	Project Type	Rank Number	Leverage Type
TRH PSH for Famil...	PH-PSH	17	Healthcare

### 3A-3. List of Projects.

1. What is the name of the new project? TRH PSH for Families with Severe Service Needs FY2022

2. Enter the Unique Entity Identifier (UEI): LL7ERP559N65

3. Select the new project type: PH-PSH

4. Enter the rank number of the project on your CoC's Priority Listing: 17

5. Select the type of leverage: Healthcare

### 3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

<b>3B-1.</b>	<b>Rehabilitation/New Construction Costs–New Projects.</b>	
	NOFO Section VII.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
--	----

<b>3B-2.</b>	<b>Rehabilitation/New Construction Costs–New Projects.</b>	
	NOFO Section VII.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

**(limit 2,500 characters)**  
 Not Applicable

### 3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
--	--	----

3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section VII.C.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

Not Applicable

## 4A. DV Bonus Project Applicants

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2022 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2022 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section II.B.11.e.	

	Did your CoC submit one or more new project applications for DV Bonus Funding?		No
<b>Applicant Name</b>			
This list contains no items			

## 4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

- |    |   |
|----|---|
| 1. | You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.  |
| 2. | You must upload an attachment for each document listed where 'Required?' is 'Yes'.  |
| 3. | We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube. |
| 4. | Attachments must match the questions they are associated with.  |
| 5. | Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.  |
| 6. | If you cannot read the attachment, it is likely we cannot read it either.   |
|    | <ul style="list-style-type: none"> <li>. We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).</li> <li>. We must be able to read everything you want us to consider in any attachment.</li> </ul>                          |
| 7. | After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.  |

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	UT-500 PHA Homele...	09/23/2022
1C-7. PHA Moving On Preference	No	UT-500 PHA Moving...	09/23/2022
1E-1. Local Competition Deadline	Yes	UT-500 Local Comp...	09/23/2022
1E-2. Local Competition Scoring Tool	Yes	UT-500 Local Comp...	09/23/2022
1E-2a. Scored Renewal Project Application	Yes	UT-500 Scored For...	09/23/2022
1E-5. Notification of Projects Rejected-Reduced	Yes	UT-500 Notificati...	09/23/2022
1E-5a. Notification of Projects Accepted	Yes	UT-500 Notificati...	09/23/2022
1E-5b. Final Project Scores for All Projects	Yes	UT-500 Final Proj...	09/23/2022
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes	UT-500 Web Postin...	09/26/2022
1E-5d. Notification of CoC-Approved Consolidated Application	Yes	ut-500 Notificati...	09/26/2022
3A-1a. Housing Leveraging Commitments	No		

3A-2a. Healthcare Formal Agreements	No	UT-500 Healthcare...	09/26/2022
3C-2. Project List for Other Federal Statutes	No		



## **Attachment Details**

**Document Description:** UT-500 PHA Homeless Preference

## **Attachment Details**

**Document Description:** UT-500 PHA Moving On Preference

## **Attachment Details**

**Document Description:** UT-500 Local Competition Deadline

## **Attachment Details**

**Document Description:** UT-500 Local Competition Scoring Tool

## **Attachment Details**

**Document Description:** UT-500 Scored Forms for One Project

## **Attachment Details**

**Document Description:** UT-500 Notification of Projects Rejected-  
Reduced

## **Attachment Details**

**Document Description:** UT-500 Notification of Projects Accepted

## **Attachment Details**

**Document Description:** UT-500 Final Project Scores for All Projects

## **Attachment Details**

**Document Description:** UT-500 Web Posting–CoC-Approved  
Consolidated Application

## **Attachment Details**

**Document Description:** ut-500 Notification-CoC-Approved Consolidated  
Application

## **Attachment Details**

**Document Description:**

## **Attachment Details**

**Document Description:** UT-500 Healthcare Formal Agreements

## **Attachment Details**

**Document Description:**

## Submission Summary

**Ensure that the Project Priority List is complete prior to submitting.**

Page	Last Updated
1A. CoC Identification	09/23/2022
1B. Inclusive Structure	09/23/2022
1C. Coordination and Engagement	09/26/2022
1D. Coordination and Engagement Cont'd	09/26/2022
1E. Project Review/Ranking	09/26/2022
2A. HMIS Implementation	09/26/2022
2B. Point-in-Time (PIT) Count	09/26/2022
2C. System Performance	09/26/2022
3A. Coordination with Housing and Healthcare	09/26/2022
3B. Rehabilitation/New Construction Costs	09/23/2022
3C. Serving Homeless Under Other Federal Statutes	09/23/2022

<b>4A. DV Bonus Project Applicants</b>	09/23/2022
<b>4B. Attachments Screen</b>	09/26/2022
<b>Submission Summary</b>	No Input Required

## PHA Homeless Preference

1C-7 UT-500 Documentation

	Page
Policy excerpts from Housing Authority of Salt Lake City	2
Policy excerpts from Housing Authority of the County of Salt Lake dba Housing Connect	4

### **17-VI.C. ORGANIZATION OF THE WAITING LIST [24 CFR 983.251(c)]**

The PHA may establish a separate waiting list for PBV units or it may use the same waiting list for both tenant-based and PBV assistance. The PHA may also merge the PBV waiting list with a waiting list for other assisted housing programs offered by the PHA. If the PHA chooses to offer a separate waiting list for PBV assistance, the PHA must offer to place applicants who are listed on the tenant-based waiting list on the waiting list for PBV assistance.

If a PHA decides to establish a separate PBV waiting list, the PHA may use a single waiting list for the PHA's whole PBV program, or it may establish separate waiting lists for PBV units in particular projects or buildings or for sets of such units.

#### **PHA Policy**

The PHA uses multiple waiting lists to administer the PBV program. The PHA will use a separate waiting list for each PBV project or for a group of designated units. Please see Exhibit 17-1 for information on current projects that the PHA has attached PBV assistance.

### **17-VI.D. SELECTION FROM THE WAITING LIST [24 CFR 983.251(c)]**

Applicants who will occupy units with PBV assistance must be selected from the PHA's waiting list. The PHA may establish selection criteria or preferences for occupancy of particular PBV units. The PHA may place families referred by the PBV owner on its PBV waiting list.

#### **Income Targeting [24 CFR 983.251(c)(6)]**

At least 75 percent of the families admitted to the PHA's tenant-based and project-based voucher programs during the PHA fiscal year from the waiting list must be extremely-low income families. The income targeting requirement applies to the total of admissions to both programs.

#### **Units with Accessibility Features [24 CFR 983.251(c)(7)]**

When selecting families to occupy PBV units that have special accessibility features for persons with disabilities, the PHA must first refer families who require such features to the owner.

**Preferences [24 CFR 983.251(d), FR Notice 11/24/08]**

The PHA may use the same selection preferences that are used for the tenant-based voucher program, establish selection criteria or preferences for the PBV program as a whole, or for occupancy of particular PBV developments or units. The PHA must provide an absolute selection preference for eligible in-place families as described in Section 17-VI.B. above.

Although the PHA is prohibited from granting preferences to persons with a specific disability, the PHA may give preference to disabled families who need services offered at a particular project or site if the preference is limited to families (including individuals):

- With disabilities that significantly interfere with their ability to obtain and maintain themselves in housing;
- Who, without appropriate supportive services, will not be able to obtain or maintain themselves in housing; and;
- For whom such services cannot be provided in a non-segregated setting.

In advertising such a project, the owner may advertise the project as offering services for a particular type of disability; however, the project must be open to all otherwise eligible disabled persons who may benefit from services provided in the project. In these projects, disabled residents may not be required to accept the particular services offered as a condition of occupancy.

If the PHA has projects with “excepted units” for elderly families or supportive services, the PHA must give preference to such families when referring families to these units [24 CFR 983.261(b); FR Notice 1/18/17].

PHA Policy

The PHA will establish a set of preferences for each PBV waiting list to reflect the target population of each PBV project or group of designated units.

The PHA will provide a selection preference when required by the regulation (e.g., eligible in-place families, qualifying families for “excepted units,” mobility impaired persons for accessible units).

The following additional preferences have been established:

- Elderly (62 and older)
- Disabled
- Chronically Homeless  
To qualify, families must have a referral by a private or public facility providing shelter (e.g., social service agency including the Road Home, Sacred Circle, Volunteers of America, Valley Mental Health, or the Veterans Administration) with written certification of eligibility, or otherwise demonstrate eligibility.
- For up to 7 units at Wendell Apartments, 14 units at Palmer Court and 19 units at Sunrise Metro, households with Vulnerability Index Service Prioritization Data Assessment Tool scores of 8 or higher who resided in a shelter at least 90% occupied on December 31, 2020.



## **Regular HCV Funding**

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

### **4-III.C. SELECTION METHOD**

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

#### **Local Preferences [24 CFR 982.207; HCV p. 4-16]**

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

##### PHA Policy

Housing Connect's Board of Commissioners may invoke a preference for families displaced or at imminent risk of being displaced by a gubernatorial- or presidentially-declared disaster under terms and for a duration chosen by the Board when such preference is invoked, or to any family that has been terminated from its HCV program due to insufficient program funding.

##### *Move-up Initiative*

Housing Connect will offer up to five HCV in each calendar year to families in the Permanent Supportive Housing Program, who are moving on from supportive services.

##### *Homeless Preference*

Housing Connect will provide a preference for 25 homeless individuals and families referred through the Coordinated Entry System. If a referral is not provided within 2 weeks' time, Housing Connect may offer the preference from its HCV waiting list.

Housing Connect will offer a preference to families who are seeking to transfer from the Housing Choice Voucher Program, Project Based Voucher Program, or any other covered housing program operated by Housing Connect for displacement by:

-Domestic Violence, dating violence, sexual assault or stalking under VAWA- to verify qualification for this preference, Housing Connect will follow documentation requirements as outlined in 16-IX.D.

-Hate crimes- to verify qualification for this preference, Housing Connect will require certification by a law enforcement agency or other reliable information.

-Inaccessibility of a unit and/or to accommodate a disability under a request for reasonable accommodation- to verify qualification for this preference, Housing connect will require certification by a healthcare professional.

-A relocation preference will be extended to individuals who reside in units owned by Housing Connect and are required to move under the Uniform Relocation Act due to use, repurpose or a demolition/disposition activity.

## PHA Moving On Preference

1C-7 UT-500 Documentation

	Page
Policy excerpts from Housing Authority of Salt Lake City	2
Policy excerpts from Housing Authority of the County of Salt Lake dba Housing Connect	3

### **Family Right to Move [24 CFR 983.261]**

The family may terminate the lease at any time after the first year of occupancy. The family must give advance written notice to the owner in accordance with the lease and provide a copy of such notice to the PHA. If the family wishes to move with continued tenant-based assistance, the family must contact the PHA to request the rental assistance prior to providing notice to terminate the lease.

If the family terminates the lease in accordance with these requirements, the PHA is required to offer the family the opportunity for continued tenant-based assistance, in the form of a voucher or other comparable tenant-based rental assistance. If voucher or other comparable tenant-based assistance is not immediately available upon termination of the family's lease in the PBV unit, the PHA must give the family priority to receive the next available opportunity for continued tenant-based assistance.

If the family terminates the assisted lease before the end of the first year, the family relinquishes the opportunity for continued tenant-based assistance.

### **Emergency Transfers under VAWA [Notice PIH 2017-08]**

Except where special consideration is needed for the project-based voucher program, the PHA will follow VAWA policies as outlined in Chapter 16 Part IX of this administrative plan, including using the Emergency Transfer Plan as the basis for PBV transfers under VAWA (Exhibit 16-4).

HUD requires that the PHA include policies that address when a victim has been living in a unit for less than a year or when a victim seeks to move sooner than a tenant-based voucher is available.

#### PHA Policy

When the victim of domestic violence, dating violence, sexual assault, or stalking has lived in the unit for less than one year, the PHA will provide several options for continued assistance.

The PHA will first try to transfer the participant to another PBV unit in the same development or transfer to a different development where the PHA has PBV units. The PHA will expedite the administrative processes in this case in an effort to conduct the transfer as quickly as possible

If no units are available for an internal transfer, or if there is reasonable cause to believe that such a transfer would put the victim in jeopardy, the participant may receive continued assistance through an external transfer to either tenant-based rental assistance (HCV) or assistance in the PHA's public housing program. Such a decision will be made by the PHA based on the availability of tenant-based vouchers and/or vacancies in public housing units. Such families must be selected from the waiting list for the applicable program. The PHA has adopted a waiting list preference for victims of domestic violence, dating violence, sexual assault, and stalking in both its HCV and public housing programs in order to expedite this process. See Section 4-III.C. of this administrative plan.

## **Regular HCV Funding**

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

### **4-III.C. SELECTION METHOD**

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

#### **Local Preferences [24 CFR 982.207; HCV p. 4-16]**

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

##### PHA Policy

Housing Connect's Board of Commissioners may invoke a preference for families displaced or at imminent risk of being displaced by a gubernatorial- or presidentially-declared disaster under terms and for a duration chosen by the Board when such preference is invoked, or to any family that has been terminated from its HCV program due to insufficient program funding.

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-Inaccessibility of a unit and/or to accommodate a disability under a request for reasonable accommodation- to verify qualification for this preference, Housing connect will require certification by a healthcare professional.

-A relocation preference will be extended to individuals who reside in units owned by Housing Connect and are required to move under the Uniform Relocation Act due to use, repurpose or a demolition/disposition activity.

## Local Competition Deadline

1E-1. UT-500 Documentation

	<b>Date Posted</b>	<b>Page</b>
<b>Application Instructions and Notice-NEW Projects 2022</b>		2
<b>Posting of Notice to Salt Lake Valley Coalition to End Homelessness Website</b>	08/11/2022	6
<b>Renewal Applications Instructions and Notice</b>		7
<b>Posting of Notice to Salt Lake Valley Coalition to End Homelessness Website</b>	08/12/2022	10
<b>Renewal Application Instructions and Notice -HMIS</b>		11
<b>Posting of Notice to Salt Lake Valley Coalition to End Homelessness Website</b>	08/16/2022	12

# Salt Lake City & County Continuum of Care

August 10, 2022

## Notice: Application Process for NEW projects related to the FY2022 HUD CoC Competition and the response to the Supplemental NOFO

### I. OVERVIEW

The Salt Lake Valley Coalition to End Homelessness is responsible for oversight of the Salt Lake City & County Continuum of Care and Salt Lake County Government is the Collaborative Applicant. In compliance with HUD requirements, the CoC intends to evaluate projects and make funding decisions based on HUD and local priorities and project performance. The Ranking Committee will review the performance of existing CoC renewal projects. The Committee will further evaluate new project funding applications and determine if they are to be included as part of the CoC Application to HUD.

For the FY2022 HUD CoC grant competition and the response to the Supplemental NOFO, projects seeking first-time funding through the Continuum of Care are hereby notified that **the project application will be a two-part process; Part I: Local Application (Smartsheets) and Part II: HUD (E-snaps) Application.**

Funding available for our community in the Supplemental NOFO is no more than \$6,497,190 over three years.

For the Annual CoC NOFO the maximum available for reallocation (\$9,519,739) represents the Continuum's Annual Renewal Demand, or the amount needed to fund all existing renewal projects for one year. This is funding available for renewal and new projects created through reallocation. *For more information on reallocation, see section VII of this notice.*

Bonus Funding available is limited to \$TBA. CoC's are eligible to apply for bonus funding "provided it has demonstrated the ability to reallocate lower performing projects to create new higher projects." The Ranking Committee, as it determines rank and tier placement, will determine whether to classify new project applications as recipients of bonus or reallocation funding.

Additionally, \$TBA is available for the Domestic Violence (Bonus) which will provide housing and services to survivors of domestic violence, dating violence, and stalking.

Projects passing minimum threshold requirements will be evaluated by the Ranking Committee for possible ranking and tiering placement and submitted with the CoC Application to HUD.

### II. ELIGIBLE APPLICANTS

Eligible project applicants for the CoC Program Competition are, under [24 CFR 578.15](#), nonprofit organizations, States, local governments, instrumentalities of State and local governments, Indian Tribes and TDHE (as defined in section 4 of the Native American Housing Assistance and Self-Determination Act of 1996 (25 U.S.C. 4103) (TDHEs)). Public housing agencies, as such term is defined in [24 CFR 5.100](#), are eligible without limitation or exclusion. **For-profit entities are not eligible to apply for grants or to be subrecipients of grant funds.**

### III. ELIGIBLE PROJECT TYPES

As indicated by the NOFOa the following projects types are eligible to receive funding as new projects:

1. Permanent housing-permanent supportive housing (PH-PSH) projects (Not DV Bonus eligible)
2. New permanent housing-rapid rehousing (PH-RRH) projects
3. New Joint TH and PH-RRH component projects
4. Dedicated HMIS project
5. Supportive services only (SSO-CE) project to develop or operate a centralized or coordinated assessment system
6. Supportive Services Only (Supplemental Only)
7. Expansion projects which would increase the number of units, persons served, services provided to existing program participants, or to add additional activities to HMIS and SSO-Coordinated Entry projects.

***The NOFO encourages project applicants and communities to partner with Housing, Health, and Service Agencies to provide resources to those experiencing homelessness. As you develop your project application, consider how those the project will serve will be linked to housing, healthcare, and employment opportunities and demonstrate that in your responses.***

### IV. APPLICATION PROCESS

The application process is comprised of two parts. Part I will be submitted via Smartsheets; Part II will be submitted via e-Snaps.

Our CoC has implemented a standard naming convention for project applications. As you create your application, please follow this formula:

**Agency Acronym, Project Name, HUD Competition Year**  
e.g. **SLCO CH Housing project FY2022 or SLC CH Housing Project Supp2022**

It is critical that this is followed within E-snaps as you setup your application.

A number of reference documents will be provided on the [Salt Lake Continuum of Care Competition](#) page:

1. This Notice
2. New Scoring Guidelines as approved by the Ranking Committee
3. Housing Inventory Chart 2022
4. Point in Time Count 2022 Data
5. Federal Regulations re: CoC Program
6. Rank and Review Policies and Procedures

Part I Application is made up of the following:

1. **Program Summary**: Basic application information, including contact information.
2. **Threshold Certification**: A list of certifications that must be agreed to before access will be granted to the full application.
3. **Application Questions**: Content related to Organizational Experience and Capacity, Unmet Need, Timeliness, Supportive Services and Housing First, and DV Experience.

4. **Attachments:**

- a. Complete copy of your most recent **independent financial audit (not just the management letter)**
- b. Copy of recent monitoring letters from HUD, SLC CoC, and/or HMIS
- c. Copy of agency's accounting policy and procedures
- d. For new housing projects: Copy of proposed program's eligibility and termination policies and procedures

Part II of the Application is the e-Snaps application as produced by HUD:

Note: Applicants applying for new "Expansion Projects" should use at least a portion of the existing renewal project name when naming the expansion project, and add the word "Expansion" at the end of the name.

5. **Project Description:** The e-Snaps application requires a detailed project description. In addition to ensuring that the response meets the HUD requirements as outlined in the detailed instructions (target population(s), the plan for addressing the identified needs/issues of the target population(s), projected outcome(s), and coordination with other sources/partners, etc.), applicants must also include information as required by our local process. Narrative should include points itemized below and as part of the scoring documentation.

- a. New Housing Projects
  - i. How Housing First principles will be utilized within the new program
  - ii. For DV Bonus Projects: How the needs of survivors of domestic violence, dating violence, sexual assault, or stalking will be met with trauma-informed and client-centered policies
- b. SSO for Coordinated Assessment
  - i. Narrative about an inclusive plan for coordination w/ stakeholders
  - ii. System design that is accessible for all persons seeking information regarding homelessness assistance
  - iii. Strategy for advertising the program to reach homeless persons with the highest barriers
  - iv. Standardized assessment process (use of VI-SPDAT)
  - v. Plans to ensure that program participants are directed to appropriate housing and services
  - vi. For DV Bonus Projects: How the needs of survivors of domestic violence, dating violence, sexual assault, or stalking will be met with trauma-informed and client-centered policies
- c. New HMIS
  - i. For DV Bonus Projects: How the needs of survivors of domestic violence, dating violence, sexual assault, or stalking will be met with trauma-informed and client-centered policies

6. **Budget** The e-Snaps application requires detailed budget information. The Ranking Committee reserves the right to ask for updates to budget amounts and grant terms based on funding availability.

## V. SUBMISSION

Submission of Part I will be managed via SmartSheets.

- [Access the 2022 CoC New Application Form](#)
- [Access the SmartSheets submission form](#)



Submission of Part II will be managed via e-Snaps.

For updates and information about the CoC competition, please subscribe to the [SNAPS Competitions](#) and [SNAPS Program Information](#) listserv updates.

Many of the HUD's CoC Program Competition resources for the Project Applications related to esnaps have not yet been made available. In the meantime, the FY 2021 Detailed Instructions and FY 2021 Navigation Guides can provide some information about what you will find once e-snaps open, as long as you understand that there may be changes in e-snaps functionality, forms, and questions since last year. You will be able to distinguish between the FY 2021 and FY 2022 resources by noting the "Date Published" on the page and by the fiscal year on the cover of the documents.

[HUD CoC Program Competition Resources](#)

For local competition updates, please check the [Salt Lake Continuum of Care Competition](#) page frequently.

**VI. TRAINING**

Salt Lake County will hold a training via Webex on Wednesday, August 17 from 10:00am-11:00pm to review NOFO information and outline the process and timeline for our local competition.

[Please RSVP for the Training here](#)

**VII. DEADLINE**

The application is due via SmartSheets and e-snaps by **Friday, August 26, 2022 by 5:00 PM**

**VIII. REALLOCATION**

Reallocation refers to the process by which a CoC shifts funds in whole or in part from existing CoC funded projects that are eligible for renewal to create one or more new projects. For a CoC to receive funding for a new project, other than through reallocation, the CoC must demonstrate that all project applications are evaluated and ranked based on the degree to which they improve the CoC's system performance.

**IX. CONTACT INFORMATION**

Mayor's Office of Programs and Partnerships  
Salt Lake County  
2001 South State Street, Suite N4-930  
P.O. Box 144575  
Salt Lake City, UT 84114-4575

**Tarra McFadden**

*Special Projects and Grants Coordinator*  
Phone: 801-923-3080  
Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)

**Katherine Fife**

*Director, Programs and Partnerships*  
Phone: 385-468-7143  
Email: [kfife@slco.org](mailto:kfife@slco.org)

**E-mail contact is preferred so that issues may be documented and common issues can be used to create an FAQ document if necessary.**



Full-Screen Stop

COORDINATED ENTRY

**Notices** ▾

**New Projects** ▾

- Application Instructions and Notice-NEW Projects 2022 (Posted 8/11/2022)
- 2022 Salt Lake County CoC Application Form (Narrative) (Posted 8/11/2022)
- SLC CoC Competition Scoring for NEW Projects 2022 (Posted 8/10/2022)
- Smartsheets submission form (Posted 8/10/2022)

**Renewal Projects** >

**HMIS and Planning Projects** >

**Training** >

**Resources** ▾

- Rank and Review Policies and Procedures (Posted 8/10/2022)
- 2022 Salt Lake County CoC Point in Time Count Report (Posted 8/10/2022)
- 2022 Salt Lake County CoC Housing Inventory Count Report (Posted 8/10/2022)
- CoC Program Federal Regulations (24 CFR Part 578 (up to date as of 8-08-2022))

# Salt Lake City & County Continuum of Care

## August 12, 2022

### ***Notice: Release of Renewal Application for in the FY2022 HUD CoC Competition***

#### **I. OVERVIEW**

The Salt Lake Valley Coalition to End Homelessness is responsible for oversight of the Salt Lake City & County Continuum of Care and Salt Lake County Government is the Collaborative Applicant. In compliance with HUD requirements, the CoC intends to evaluate projects and make funding decisions based on HUD and local priorities and project performance. The Ranking Committee will review the performance of existing CoC renewal projects.

For the FY2022 HUD CoC grant competition, renewal projects must apply via a two-part process; Part I: HUD (E-Snaps) Application and Part II: Local Application.

This notice contains an overview of both.

For updates and information about the CoC competition, please subscribe to the [SNAPS Competitions](#) and [SNAPS Program Information](#) listserv updates, and check [this page](#) frequently.

For local competition updates, please check the page frequently: [Salt Lake Continuum of Care Competition](#)

#### **II. ELIGIBLE APPLICANTS**

Only Permanent Housing (Rapid Re-Housing or Permanent Supportive Housing), and Coordinated Entry projects that were renewed or awarded as part of the FY2021 renewal process are eligible to apply via this application process. A separate process will be released for renewal HMIS projects, CoC Planning projects, and applicants seeking NEW funding through the Continuum of Care.

#### **III. APPLICATION PROCESS**

**Part I** of the Application is the *E-Snaps* application as produced by HUD. **Part II** of the Application will be submitted via Smartsheets.

Our CoC will continue with a standard naming convention for project applications. As you create your renewal application, please follow this formula:

**Agency Acronym, Project Name, HUD Competition Year**  
e.g. **SLCO CH Housing project FY2022**

##### **For Part II**

A number of reference documents will be provided on the :

1. This Notice
2. Renewal Scoring Guidelines and Scoring Tool as approved by the Ranking Committee
3. Grant Inventory Worksheet as received from HUD Headquarters (reference for renewal grant characteristics)
4. Rank and Review Policies and Procedures

5. Point in Time Count 2022
6. Housing Inventory Count 2022
7. Federal Regulations re: CoC Program

The Local Application is made up of the following:

1. **Program Summary**: Basic application information, including contact information.
2. **Threshold Certification**: A list of certifications that must be agreed to before access will be granted to the submit an application.
3. **Application Questions**: Content related to program best practices and policy priorities, process for housing placement and operating as an integrated network, addressing racial disparities, Budget information related to drawdown rate, expenditure history, and cost per positive outcome, Data Quality, Need and Performance.
  - a. Information from the Need and Performance sections will utilize HMIS/Comparable Database information.
    - i. Using HMIS APR data, PH renewals projects will reference the reporting period 10/1/20-9/30/21.
4. **Budget & Project Description**: Summary budget information including HUD dollars requested and match and leveraging provided. Match letters may be required at the E-snaps application stage.
  - a. This section also requires a project description that addresses the entire scope of the proposed project including target population(s), the plan for addressing the identified needs/issues of the target population(s), projected outcome(s), and coordination with other sources/partners.
5. **Attachments**:
  - a. Copy of HUD APR response letter as received from the HUD CPD Denver Field Office
  - b. Copy of Monitoring letters from HUD, SLCo, or HMIS
  - c. Copy of program's eligibility and termination policies and procedures (Housing Projects)

## IV. SUBMISSION

Submission of Part I will be managed via e-Snaps.

For updates and information about the CoC competition, please subscribe to the [SNAPS Competitions](#) and [SNAPS Program Information](#) listserv updates.

Many of the HUD's CoC Program Competition resources for the Project Applications related to esnaps have not yet been made available. In the meantime, the FY 2021 Detailed Instructions and FY 2021 Navigation Guides can provide some information about what you will find once e-snaps open, as long as you understand that there may be changes in e-snaps functionality, forms, and questions since last year. You will be able to

distinguish between the FY 2021 and FY 2022 resources by noting the “Date Published” on the page and by the fiscal year on the cover of the documents.

[HUD CoC Program Competition Resources](#)

For local competition updates, please check the [Salt Lake Continuum of Care Competition](#) page frequently

Submission of Part II will be managed via SmartSheets.

- [Access the 2022 CoC Renewal Application Form](#)
- [Access the SmartSheets submission form](#)

## V. TRAINING

Salt Lake County will hold training for applicants will be held on Friday, August 19 from 10:00 a.m. to 11:30 p.m. via WebEx. The training will be recorded and posted to the [Salt Lake Continuum of Care Competition](#) site.

Please RSVP for the training here:

<https://slco.webex.com/slco/j.php?RGID=r03b00da6b3f879b4cb2b030712273d2e>

## VI. DEADLINE

The application is due via eSNAPS and ZoomGrants by **August 29, 2022 at 5pm (Mountain).**

*Where there is a staff (SLCO or HUD) documented issue that impacts the ability of applicants to access electronic application systems (E-snaps, Smartsheets), the Committee reserves the right to adjust the deadline accordingly.*

## VII. CONTACT INFORMATION

Office of Programs and Partnerships  
Salt Lake County  
2001 South State Street, Suite N4-930  
P.O. Box 144575  
Salt Lake City, UT 84114-4575

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**Katherine Fife**

*Director, Programs and Partnerships*

Phone: 385-468-7143

Email: [kfife@slco.org](mailto:kfife@slco.org)

**E-mail contact is preferred so that issues may be documented and common issues can be used to create an FAQ document if necessary.**



8/11/2022)

- 2022 Salt Lake County CoC Application Form (Narrative) (Posted 8/11/2022)
- SLC CoC Competition Scoring for NEW Projects 2022 (Posted 8/10/2022)
- Smartsheets submission form (Posted 8/10/2022)

Renewal Projects

- Renewal Application Instructions and Notice 2022 (Posted 8/12/2022)
- FY2022 SLCo CoC Competition Renewal Project Scoring (Posted 8/12/2022)
- FY2022 SLCo CoC Renewal Application Form (Posted 8/12/2022)
- FY2022 SLCo CoC Renewal Application Form-no APR (Posted 8/12/2022)
- FY2022 SLCo CoC Renewal Application Form-SSO-CE (Posted 8/12/2022)

HMIS and Planning Projects

Coming Soon!



# Salt Lake City & County Continuum of Care

August 16, 2022

## Notice: Release of Renewal Application for HMIS Projects in the FY2022 HUD CoC Competition

### I. OVERVIEW

The Salt Lake Valley Coalition to End Homelessness (SLVCEH) is responsible for oversight of the Salt Lake City & County Continuum of Care and Salt Lake County Government is the Collaborative Applicant. In compliance with HUD requirements, the CoC intends to evaluate projects and make funding decisions based on HUD and local priorities and project performance. The Ranking Committee will review the performance of CoC renewal HMIS projects.

For the FY2022 HUD CoC grant competition, HMIS renewal projects, are hereby notified that the project application will require submission of the *E-snaps* Application for HMIS Renewal Funds and coordinating with Salt Lake County to complete sections of the Collaborative Application.

### II. ELIGIBLE APPLICANTS

Only HMIS Renewal projects that were funded through the FY2021 renewal process are eligible to apply for HMIS Renewal funds.

The Grant Inventory Worksheet Indicates that the renewal amount for the HMIS project is \$223,151.

### III. APPLICATION PROCESS

The Application is the *E-snaps* application as produced by HUD.

Our CoC will continue with a standard naming convention for project applications. As you create your renewal application, please follow this formula:

**Agency Acronym, Project Name, HUD Competition Year**

e.g. **SLCO CH Housing project FY2022**

Applicants for HMIS renewal funds should follow the process outlined in the NOFA and the instructional guides available [here](#).

### IV. SUBMISSION

The *E-snaps* portion of the application may be accessed here: <https://esnaps.hud.gov/grantium/frontOffice.jsf>

### V. DEADLINE

The application is due in *E-snaps* by **5 pm on Monday, August 29, 2022.**

### VI. CONTACT INFORMATION

Office of Projects and Partnerships  
Salt Lake County  
2001 South State Street, Suite N4-930  
P.O. Box 144575  
Salt Lake City, UT 84114-4575

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**Katherine Fife**

*Director, Programs and Partnerships*

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Email: [kfife@slco.org](mailto:kfife@slco.org)

E-mail contact is preferred so that issues may be documented and common issues can be used to create an FAQ document if necessary.



### Renewal Projects ▼

- [Renewal Application Instructions and Notice 2022 \(Posted 8/12/2022\)](#)
- [FY2022 SLCo CoC Competition Renewal Project Scoring \(Posted 8/12/2022\)](#)
- [FY2022 SLCo CoC Renewal Application Form \(Posted 8/12/2022\)](#)
- [FY2022 SLCo CoC Renewal Application Form-no APR \(Posted 8/12/2022\)](#)
- [FY2022 SLCo CoC Renewal Application Form-SSO-CE \(Posted 8/12/2022\)](#)

### HMIS and Planning Projects ▼

**Notice: Release of Renewal Application for HMIS Projects in the FY2022 HUD CoC Competition (Posted August 16, 2022)**



# Local Competition Scoring Tool

1E-2 UT-500 Documentation

Page

Scoring Tool for Renewal Projects-with APR	2-4
All Renewal Project Scoresheets-with APR	5-9
Scoring Tool for Renewal Projects-without an APR	10-11
All Renewal Project Scoresheets- without an APR	12
Scoring Tool for Renewal Projects-SSO-CE	13-14
All Renewal Project Scoresheets-SSO-CE	15
Scoring Tool for New Projects	16-19
All New Project Scoresheets	20-24

					Objective Total Points		110	55%
					System Performance Total		100	50%
Weight	Criteria Category	Renewal Evaluation Criteria	Source of Criteria	Point Range			Total	Scoring Category
30%	Project Effectiveness	Program Best Practices	Agency Application	Score of 1-5; Multiplied by 2			10	
		SLVCEH Homeless Policy Priorities		Score of 1-5; Multiplied by 2			10	
		Review of HUD monitoring results		Score of 1-5			5	
		Review of HUD inspection requirements		Score of 1-5			5	
		Housing Placement Process: Process/time from prioritization to voucher		Score of 1-5			5	
		Housing Placement Process: Process/time from voucher to housing placement		Score of 1-5			5	
		Integrated Network: Partnerships		Score of 1-5			5	
		Integrated Network: Case Management Coverage		Score of 1-5			5	
		Coordinated Entry/Identifying Units		Score of 1-5			5	
		Integrated Network: Utilizing Coordinated Entry/Identifying Units		Score of 1-5			5	
10%	Budget/Application Quality	Quarterly Drawdowns	LOCCs Report verified by Field Office/Agency Application	Score of 1-5			5	Objective
		Expenditure History	Agency Application	within (+ or - ) 5%	within (+ or - ) 10%	>10%	5	Objective
		Followed instructions, Timely submission, with attachments	Agency Application	Score of 1-5			5	
		Responses sufficient detail and appropriate	Agency Application	Score of 1-5			5	
10%	Data Quality	HUD and local Data Quality Standards	Data Quality Report, Application Narrative	Score of 1-5; Multiplied by 4			20	

Weight	Criteria Category	Renewal Evaluation Criteria	Source of Criteria	Full Points	Half Points	0 Points	Total	
30.0%	Need and Performance (All Projects)	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018 Application Data	>90%	80-90%	<80%	10	Objective, System Performance
		Percentage of entries with no income	APR Q16	>40%	19-40%	<19%	10	Objective, System Performance, Severe
		Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	<10%	10-15%	≥15%	15	Objective, System Performance
		Returns to homelessness	HMIS Report: Measure 2a and 2b: Persons who Exit Homelessness to PH Return to Homelessness	<15%	15%-45%	>45%	10	Objective, System Performance
		Percentage of adult stayers who increased earned income	APR Q19	>10%	5-10%	<5%	3.75	Objective, System Performance
		Percentage of adult stayers who increased non-employment income	APR Q19	>20%	10-20%	<10%	3.75	Objective, System Performance
		Percentage of adult leavers who increased earned income	APR Q19	>10%	5-10%	<5%	3.75	Objective, System Performance
		Percentage of adult leavers who increased non-employment income	APR Q19	>20%	10-20%	<10%	3.75	Objective, System Performance
20.0%	Project Specific Need and Performance (PSH)	% entries disabled	APR Q13a2	>85%	65-85%	<65%	20	Objective, System Performance, Severe Barriers
		Percentage of participants who remain in PSH or exited to permanent housing	The % of stayers and leavers to permanent housing during the operating year	>80%	70-80%	<70%	20	Objective, System Performance

Weight	Criteria Category	Renewal Evaluation Criteria	Source of Criteria	Full Points	Half Points	0 Points	Total	
20.0%	Project Specific Need and Performance (RRH)	% entries disabled	APR Q13a2	>40%	20-40%	<20%	10	Objective, System Performance, Severe Barriers
		Percentage of participants who exited to permanent housing	The % of stayers and leavers to permanent housing during the operating year	>70%	60-70%	<60%	10	Objective, System Performance
		On average, participants spend XX days from project entry to residential move-in	APR Q22c	<60	61-180	>180	20	Objective, System Performance

Criteria Category	Renewal Evaluation Criteria	Reference Questions	HC SPK Kelly Benson	HC SP3 New Chronic	HC COCR Reallocated	HC SPBB Bud Bailey	HC SPG Grace Mary Manor	HC SP Renewal
Project Effectiveness	Program Best Practices	1-5	9.43	9.43	9.43	9.43	9.43	9.43
	SLVCEH Homeless Policy Priorities	6 & 7	9.43	9.43	9.43	9.43	9.43	9.43
	Review of monitoring results	8	3.57	3.57	3.57	3.57	3.57	3.57
	Review of HUD inspection requirements	9	4.86	4.86	4.86	4.86	4.86	4.86
	Housing Placement Process: Process/time from prioritization to voucher	10 & 11	4.29	4.14	4.14	4.14	4.14	4.14
	Housing Placement Process: Process/time from voucher to housing placement	10 & 12	5.00	4.29	4.29	5.00	5.00	4.29
	Integrated Network: Partnerships	13 & 14	5.00	5.00	5.00	5.00	5.00	5.00
	Integrated Network: Case Management Coverage	15	4.57	4.43	4.43	4.57	4.57	4.43
	Coordinated Entry/Identifying Units	16	4.86	4.86	4.86	4.86	4.57	4.86
	Addressing Racial Disparities	17	3.43	3.43	3.43	3.43	3.43	3.43
Budget/Application Quality	Quarterly Drawdowns	18	4.86	4.57	4.86	4.71	4.86	4.86
	Expenditure History	19 & 20	4.43	4.29	4.71	4.43	4.71	4.71
Data Quality	HUD and local Data Quality Standards (full points if data error is less than 10% and most records are entered within 10 days and have plans to improve)	21-23	20.00	16.57	16.57	19.43	19.43	17.71
Budget/Application Quality	Followed instructions, Timely submission, with attachments	Overall App	5.00	5.00	5.00	5.00	5.00	5.00
	Responses sufficient detail and appropriate	Overall App	5.00	5.00	5.00	5.00	5.00	5.00
<b>Total Committee Score</b>			<b>93.71</b>	<b>88.86</b>	<b>89.57</b>	<b>92.86</b>	<b>93.00</b>	<b>90.71</b>
Need and Performance	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018	10.00	10.00	10.00	10.00	10.00	10.00
	Percentage of entries with no income	APR Q16	5.00	10.00	10.00	10.00	10.00	10.00
	Leavers who exit to shelter, streets or unknown	APR Q23a & 23b		15.00	0.00	15.00	0.00	0.00
	Returns to homelessness	HMIS Report: Measure 2a and 2b		5.00	10.00	10.00	0.00	5.00
	Percentage of adult stayers who increased earned income	APR Q19	3.75	1.88	1.88	3.75	0.00	3.75

Criteria Category	Renewal Evaluation Criteria	Reference Questions	HC SPK Kelly Benson	HC SP3 New Chronic	HC COCR Reallocated	HC SPBB Bud Bailey	HC SPG Grace Mary Manor	HC SP Renewal
<b>Need and Performance</b>	Percentage of adult stayers who increased non-employment income	APR Q19	3.75	3.75	3.75	0.00	3.75	3.75
	Percentage of adult leavers who increased earned income	APR Q19		0.00	3.75	0.00	3.75	0.00
	Percentage of adult leavers who increased non-employment income	APR Q19		1.88	3.75	0.00	3.75	3.75
	% entries disabled	APR Q13a2	20.00	20.00	20.00	10.00	20.00	10.00
	Percentage of participants who remain in PSH or exited to permanent housing	The % of stayers and leavers to permanent	20.00	20.00	20.00	20.00	20.00	20.00
<b>Total Admin Score</b>			<b>62.50</b>	<b>87.50</b>	<b>83.13</b>	<b>78.75</b>	<b>71.25</b>	<b>66.25</b>
Total Points Possible			<b>167.50</b>	<b>200.00</b>	<b>200.00</b>	<b>200.00</b>	<b>200.00</b>	<b>200.00</b>
<b>Total Score</b>			<b>93.26</b>	<b>88.18</b>	<b>86.35</b>	<b>85.80</b>	<b>82.13</b>	<b>78.48</b>

Criteria Category	Renewal Evaluation Criteria	Reference Questions	TRH CHSH Leasing	TRH Scattered Site Properties	TRH Shelter Plus Care II
Project Effectiveness	Program Best Practices	1-5	9.43	9.43	9.14
	SLVCEH Homeless Policy Priorities	6 & 7	9.71	9.71	9.71
	Review of monitoring results	8	3.57	3.57	3.57
	Review of HUD inspection requirements	9	4.71	4.86	4.86
	Housing Placement Process: Process/time from prioritization to voucher	10 & 11	4.86	5.00	4.71
	Housing Placement Process: Process/time from voucher to housing placement	10 & 12	4.71	5.00	5.00
	Integrated Network: Partnerships	13 & 14	4.43	4.71	4.71
	Integrated Network: Case Management Coverage	15	4.57	4.57	4.57
	Coordinated Entry/Identifying Units	16	4.57	4.57	4.57
	Addressing Racial Disparities	17	4.00	4.00	4.00
Budget/Application Quality	Quarterly Drawdowns	18	5.00	5.00	5.00
	Expenditure History	19 & 20	5.00	5.00	5.00
Data Quality	HUD and local Data Quality Standards (full points if data error is less than 10% and most records are entered within 10 days and have plans to improve)	21-23	16.57	17.14	14.86
Budget/Application Quality	Followed instructions, Timely submission, with attachments	Overall App	5.00	5.00	5.00
	Responses sufficient detail and appropriate	Overall App	5.00	5.00	5.00
<b>Total Committee Score</b>			<b>91.14</b>	<b>92.57</b>	<b>89.71</b>
Need and Performance	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018	5.00	10.00	10.00
	Percentage of entries with no income	APR Q16	10.00	10.00	10.00
	Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	0.00		7.50
	Returns to homelessness	HMIS Report: Measure 2a and 2b	5.00		10.00
	Percentage of adult stayers who increased earned income	APR Q19	1.88	3.75	3.75
	Percentage of adult stayers who increased non-employment income	APR Q19	3.75	3.75	3.75
	Percentage of adult leavers who increased earned income	APR Q19	0.00		3.75
	Percentage of adult leavers who increased non-employment income	APR Q19	3.75		1.88
	% entries disabled	APR Q13a2	20.00	10.00	20.00
	Percentage of participants who remain in PSH or exited to permanent housing	The % of stayers and leavers to permanent	20.00	20.00	20.00
<b>Total Admin Score</b>			<b>69.38</b>	<b>57.50</b>	<b>90.63</b>
Total Points Possible			<b>200.00</b>	<b>167.50</b>	<b>200.00</b>
<b>Total Score</b>			<b>80.26</b>	<b>89.59</b>	<b>90.17</b>

Criteria Category	Renewal Evaluation Criteria	Reference Questions	TRH RRH for Families
<b>Project Effectiveness</b>	Program Best Practices	1-5	9.14
	SLVCEH Homeless Policy Priorities	6 & 7	10.00
	Review of monitoring results	8	3.71
	Review of HUD inspection requirements	9	4.86
	Housing Placement Process: Process/time from prioritization to voucher	10 & 11	3.86
	Housing Placement Process: Process/time from voucher to housing placement	10 & 12	3.57
	Integrated Network: Partnerships	13 & 14	4.71
	Integrated Network: Case Management Coverage	15	4.71
	Coordinated Entry/Identifying Units	16	4.57
	Addressing Racial Disparities	17	4.00
<b>Budget/Application Quality</b>	Quarterly Drawdowns	18	5.00
	Expenditure History	19 & 20	5.00
<b>Data Quality</b>	HUD and local Data Quality Standards (full points if data error is less than 10% and most records are entered within 10 days and have plans to improve)	21-23	17.14
<b>Budget/Application Quality</b>	Followed instructions, Timely submission, with attachments	Overall App	5.00
	Responses sufficient detail and appropriate	Overall App	5.00
<b>Total Committee Score</b>			<b>90.29</b>
<b>Need and Performance</b>	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018 Application Data	10.00
	Percentage of entries with no income	APR Q16	10.00
	Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	15.00
	Returns to homelessness	HMIS Report: Measure 2a and 2b	5.00
	Percentage of adult stayers who increased earned income	APR Q19	0.00
	Percentage of adult stayers who increased non-employment income	APR Q19	1.88
	Percentage of adult leavers who increased earned income	APR Q19	3.75
	Percentage of adult leavers who increased non-employment income	APR Q19	1.88
	% entries disabled	APR Q13a2	10.00
	Percentage of participants who exited to permanent housing	The % of stayers and leavers to PH	10.00
	On average, participants spend XX days from project entry to residential move-in	APR Q22c	20.00
<b>Total Admin Score</b>			<b>87.50</b>
Total Points Possible			<b>200.00</b>
<b>Total Score</b>			<b>88.89</b>



Criteria Category	Renewal Evaluation Criteria	Reference Questions	VOAUT Youth Rapid Rehousing Project
Project Effectiveness	Program Best Practices	1-5	9.71
	SLVCEH Homeless Policy Priorities	6 & 7	10.00
	Review of monitoring results	8	4.00
	Review of HUD inspection requirements	9	4.57
	Housing Placement Process: Process/time from prioritization to voucher	10 & 11	4.00
	Housing Placement Process: Process/time from voucher to housing placement	10 & 12	4.00
	Integrated Network: Partnerships	13 & 14	4.71
	Integrated Network: Case Management Coverage	15	4.57
	Coordinated Entry/Identifying Units	16	4.29
	Addressing Racial Disparities	17	3.86
Budget/Application Quality	Quarterly Drawdowns	18	4.71
	Expenditure History	19 & 20	3.86
Data Quality	HUD and local Data Quality Standards (full points if data error is less than 10% and most records are entered within 10 days and have plans to improve)	21-23	16.00
Budget/Application Quality	Followed instructions, Timely submission, with attachments	Overall App	5.00
	Responses sufficient detail and appropriate	Overall App	4.71
<b>Total Committee Score</b>			<b>88.00</b>
Need and Performance	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018 Application Data	10.00
	Percentage of entries with no income	APR Q16	0.00
	Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	15.00
	Returns to homelessness	HMIS Report: Measure 2a and 2b	10.00
	Percentage of adult stayers who increased earned income	APR Q19	3.75
	Percentage of adult stayers who increased non-employment income	APR Q19	0.00
	Percentage of adult leavers who increased earned income	APR Q19	3.75
	Percentage of adult leavers who increased non-employment income	APR Q19	0.00
	% entries disabled	APR Q13a2	10.00
	Percentage of participants who exited to permanent housing	The % of stayers and leavers to PH	10.00
	On average, participants spend XX days from project entry to residential move-in	APR Q22c	20.00
<b>Total Admin Score</b>			<b>82.50</b>
Total Points Possible			<b>200.00</b>
<b>Total Score</b>			<b>85.25</b>

Local Scoring Guidelines: Renewal PH-RRH, and PH-PSH without an APR  
 FY2022 HUD CoC Competition

**Renewal Housing Projects without an APR**

WEIGHT	CATEGORY	EVALUATION CRITERIA
30%	Capacity/Application Quality	<ul style="list-style-type: none"> <li>• No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors</li> <li>• Grant management system in place for complying with government grants</li> <li>• Involvement in the local homeless housing and services system or local low-income housing and services system.</li> <li>• Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.</li> <li>• Followed instructions</li> <li>• Submitted on time, with all required attachments</li> <li>• Responses provide sufficient detail and are appropriate for the type of project and target population</li> </ul>
70 %	Need	<ul style="list-style-type: none"> <li>• Summary of activities carried out since funds awarded</li> <li>• Demonstrate need using data from Housing Inventory Chart and Point in Time Count.</li> <li>• Impact on community performance related to HUD system performance measures including promoting racial equity</li> <li>• Timeline for project implementation</li> <li>• Plan to fully expend HUD funds</li> <li>• Rapidly securing housing for clients</li> <li>• Assisting clients with employment/other income</li> <li>• Target population               <ul style="list-style-type: none"> <li>○ (DV) Trauma-informed and client-centered policies</li> </ul> </li> <li>• Utilization of Housing First</li> </ul>

Renewal Housing Projects without an APR

Weight	Criteria Category	Evaluation Criteria	Source of Criteria	Point Range	Total (200 points)
30%	Capacity	Audits/Monitoring Review	Local Application	Score of 1-5, Multiplied by 2	10
		Grant management system		Score of 1-5, Multiplied by 2	10
		Involvement in the local homeless system		Score of 1-5, Multiplied by 2	10
		Record of administering government funded housing programs		Score of 1-5, Multiplied by 2	10
		Followed instructions, Timely submission, with attachments		Score of 1-5, Multiplied by 2	10
		Responses sufficient detail and appropriate		Score of 1-5, Multiplied by 2	10
70%	Need	Summary of activities carried out	Local Application	Score of 1-5, Multiplied by 4	20
		Target population	Local and EsnapS	Score of 1-5, Multiplied by 4	20
		Utilization of Housing First		Score of 1-5, Multiplied by 6	30
		Demonstrate need using data	Local Application	Score of 1-5, Multiplied by 2	10
		Impact on community performance including promoting racial equity		Score of 1-5, Multiplied by 2	10
		Timeline for project implementation		Score of 1-5	5
		Plan to fully expend HUD funds		Score of 1-5	5
		Rapidly securing housing for clients		Score of 1-5, Multiplied by 4	20
		Assisting clients with employment/other income		Score of 1-5, Multiplied by 4	20

Organization: The Road Home

Project Name: TRH Magnolia Supportive Services FY2022

Project Type: Permanent Housing – Permanent Supportive Housing

Requested Funding: \$220,000

Criteria Category	Renewal Evaluation Criteria	Reference Questions	Final Score
<b>Capacity</b>	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	6.29
	Grant management system in place for complying with government grants	2	9.43
	Involvement in the local homeless housing and services system or local low-income housing and services system.	3	9.43
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	9.71
<b>Need</b>	Summary of activities carried out since funds awarded	5	18.29
	Target population	6	18.86
	Utilization of Housing First	7	28.29
	Demonstrate need using data	8	9.14
	Impact on community performance including promoting racial equity	9	8.29
	Timeline for project implementation	10	5.00
	Plan to fully expend HUD funds	11	5.00
	Rapidly securing housing for clients	12	17.71
Assisting clients with employment/other income	13	17.14	
<b>Application Quality</b>	Followed instructions, Timely submission, with attachments	Overall Application	10.00
	Responses sufficient detail and appropriate	Overall Application	10.00
<b>Total Score</b>			<b>182.57</b>

Local Scoring Guidelines: Renewal SSO-CE  
 FY2022 HUD CoC Competition

Renewal Coordinated Entry Project

WEIGHT	CATEGORY	EVALUATION CRITERIA
30%	Capacity/Application Quality	<ul style="list-style-type: none"> <li>• No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors</li> <li>• Grant management system in place for complying with government grants</li> <li>• Involvement in the local homeless housing and services system or local low-income housing and services system.</li> <li>• Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.</li> <li>• Followed instructions</li> <li>• Submitted on time, with all required attachments</li> <li>• Responses provide sufficient detail and are appropriate for the type of project and target population</li> </ul>
70 %	Need	<ul style="list-style-type: none"> <li>• System Function               <ul style="list-style-type: none"> <li>○ Clients are prioritized/referred as appropriate</li> </ul> </li> <li>• Inclusive coordination with stakeholders</li> <li>• System design that is accessible for all persons seeking information regarding homelessness assistance               <ul style="list-style-type: none"> <li>○ (DV) Trauma-informed and client-centered policies</li> </ul> </li> <li>• Advertised program to reach homeless persons with the highest barriers</li> <li>• Standardized assessment process</li> <li>• Ensuring that program participants are directed to appropriate housing and services</li> </ul>

Renewal Coordinated Entry Project

Weight	Criteria Category	Evaluation Criteria	Source of Criteria	Point Range	Total (200 points)
30%	Capacity	Audits/Monitoring Review	Local Application	Score of 1-5, Multiplied by 2	10
		Grant management system		Score of 1-5, Multiplied by 2	10
		Involvement in the local homeless system		Score of 1-5, Multiplied by 2	10
		Record of administering government funded housing programs		Score of 1-5, Multiplied by 2	10
		Followed instructions, Timely submission, with attachments		Score of 1-5, Multiplied by 2	10
		Responses sufficient detail and appropriate		Score of 1-5, Multiplied by 2	10
70%	Need	System Function-current implementation	Local Application	Score of 1-5, Multiplied by 8	40
		Inclusive plan for coordination w/ stakeholders	E-snaps & Local Application	Score of 1-5, Multiplied by 4	20
		System design that is accessible		Score of 1-5, Multiplied by 4	20
		Strategy for advertising		Score of 1-5, Multiplied by 4	20
		Standardized assessment process		Score of 1-5, Multiplied by 4	20
		Directed to appropriate housing and services		Score of 1-5, Multiplied by 4	20

Organization: Salt Lake County Office of Programs and Partnerships

Project Name: SLCO Coordinated Entry FY2022

Project Type: SSO for Coordinated Assessment

Requested Funding: \$174,340

Criteria Category	Renewal Evaluation Criteria	Reference Questions	Final Score
Capacity	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	10.00
	Grant management system in place for complying with government grants	2	9.43
	Involvement in the local homeless housing and services system or local low-income housing and services system.	3	9.71
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	8.86
Need	System Function-current implementation	5	35.43
	Inclusive plan for coordination w/ stakeholders	6	17.71
	System design that is accessible	7	18.86
	Strategy for advertising	8	17.71
	Standardized assessment process	9	17.71
	Directed to appropriate housing and services	10	18.29
Application Quality	Followed instructions, Timely submission, with attachments	Overall Application	10.00
	Responses sufficient detail and appropriate	Overall Application	10.00
<b>Total</b>			<b>183.71</b>
<b>Total Points Possible</b>			<b>200.00</b>
<b>Total Score</b>			<b>91.86</b>

**Local Scoring Guidelines: New Projects  
Supplemental and Annual NOFO**

Approved August 8, 2022

Threshold Requirements:

- Project will be administered by an eligible organization
- Match at 25% for eligible activities (all budget line items, except leasing)
- As applicable, participate in the most recent PIT, HIC, and LSA
- Agrees to participate in HMIS
- Agrees to have all referrals for proposed project routed through Coordinated Entry
- Meet all requirements listed in the Supplemental or Annual NOFO (part of esnaps review)

Projects which meet all of the above threshold requirements will be scored according to the following guidelines:

**New Housing Projects**

- Permanent Housing – Permanent Supportive Housing
- Permanent Housing – Rapid Re-housing
- Joint Transitional Housing and Permanent Housing – Rapid Re-housing

WEIGHT	CATEGORY	EVALUATION CRITERIA
20	<b>Organizational Experience and Capacity</b>	<ul style="list-style-type: none"> <li>• No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors</li> <li>• Grant management system in place for complying with government grants</li> <li>• Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)</li> <li>• Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.</li> </ul>
20	<b>Unmet Need</b>	<ul style="list-style-type: none"> <li>• Target population</li> <li>• Demonstrate need using data from Housing Inventory Chart and Point in Time Count</li> <li>• Impact on community performance related to HUD system performance measures</li> <li>• Address racial disparities to ensure equity</li> </ul>
15	<b>Timeliness</b>	<ul style="list-style-type: none"> <li>• Timeline for project implementation</li> <li>• Plan to fully expend HUD funds within grant operating period</li> </ul>



**Local Scoring Guidelines: New Projects  
Supplemental and Annual NOFO**

Approved August 8, 2022

WEIGHT	CATEGORY	EVALUATION CRITERIA
35/(25 for DV)	Supportive Services and Housing First	<ul style="list-style-type: none"> <li>• Utilization of Housing First               <ul style="list-style-type: none"> <li>○ Rapidly securing housing for clients and support housing retention</li> <li>○ No preconditions such as sobriety, service participation, or minimum income</li> </ul> </li> <li>• Plan to assist clients with employment/other income</li> <li>• Plan to coordinate with other mainstream health, social services and employment programs</li> <li>• Leveraging healthcare resources</li> <li>• Utilizing lived expertise in planning programming and services</li> </ul>
10 (DV Only)	DV Experience, Plan and Outcomes (DV Projects Only)	<ul style="list-style-type: none"> <li>• (DV) Trauma-informed and client-centered policies</li> </ul>
10	Application/Budget Quality	<ul style="list-style-type: none"> <li>• Followed instructions</li> <li>• Submitted on time, with all required attachments</li> <li>• Responses provide sufficient detail and are appropriate for the type of project and target population</li> <li>• Is cost effective, meets matching requirements, leverages support from other partners</li> </ul>

New Coordinated Assessment Project

WEIGHT	CATEGORY	EVALUATION CRITERIA
20	<b>Organizational Experience and Capacity</b>	<ul style="list-style-type: none"> <li>No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors</li> <li>Grant management system in place for complying with government grants</li> <li>Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)</li> <li>Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.</li> </ul>
20	<b>Unmet Need</b>	<ul style="list-style-type: none"> <li>Target population</li> <li>Demonstrate need using data from Housing Inventory Chart and Point in Time Count</li> <li>Impact on community performance related to HUD system performance measures</li> <li>Address racial disparities to ensure equity</li> </ul>
15	<b>Timeliness</b>	<ul style="list-style-type: none"> <li>Timeline for project implementation</li> <li>Plan to fully expend HUD funds within grant operating period</li> </ul>
35/(25 for DV)	<b>Supportive Services</b>	<ul style="list-style-type: none"> <li>Inclusive plan for coordination with stakeholders</li> <li>System design that is accessible for all persons seeking information regarding homelessness assistance                             <ul style="list-style-type: none"> <li>(DV) Trauma-informed and client-centered policies</li> </ul> </li> <li>Strategy for advertising the program to reach homeless persons with the highest barriers</li> <li>Standardized assessment process</li> <li>Ensuring that program participants are directed to appropriate housing and services</li> </ul>
10 (DV Only)	<b>DV Experience, Plan and Outcomes (DV Projects Only)</b>	<ul style="list-style-type: none"> <li>(DV) Trauma-informed and client-centered policies</li> </ul>
10	<b>Application/Budget Quality</b>	<ul style="list-style-type: none"> <li>Followed instructions</li> <li>Submitted on time, with all required attachments</li> <li>Responses provide sufficient detail and are appropriate for the type of project and target population</li> <li>Is cost effective, meets matching requirements, leverages support from other partners</li> </ul>

**Local Scoring Guidelines: New Projects  
Supplemental and Annual NOFO**

Approved August 8, 2022

**New HMIS Project**

WEIGHT	CATEGORY	EVALUATION CRITERIA
<i>Because only the HMIS Lead is eligible to apply for funds, capacity will be weighted at 15% rather than 20%</i>		
<b>15</b>	<b>Organizational Experience and Capacity</b>	<ul style="list-style-type: none"> <li>No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors</li> <li>Grant management system in place for complying with government grants</li> <li>Involvement in the local homeless housing and services system or local low-income housing and services system.</li> <li>Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.</li> </ul>
<b>25</b>	<b>Unmet Need</b>	<ul style="list-style-type: none"> <li>Impact on community performance on HUD system performance measures</li> <li>Timeline for project implementation</li> <li>Plan to fully expend HUD funds</li> <li>Demonstrate need using data related to current HMIS staffing and ability to meet current demands</li> <li>Detailed work plan for use of funds</li> <li>Address racial disparities to ensure equity</li> </ul>
<b>15</b>	<b>Timeliness</b>	<ul style="list-style-type: none"> <li>Timeline for project implementation</li> <li>Plan to fully expend HUD funds within grant operating period</li> </ul>
<b>35/(25 for DV)</b>	<b>System Design</b>	<ul style="list-style-type: none"> <li>How the HMIS funds will be expended in a way that is consistent with the CoC's funding strategy for the HMIS and furthers the CoC's HMIS implementation.</li> <li>The HMIS collects all Universal Data Elements as set forth in the HMIS Data Standards.</li> <li>The ability of the HMIS to un-duplicate client records.</li> <li>The HMIS produces all HUD-required reports and provides data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.</li> </ul>
<b>10 (DV Only)</b>	<b>DV Experience, Plan and Outcomes (DV Projects Only)</b>	<ul style="list-style-type: none"> <li>(DV) Trauma-informed and client-centered policies</li> </ul>
<b>10</b>	<b>Application/Budget Quality</b>	<ul style="list-style-type: none"> <li>Followed instructions</li> <li>Submitted on time, with all required attachments</li> <li>Responses provide sufficient detail and are appropriate for the type of project and target population</li> <li>Is cost effective, meets matching requirements, leverages support from other partners</li> </ul>

Organization: Department of Workforce Services  
 Project Name: DWS Salt Lake HMIS FY2022 Expansion  
 Project Type: HMIS  
 Requested Funding: \$10,624

Criteria Category	Renewal Evaluation Criteria	Reference Questions	Final Score
<b>Organizational Experience and Capacity</b>	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	4.67
	Grant management system in place for complying with government grants	2	4.67
	Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)	3	5.00
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	3.83
<b>Unmet Need</b>	Target population	5	5.00
	Demonstrate need using data from Housing Inventory Chart and Point in Time Count	6	4.83
	Impact on community performance related to HUD system performance measures	7	4.33
	Address racial disparities to ensure equity	8	4.17
<b>Timeliness</b>	Timeline for project implementation	9	10.00
	Plan to fully expend HUD funds within grant operating period	10	4.83
<b>Supportive Services</b>	How Implementation will be expanded	11	10.00
	How the HMIS funds will be expended in a way that is consistent with the CoC's funding strategy for the HMIS and furthers the CoC's HMIS implementation.	12	10.00
	The HMIS collects all Universal Data Elements as set forth in the HMIS Data Standards.	13	5.00
	The ability of the HMIS to un-duplicate client records.	14	5.00
	The HMIS produces all HUD-required reports and provides data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.	15	5.00
<b>Application/Budget Quality</b>	Followed instructions, Submitted on time, with all required attachments	Overall Application	5.00
	Responses provide sufficient detail and are appropriate for the type of project and target population; Is cost effective, meets matching requirements, leverages support from other partners	Overall Application	5.00
<b>Total Score</b>			<b>96.33</b>

Organization: Department of Workforce Services

Project Name: DWS Salt Lake HMIS DV Comparable Database Specialist Expansion FY2022

Project Type: HMIS

Requested Funding: \$32,500

Criteria Category	Renewal Evaluation Criteria	Reference Questions	Final Score
<b>Organizational Experience and Capacity</b>	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	4.67
	Grant management system in place for complying with government grants	2	4.50
	Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)	3	5.00
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	3.50
<b>Unmet Need</b>	Target population	5	5.00
	Demonstrate need using data from Housing Inventory Chart and Point in Time Count	6	4.83
	Impact on community performance related to HUD system performance measures	7	4.67
	Address racial disparities to ensure equity	8	4.17
<b>Timeliness</b>	Timeline for project implementation	9	10.00
	Plan to fully expend HUD funds within grant operating period	10	4.83
<b>Supportive Services</b>	How Implementation will be expanded	11	5.00
	How the HMIS funds will be expended in a way that is consistent with the CoC's funding strategy for the HMIS and furthers the CoC's HMIS implementation.	12	5.00
	The HMIS collects all Universal Data Elements as set forth in the HMIS Data Standards.	13	5.00
	The ability of the HMIS to un-duplicate client records.	14	5.00
	The HMIS produces all HUD-required reports and provides data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.	15	5.00
	<i>(DV) Trauma-informed and client-centered policies</i>	16	10.00
<b>Application/Budget Quality</b>	Followed instructions, Submitted on time, with all required attachments	Overall Application	5.00
	Responses provide sufficient detail and are appropriate for the type of project and target population; Is cost effective, meets matching requirements, leverages support from other partners	Overall Application	5.00
<b>Total Score</b>			<b>96.16667</b>

Criteria Category	Renewal Evaluation Criteria	Reference Questions	PSH for Families with Severe Service Needs		
<b>Organizational Experience and Capacity</b>	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	3.14		
	Grant management system in place for complying with government grants	2	5.00		
	Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)	3	5.00		
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	4.86		
<b>Unmet Need</b>	Target population	5	4.86		
	Demonstrate need using data from Housing Inventory Chart and Point in Time Count	6	4.14		
	Impact on community performance related to HUD system performance measures	7	4.43		
	Address racial disparities to ensure equity	8	4.00		
<b>Timeliness</b>	Timeline for project implementation	9	10.00		
	Plan to fully expend HUD funds within grant operating period	10	5.00		
<b>Supportive Services and Housing First</b>	Utilization of Housing First	11	10.00		
	Rapidly securing housing for clients and support housing retention	12	9.43		
	Utilization of Coordinated Entry	13	4.71		
	Plan to coordinate with other mainstream health, social services and employment programs	14	4.71		
	Plan to assist clients with employment/other income	15	4.57		
<b>Application/Budget Quality</b>	Followed instructions, Submitted on time, with all required attachments	Overall Application	5.00		
	Responses provide sufficient detail and are appropriate for the type of project and target population; Is cost effective, meets matching requirements, leverages support from other partners	Overall Application	5.00		
<b>Total Score</b>			<b>93.86</b>		

Criteria Category	Renewal Evaluation Criteria	Reference Questions	HC COCPB Project Based FY2022
Organizational Experience and Capacity	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	3.71
	Grant management system in place for complying with government grants	2	5.00
	Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)	3	5.00
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	5.00
Unmet Need	Target population	5	5.00
	Demonstrate need using data from Housing Inventory Chart and Point in Time Count	6	4.86
	Impact on community performance related to HUD system performance measures	7	4.71
	Address racial disparities to ensure equity	8	4.14
Timeliness	Timeline for project implementation	9	7.14
	Plan to fully expend HUD funds within grant operating period	10	4.29
Supportive Services and Housing First	Utilization of Housing First	11	9.71
	Rapidly securing housing for clients and support housing retention	12	9.14
	Utilization of Coordinated Entry	13	4.71
	Plan to coordinate with other mainstream health, social services and employment programs	14	4.71
	Plan to assist clients with employment/other income	15	4.71
Application/Budget Quality	Followed instructions, Submitted on time, with all required attachments	Overall Application	5.00
	Responses provide sufficient detail and are appropriate for the type of project and target population; Is cost effective, meets matching requirements, leverages support from other partners	Overall Application	5.00
<b>Total Score</b>			<b>91.86</b>

Organization: Friends of Switchpoint

Project Name: Switchpoint PSH CH Vets FY22

Project Type: Permanent Housing – Permanent Supportive Housing

Requested Funding: \$590,008

Criteria Category	Renewal Evaluation Criteria	Reference Questions	Final Score
<b>Organizational Experience and Capacity</b>	No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors	1	4.43
	Grant management system in place for complying with government grants	2	4.71
	Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients)	3	4.14
	Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.	4	4.14
<b>Unmet Need</b>	Target population	5	4.29
	Demonstrate need using data from Housing Inventory Chart and Point in Time Count	6	4.29
	Impact on community performance related to HUD system performance measures	7	4.00
	Address racial disparities to ensure equity	8	3.43
<b>Timeliness</b>	Timeline for project implementation	9	9.14
	Plan to fully expend HUD funds within grant operating period	10	3.43
<b>Supportive Services and Housing First</b>	Utilization of Housing First	11	8.57
	Rapidly securing housing for clients and support housing retention	12	8.29
	Utilization of Coordinated Entry	13	4.29
	Plan to coordinate with other mainstream health, social services and employment programs	14	4.14
	Plan to assist clients with employment/other income	15	4.43
<b>Application/Budget Quality</b>	Followed instructions, Submitted on time, with all required attachments	Overall Application	5.00
	Responses provide sufficient detail and are appropriate for the type of project and target population; Is cost effective, meets matching requirements, leverages support from other partners	Overall Application	4.43
<b>Total Score</b>			<b>85.14</b>



# Scored Forms for One Project

1E-2a UT-500 Documentation

Page

Scored Form for Housing Connect SP3 New Chronic FY2022	2
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Criteria Category	Renewal Evaluation Criteria	Reference Questions	Points Possible	HC SP3 New Chronic
Project Effectiveness	Program Best Practices	1-5	10	9.43
	SLVCEH Homeless Policy Priorities	6 & 7	10	9.43
	Review of monitoring results	8	5	3.57
	Review of HUD inspection requirements	9	5	4.86
	Housing Placement Process: Process/time from prioritization to voucher	10 & 11	5	4.14
	Housing Placement Process: Process/time from voucher to housing placement	10 & 12	5	4.29
	Integrated Network: Partnerships	13 & 14	5	5.00
	Integrated Network: Case Management Coverage	15	5	4.43
	Coordinated Entry/Identifying Units	16	5	4.86
	Addressing Racial Disparities	17	5	3.43
	Budget/Application Quality	Quarterly Drawdowns	18	5
Expenditure History		19 & 20	5	4.29
Data Quality	HUD and local Data Quality Standards (full points if data error is less than 10% and most records are entered within 10 days and have plans to improve	21-23	20	16.57
Budget/Application Quality	Followed instructions, Timely submission, with attachments	Overall App	5	5.00
	Responses sufficient detail and appropriate	Overall App	5	5.00
<b>Total Committee Score</b>			<b>100</b>	<b>88.86</b>
Need and Performance	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018	10	10.00
	Percentage of entries with no income	APR Q16	10	10.00
	Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	15	15.00
	Returns to homelessness	HMIS Report: Measure 2a and 2b	10	5.00
	Percentage of adult stayers who increased earned income	APR Q19	3.75	1.88
Need and Performance	Percentage of adult stayers who increased non-employment income	APR Q19	3.75	3.75
	Percentage of adult leavers who increased earned income	APR Q19	3.75	0.00
	Percentage of adult leavers who increased non-employment income	APR Q19	3.75	1.88
	% entries disabled	APR Q13a2	20	20.00
	Percentage of participants who remain in PSH or exited to permanent housing	The % of stayers and leavers to permanent	20	20.00
<b>Total Admin Score</b>			<b>100</b>	<b>87.50</b>
Total Points Possible				<b>200.00</b>
Committee + Admin Score				<b>176.36</b>
<b>Total Score</b>			<b>(converted to percentage)</b>	<b>88.18</b>

## Notification of Projects Rejected-Reduced

### 1E-5. UT-500 Documentation

Page

Individual Emailed Notifications to Rejected Applications	
Friends of Switchpoint	2
Housing Connect	3
Attachment sent to both	4
Screenshot of final New and Renewal Project Listings	19
Final New and Renewal Project Listings posted publicly	20

## Tarra McFadden

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**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:06 PM  
**To:** chollowell@switchpointcrc.org; kristen.clark@switchpointcrc.org  
**Cc:** Tarra McFadden; Katherine Fife  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice

Dear HUD Continuum of Care Applicant:

Thank you for submitting a project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

Eight members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

The committee worked diligently to thoroughly review all projects, support the creation of new resources, and minimize impact to existing programs. After reviewing all submitted applications, the committee considered a number of ranking strategies as they related to overall funding. Discussion centered on how particular projects contribute to overall system performance, accountability for currently funded programs, and the risks inherent to funding new projects. The committee has completed their work for the FY2022 competition.

Please find the following enclosed:

1. **Agency Project Summary** - Overview of submitted applications from your agency, scores, and funding status
2. **FY2022 Competition Final Ranking Recommendations** - Ranking Committee recommendations will be submitted to HUD. HUD is the ultimate funding authority and will make the final award decisions.
3. **Funding and Tiering information** - An overview of our CoC's funding availability, an explanation of HUD's funding process for projects ranked in Tier 2, summary of requests received and the final funding decision.
4. **Application Review and Ranking Process** - This provides an overview of the local review and ranking process. This information will also be posted to the [Salt Lake Continuum of Care Competition](#) site.

Best,

**Tarra McFadden**  
*Special Projects and Grants Coordinator*  
Mayor's Initiatives and Special Projects  
Salt Lake County  
Phone: 801-923-3080  
Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)

## Tarra McFadden

---

**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:02 PM  
**To:** Krysta Niemczyk (kniemczyk@housingconnect.org); Zach Bale (zbale@housingconnect.org)  
**Cc:** Tarra McFadden; Katherine Fife  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice  
**Attachments:** FY2022 UT-500 Applicant Notice-HC-New.pdf; FY2022 UT-500 Applicant Notice-HC-Renewals.pdf

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**Tarra McFadden**

*Special Projects and Grants Coordinator*

Mayor's Initiatives and Special Projects

Salt Lake County

Phone: 801-923-3080

Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)



## Mayor's Initiatives & Special Projects

Tarra McFadden

September 13, 2022

**Jennifer Wilson**

Mayor

**Darrin Casper**

Deputy Mayor &  
Chief Financial Officer

**Catherine Kanter**

Deputy Mayor of  
Regional Operations

**Erin Litvack**

Deputy Mayor /  
Chief Administrative Officer

Dear HUD Continuum of Care Applicant:

Thank you for submitting a new project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

Eight members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

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The committee has completed their work for the FY2022 competition. Please find the following enclosed:

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Although your project was not recommended for funding this year, the Ranking Committee recognized its merits and would encourage you to continue working with the CoC and other community stakeholders in preparation for submitting a project for consideration next year. Salt Lake County staff will also hold individual debriefings with each applicant agency following the competition, at which time recommendations for future applications and strategies can be discussed. If you have questions or concerns you would like addressed prior to the debriefing, please don't hesitate to contact me (801-923-3080) or Katherine Fife (385-468-7143).

Sincerely,

Tarra McFadden  
Special Projects and Grants Coordinator

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Running Total	Tier Placement
1	HC SPK Kelly Benson	93.71	62.50	167.50	93.26	\$125,440	\$125,440	\$ 125,440	Tier 1
2	SLCO Coordinated Entry	183.71	N/A	200.00	91.86	\$174,340	\$174,340	\$ 299,780	Tier 1
3	TRH Magnolia Supportive Services	182.57	N/A	200.00	91.29	\$220,000	\$220,000	\$ 519,780	Tier 1
4	TRH Shelter Plus Care II	89.71	90.63	200.00	90.17	\$2,561,572	\$2,561,572	\$ 3,081,352	Tier 1
5	TRH Scattered Site Properties	92.57	57.50	167.50	89.59	\$19,382	\$19,382	\$ 3,100,734	Tier 1
6	TRH RRH for Families	90.29	87.50	200.00	88.89	\$295,901	\$295,901	\$ 3,396,635	Tier 1
7	DWS Salt Lake HMIS	*	*	*	*	\$223,151	\$223,151	\$ 3,619,786	Tier 1
8	HC SP3 New Chronic	88.86	87.50	200.00	88.18	\$1,362,904	\$1,362,904	\$ 4,982,690	Tier 1
9	HC COCR Reallocated	89.57	83.13	200.00	86.35	\$1,380,580	\$1,380,580	\$ 6,363,270	Tier 1
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12	HC SPG Grace Mary Manor	93.00	71.25	200.00	82.13	\$252,306	\$252,306	\$ 7,227,775	Tier 1
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Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Running Total	Tier Placement
14	HC SP Renewal (Tier 1)	90.71	66.25	200.00	78.48	\$1,706,000	\$1,230,012	\$ 9,043,751	Tier 1
14	HC SP Renewal (Tier 2)						\$475,988	\$ 9,519,739	Tier 2
15	DWS Salt Lake HMIS Expansion	96.33	N/A	100.00	96.33	\$10,624	\$10,624	\$ 9,530,363	Tier 2
16	DWS Salt Lake HMIS DV Comparable Database Specialist Expansion	96.17	N/A	100.00	96.17	\$32,500	\$32,500	\$ 9,562,863	Tier 2
17	TRH PSH for Families with Severe Service Needs	93.86	N/A	100.00	93.86	\$427,055	\$432,863	\$ 9,995,726	Tier 2
-	HC COCPB Project Based	91.86	N/A	100.00	91.86	\$420,144	\$0	-	Unfunded
-	Switchpoint PSH CH Vets	85.14	N/A	100.00	85.14	\$590,008	\$0	-	Unfunded





## Funding for our CoC

- Annual Renewal Demand: \$9,519,739
  - This funding can be used to fund eligible renewal projects, in whole or in part, or can be reallocated to new projects.
- Tier 1 Funding: \$ 9,043,752 (95% of ARD)
- Tier 2 Funding:  
\$951,974=\$475,987(5%)+\$475987 (Bonus)
- **Grand Total Available=\$9,995,726**



## Funding Outlook

- For a CoC to receive funding for a new project, other than through reallocation, the CoC must demonstrate that all project applications are evaluated and ranked based on the degree to which they improve the CoC's system performance.
- Impacted by overall CoC score



## Reallocation

- CoCs should reallocate funds to new projects whenever reallocation would improve outcomes and reduce homelessness.



## HMIS Application

- Review
- Reject or Approve
- Determine priority and amount
  - Annual Renewal Amount: \$223,151



## Tiering Rules

- New Expansion projects only funded if renewal project also selected for funding
- Projects in Tier 1
  - Safer
- Projects in Tier 2
  - Compete Nationally
  - Receive a score based on:
    - **50 points for CoC application score** (Collaborative Score)
    - 40 Points for CoC's ranking
    - 10 points for Housing First commitment



## New Projects

\$475,987

- New permanent supportive housing
- New rapid rehousing
- New HMIS
- Expansion Projects
- \$1,480,331 in new requests
  - DWS Salt Lake HMIS FY2022 Expansion
    - 10,624
  - DWS Salt Lake HMIS DV Comparable Database Specialist Expansion FY2022
    - 32,500
  - TRH PSH for Families with Severe Service Needs FY2022
    - 427,055
  - HC COCPB Project Based FY2022
    - 420,144
  - Switchpoint PSH CH Vets FY22
    - 590,008



## Renewal Projects

- 14 Renewal Projects for RRRH, PSH, HMIS, and SSO-CE were submitted for review by the Ranking Committee
  - All applications submitted at their full ARD
  - All were recommended for funding at the full amount and included in the Project Priority Listing

9



## Final Funding Decision

Assumptions:

- Some New Projects ranked in order of score for amount requested up to amount available
- Fully fund 2 HMIS and PSH for Families with Severe Service Needs
- HMIS ranked in middle of Tier 1

Project	Rank	Tier
HC SP Renewal	14	Straddle Tier 1 & 2
DWS Salt Lake HMIS FY2022 Expansion	15	Top project in Tier 2
DWS Salt Lake HMIS DV Comparable Database Specialist Expansion FY2022	16	2 <sup>nd</sup> project in Tier 2
TRH PSH for Families with Severe Service Needs FY2022	17	3 <sup>rd</sup> project in Tier 2
HC COCPB Project Based FY2022	18	Unfunded
Switchpoint PSH CH Vets FY22	19	Unfunded



## Application Rank and Review Process

Salt Lake City and County Continuum of Care

FY2022 CoC Competition

### Table of Contents

Application Rank and Review Timeline.....	2
Rank and Review Policies and Procedures.....	3
Policy for Appeals of Rating/Ranking .....	4
Ranking Committee Members .....	5
Detailed Application Scores.....	6
Final Scoring Explanation .....	8
Renewal Application Scoring .....	8
HMIS Application Scoring.....	8
New Application Scoring.....	8

## Application Rank and Review Timeline

Ranking Committee-New Scoring Guidelines approved	8-Aug
New scoring guidelines posted to CoC Competition Website	10-Aug
RFP for New Projects Released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC Competition Website	11-Aug
Ranking Committee - Approve Renewal Scoring Guidelines	12-Aug
RFP for Renewal Applications released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC competition website	12-Aug
RFP for HMIS Application released	16-Aug
New Application Training held; materials posted to CoC Competition Website	17-Aug
Renewal Application Training held / materials posted to CoC Competition Website	19-Aug
Ranking Committee Meeting-Application Review Orientation	1-Sep
Ranking Committee Meeting-Final Ranking/Funding Decision	12-Sep
Applicants notified of Final Ranking/Funding Decision	13-Sep
Final Ranking/Funding Decision posted to CoC Competition Website	13-Sep

## Salt Lake City & County Continuum of Care

### Homeless Assistance Grants

## Rank and Review Policies and Procedures

Eligible proposals will be prioritized for inclusion in the CoC's coordinated application by the Ranking Committee acting as the rank and review group. Applications not scoring high enough will not be placed on the project funding request as part of the Consolidated Application (Formerly Exhibit 1).

Salt Lake County, as the designated Collaborative Applicant, recruits Ranking Committee members, prioritizing members who have served as members in the past or who have other relevant experience. The Ranking Committee will be composed of representatives from a cross-section of groups which might include: Faith-based and non-profit providers of homeless services and housing; city representatives; county employees; mental health; substance abuse; veteran's services; and consumers.

- Ranking Committee members must declare that they have no conflict of interest.
- Members must be appointed every year and their eligibility verified.
- Members must be able to dedicate time for application review and committee meetings.
- Ranking Committee members are given an orientation which includes:
  - Information regarding homeless activities, needs, services, definitions and other issues that are pertinent to the SLVCEH
  - A background of McKinney Vento and the local process
  - The role of the Ranking Committee
  - Review of the scoring tools, applications, and resources

Ranking Committee members receive eligible application proposals and scoring matrix.

Prior to the Ranking meeting, all Ranking Committee members review all applications over an appointed period. Members read projects, preliminarily score them, and note any questions/comments to follow-up with applicants.

If the SLVCEH support agency staff have any knowledge that could lead HUD to deny granting funds to a project, they will share that information with the Ranking Committee. SLVCEH support agency staff will discuss this information with applicants as part of technical assistance provided to assist project development.

The Ranking Committee meets to review and discuss each application together and to individually score them. SLVCEH support agency staff is present at the Committee meeting to record decisions of the Committee and any comments/recommendations they have for applicants.

The Ranking Committee discusses the merits of each proposal, scores the applications, and turns in score sheets to staff.

- Overall raw scores are calculated by SLVCEH support agency staff.
- The Committee considers adjustments for such issues HUD incentives or requirements.
- The Committee considers proposal changes or project budget adjustments that may be required to meet community needs.
- The Committee determines the rank and funding levels of all projects considering all available information.
- During deliberation, SLVCEH support agency staff will provide technical assistance by responding to questions of the Committee members, correcting technical inaccuracies if they arise in conversation, and reminding the Committee members of their responsibilities if they step outside their purview.
- Scoring results are delivered to applicants with a reminder about the appellate process.
- Each applicant receives copies of their proposals with technical edits made by SLVCEH support agency staff. Applicants are asked to correct their applications and send them back to SLVCEH support agency staff before final submission to HUD.

- Applications which do not meet the threshold requirements will not be included in the Priority Listing as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.
- If more applications are submitted than the SLVCEH has money to fund, the lowest-ranked applications will not be included in the Priority List as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.

### Penalties

Applicants may correct a curable deficiency with timely action. To be curable the deficiency must: not be an applicant eligibility requirement and be remedied within the time frame specified in the notice of deficiency.

If the corrections are remedied within the time frame specified, no loss of points will result.

If the Committee finds that an applicant has intentionally misrepresented information, the application may be rejected, or a penalty may be assessed.

Where there is a staff (SLCO or HUD) documented issue that impacts the ability of applicants to access electronic application systems (E-snaps, Smartsheets), the Committee reserves the right to adjust the penalty submission deadline accordingly.

### Policy for Appeals of Rating/Ranking

Eligible Appeals:

- The application of any applicant agency which a) is unranked, or b) receives decreased funding may appeal.
- Applicants that have been found not to meet the threshold requirements are not eligible for an appeal.
- Appeals cannot be based upon the judgment of the Ranking Committee.
- Applicants may appeal if they can:
  - prove their score is not reflective of the application information provided; or
  - describe bias or unfairness in the process, which warrants the appeal.

All notices of appeal must be based on the information submitted by the application due date. No new or additional information will be considered. Omissions to the application cannot be appealed.

Per 24 CFR 578.35(b), project applicants that believe they were not allowed to participate in a fair and open process and that were rejected by the CoC may appeal the rejection directly to HUD by submitting as a Solo Application prior to the application deadline. Additional appeal information may be found in the Notice of Funding Opportunity (NOFO).



**Ranking Committee Members**

FY2022 HUD CoC competition for Salt Lake City and County Continuum of Care

Committee members documented conflicts of interest and recused themselves from scoring per policy.

<b>Member</b>	<b>Stakeholder Group</b>	<b>Disclosed Conflict w/ Agency</b>
Daniel Tinsdale, Salt Lake County	Salt Lake County ESG	None
Dillon Hase, Salt Lake City	Salt Lake City ESG	None
Liz Marie Santiago Otero, UDVC		None
Mina Koplin, Section Manager	Youth Services	None
Pete Caldwell, Division of Substance Abuse and Mental Health	Behavioral Health Services	None
Robert Wesemann, NAMI, Utah	CoC Board / Outreach Experience	None
Russell Goodman, Department of Workforce Services	State ESG	Department of Workforce Services
Shailey Ovard, Utah Formerly Homeless Board	Lived Experience / Utah Homeless Network member	None

## Detailed Application Scores

(Scores are presented here in alphabetical order by Agency acronym)

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount
7	DWS Salt Lake HMIS	*	*	*	*	\$223,151	\$223,151
16	DWS Salt Lake HMIS DV Comparable Database Specialist Expansion	96.17	N/A	100.00	96.17	\$32,500	\$32,500
15	DWS Salt Lake HMIS Expansion	96.33	N/A	100.00	96.33	\$10,624	\$10,624
-	HC COCPB Project Based	91.86	N/A	100.00	91.86	\$420,144	\$0
9	HC COCR Reallocated	89.57	83.13	200.00	86.35	\$1,380,580	\$1,380,580
14	HC SP Renewal (Tier 2)						\$475,988
14	HC SP Renewal (Tier 1)	90.71	66.25	200.00	78.48	\$1,706,000	\$1,230,012
8	HC SP3 New Chronic	88.86	87.50	200.00	88.18	\$1,362,904	\$1,362,904
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12	HC SPG Grace Mary Manor	93.00	71.25	200.00	82.13	\$252,306	\$252,306
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Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount
13	TRH CHSH Leasing	91.14	69.38	200.00	80.26	\$585,964	\$585,964
3	TRH Magnolia Supportive Services	182.57	N/A	200.00	91.29	\$220,000	\$220,000
17	TRH PSH for Families with Severe Service Needs	93.86	N/A	100.00	93.86	\$427,055	\$432,863
6	TRH RRH for Families	90.29	87.50	200.00	88.89	\$295,901	\$295,901
5	TRH Scattered Site Properties	92.57	57.50	167.50	89.59	\$19,382	\$19,382
4	TRH Shelter Plus Care II	89.71	90.63	200.00	90.17	\$2,561,572	\$2,561,572
11	VOAUT Youth Rapid Rehousing Project	88.00	82.50	200.00	85.25	\$330,614	\$330,614

\*See Final Scoring Explanation

## Final Scoring Explanation

### **Renewal Application Scoring**

- Portions of the application that the committee scored were worth 100 points.
- Portions of the application scored by SLCO using need and performance data from HMIS/Reports were worth 100 points.
  - For the Returns to Homelessness question agencies were directed to respond as “N/A” if there was no data on the Measure 2 report.
  - If the measure relied on data from exits, and the program had no leavers, agencies were directed to respond as “N/A”
  - Applications were not penalized but the total points possible for those applications were adjusted.
- The Ranking Committee determined that the importance of funding existing projects was a priority and placed them in order of score received, with new applications in order of score received after all renewal applications.
- Per the NOFO, If a project application straddles the Tier 1 and Tier 2 funding line, HUD will conditionally select the project up to the amount of funding that falls within Tier 2. HUD may fund the Tier 2 portion of the project. If HUD does not fund the Tier 2 portion of the project, HUD may award the project at the reduced amount, provided the project is still feasible with the reduced funding (e.g., is able to continue serving homeless program participants effectively).

### **HMIS Application Scoring**

- The HMIS application was reviewed by the Ranking Committee and recommended for funding.
- They recommended that it be funded at the full amount and included in the Project Priority Listing in the middle of Tier 1.

### **New Application Scoring**

- Portions of the application that the committee scored were worth 100 points.
- Requests for funding exceeded funding availability.
- The following projects were recommended for funding:
  - DWS Salt Lake HMIS Expansion
  - DWS Salt Lake HMIS DV Comparable Database Specialist Expansion
  - TRH PSH for Families with Severe Service Needs
  - HC COCPB Project Based
  - Switchpoint PSH CH Vets
- The following projects were not recommended for funding.
  - HC COCPB Project Based
  - Switchpoint PSH CH Vets



### Supplemental NOFO by completing [this form](#) no later than Friday, August 12, 2022.

Although this Letter of Intent is non-binding, this will help the CoC gather important pre-application information and help communicate more efficiently with potential grantees. This form can be used to submit letters of intent for multiple projects by indicating the full list of projects in the final question.

#### Documents for Public Review

- [UT-500 CoC Planning Grant Application FY2022 \(Posted 9/2/2022\)](#)
- [FY2022 UT-500 Applicant Notice-Final Ranking Recommendation \(Posted 9/13/2022\)](#)
- [FY22 Competition Final Ranking Recommendations \(Posted 9/13/2022\)](#)

#### Notices

#### New Projects

- [Application Instructions and Notice-NEW Projects 2022 \(Posted 8/11/2022\)](#)

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# Notification of Projects Accepted

1E-5a UT-500 Documentation

Page

Agency Specific E-mails	
Department of Workforce Services	2
Housing Connect	3
The Road Home	4
Volunteers of America, UT	5
Salt Lake County	6
Packet sent to all Agencies	7
Screenshot of Posting to Salt Lake Valley Coalition to End Homelessness Website	22
Final New and Renewal Project Listings posted publicly	23
Planning Grant posting proof	25



## Tarra McFadden

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**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:03 PM  
**To:** Joseph Jensen (josephmjensen@utah.gov); Tricia Davis  
**Cc:** Tarra McFadden; Katherine Fife  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice  
**Attachments:** FY2022 UT-500 Applicant Notice-DWS-New.pdf; FY2022 UT-500 Applicant Notice-DWS-Renewals.pdf

Dear HUD Continuum of Care Applicant:

Thank you for submitting a project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

Eight members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

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Best,

**Tarra McFadden**

*Special Projects and Grants Coordinator*

Mayor's Initiatives and Special Projects

Salt Lake County

Phone: 801-923-3080

Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)

## Tarra McFadden

---

**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:02 PM  
**To:** Krysta Niemczyk (kn Niemczyk@housingconnect.org); Zach Bale (zbale@housingconnect.org)  
**Cc:** Tarra McFadden; Katherine Fife  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice  
**Attachments:** FY2022 UT-500 Applicant Notice-HC-New.pdf; FY2022 UT-500 Applicant Notice-HC-Renewals.pdf

Dear HUD Continuum of Care Applicant:

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### Tarra McFadden

*Special Projects and Grants Coordinator*  
Mayor's Initiatives and Special Projects  
Salt Lake County  
Phone: 801-923-3080  
Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)

### Tarra McFadden

*Special Projects and Grants Coordinator*  
Mayor's Initiatives and Special Projects  
Salt Lake County

## Tarra McFadden

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**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:00 PM  
**To:** Baylee White; Michelle Eining (meining@theroadhome.org)  
**Cc:** Tarra McFadden; Katherine Fife  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice  
**Attachments:** FY2022 UT-500 Applicant Notice-TRH-New.pdf; FY2022 UT-500 Applicant Notice-TRH-Renewals.pdf

Dear HUD Continuum of Care Applicant:

Thank you for submitting a project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

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Best,

**Tarra McFadden**

*Special Projects and Grants Coordinator*

Mayor's Initiatives and Special Projects

Salt Lake County

Phone: 801-923-3080

Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)

## Tarra McFadden

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**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:05 PM  
**To:** emily.strong@voaut.org; sue.atalu@voaut.org; Kathy.bray@voaut.org  
**Cc:** Tarra McFadden; Katherine Fife  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice  
**Attachments:** FY2022 UT-500 Applicant Notice-VOA-Renewals.pdf

Dear HUD Continuum of Care Applicant:

Thank you for submitting a project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

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Mayor's Initiatives and Special Projects

Salt Lake County

Phone: 801-923-3080

Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)

## Tarra McFadden

---

**From:** Tarra McFadden  
**Sent:** Tuesday, September 13, 2022 12:07 PM  
**To:** Charly Swett; Katherine Fife  
**Cc:** Tarra McFadden  
**Subject:** FY2022 HUD CoC Competition-Applicant Notice  
**Attachments:** FY2022 UT-500 Applicant Notice-SLCo-Renewals.pdf

Dear HUD Continuum of Care Applicant:

Thank you for submitting a project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

Eight members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

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**Tarra McFadden**

*Special Projects and Grants Coordinator*

Mayor's Initiatives and Special Projects

Salt Lake County

Phone: 801-923-3080

Email: [tmcfadden@slco.org](mailto:tmcfadden@slco.org)



## Mayor's Initiatives & Special Projects

Tarra McFadden

September 13, 2022

**Jennifer Wilson**

Mayor

**Darrin Casper**

Deputy Mayor &  
Chief Financial Officer

**Catherine Kanter**

Deputy Mayor of  
Regional Operations

**Erin Litvack**

Deputy Mayor /  
Chief Administrative Officer

Dear HUD Continuum of Care Applicant:

Thank you for submitting a renewal project application(s) for consideration in the FY2022 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 19 project applications submitted for review by the Ranking Committee.

Eight members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

The committee worked diligently to thoroughly review all projects, support the creation of new resources, and minimize impact to existing programs. After reviewing all submitted applications, the committee considered a number of ranking strategies as they related to overall funding. Discussion centered on how particular projects contribute to overall system performance, accountability for currently funded programs, and the risks inherent to funding new projects.

The committee has completed their work for the FY2022 competition. Please find the following enclosed:

1. **Agency Project Summary** - Overview of submitted applications from your agency, scores, and funding status
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The Ranking Committee has recognized the merits of your program and has recommended your project for continued funding. Salt Lake County may be reaching out to you and other grantees in the next week to fix minor technical edits prior to final grant submission. Salt Lake County staff will also hold individual debriefings with each applicant agency following the competition. If you have questions or concerns you would like addressed prior to the debriefing, please do not hesitate to contact me (801-923-3080) or Katherine Fife (385-468-7143).

Sincerely,

Tarra McFadden  
Special Projects and Grants Coordinator

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Running Total	Tier Placement
1	HC SPK Kelly Benson	93.71	62.50	167.50	93.26	\$125,440	\$125,440	\$ 125,440	Tier 1
2	SLCO Coordinated Entry	183.71	N/A	200.00	91.86	\$174,340	\$174,340	\$ 299,780	Tier 1
3	TRH Magnolia Supportive Services	182.57	N/A	200.00	91.29	\$220,000	\$220,000	\$ 519,780	Tier 1
4	TRH Shelter Plus Care II	89.71	90.63	200.00	90.17	\$2,561,572	\$2,561,572	\$ 3,081,352	Tier 1
5	TRH Scattered Site Properties	92.57	57.50	167.50	89.59	\$19,382	\$19,382	\$ 3,100,734	Tier 1
6	TRH RRH for Families	90.29	87.50	200.00	88.89	\$295,901	\$295,901	\$ 3,396,635	Tier 1
7	DWS Salt Lake HMIS	*	*	*	*	\$223,151	\$223,151	\$ 3,619,786	Tier 1
8	HC SP3 New Chronic	88.86	87.50	200.00	88.18	\$1,362,904	\$1,362,904	\$ 4,982,690	Tier 1
9	HC COCR Reallocated	89.57	83.13	200.00	86.35	\$1,380,580	\$1,380,580	\$ 6,363,270	Tier 1
10	HC SPBB Bud Bailey	92.86	78.75	200.00	85.80	\$281,585	\$281,585	\$ 6,644,855	Tier 1
11	VOAUT Youth Rapid Rehousing Project	88.00	82.50	200.00	85.25	\$330,614	\$330,614	\$ 6,975,469	Tier 1
12	HC SPG Grace Mary Manor	93.00	71.25	200.00	82.13	\$252,306	\$252,306	\$ 7,227,775	Tier 1
13	TRH CHSH Leasing	91.14	69.38	200.00	80.26	\$585,964	\$585,964	\$ 7,813,739	Tier 1

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Running Total	Tier Placement
14	HC SP Renewal (Tier 1)	90.71	66.25	200.00	78.48	\$1,706,000	\$1,230,012	\$ 9,043,751	Tier 1
14	HC SP Renewal (Tier 2)						\$475,988	\$ 9,519,739	Tier 2
15	DWS Salt Lake HMIS Expansion	96.33	N/A	100.00	96.33	\$10,624	\$10,624	\$ 9,530,363	Tier 2
16	DWS Salt Lake HMIS DV Comparable Database Specialist Expansion	96.17	N/A	100.00	96.17	\$32,500	\$32,500	\$ 9,562,863	Tier 2
17	TRH PSH for Families with Severe Service Needs	93.86	N/A	100.00	93.86	\$427,055	\$432,863	\$ 9,995,726	Tier 2
-	HC COCPB Project Based	91.86	N/A	100.00	91.86	\$420,144	\$0	-	Unfunded
-	Switchpoint PSH CH Vets	85.14	N/A	100.00	85.14	\$590,008	\$0	-	Unfunded





## Funding for our CoC

- Annual Renewal Demand: \$9,519,739
  - This funding can be used to fund eligible renewal projects, in whole or in part, or can be reallocated to new projects.
- Tier 1 Funding: \$ 9,043,752 (95% of ARD)
- Tier 2 Funding:  
\$951,974=\$475,987(5%)+\$475987 (Bonus)
- **Grand Total Available=\$9,995,726**



## Funding Outlook

- For a CoC to receive funding for a new project, other than through reallocation, the CoC must demonstrate that all project applications are evaluated and ranked based on the degree to which they improve the CoC's system performance.
- Impacted by overall CoC score



## Reallocation

- CoCs should reallocate funds to new projects whenever reallocation would improve outcomes and reduce homelessness.



## HMIS Application

- Review
- Reject or Approve
- Determine priority and amount
  - Annual Renewal Amount: \$223,151



## Tiering Rules

- New Expansion projects only funded if renewal project also selected for funding
- Projects in Tier 1
  - Safer
- Projects in Tier 2
  - Compete Nationally
  - Receive a score based on:
    - **50 points for CoC application score** (Collaborative Score)
      - 40 Points for CoC's ranking
      - 10 points for Housing First commitment



## New Projects

- \$475,987
  - New permanent supportive housing
  - New rapid rehousing
  - New HMIS
  - Expansion Projects
- \$1,480,331 in new requests
  - DWS Salt Lake HMIS FY2022 Expansion
    - 10,624
  - DWS Salt Lake HMIS DV Comparable Database Specialist Expansion FY2022
    - 32,500
  - TRH PSH for Families with Severe Service Needs FY2022
    - 427,055
  - HC COCPB Project Based FY2022
    - 420,144
  - Switchpoint PSH CH Vets FY22
    - 590,008



## Renewal Projects

- 14 Renewal Projects for RRRH, PSH, HMIS, and SSO-CE were submitted for review by the Ranking Committee
  - All applications submitted at their full ARD
  - All were recommended for funding at the full amount and included in the Project Priority Listing

9



## Final Funding Decision

Assumptions:

- Some New Projects ranked in order of score for amount requested up to amount available
- Fully fund 2 HMIS and PSH for Families with Severe Service Needs
- HMIS ranked in middle of Tier 1

Project	Rank	Tier
HC SP Renewal	14	Straddle Tier 1 & 2
DWS Salt Lake HMIS FY2022 Expansion	15	Top project in Tier 2
DWS Salt Lake HMIS DV Comparable Database Specialist Expansion FY2022	16	2 <sup>nd</sup> project in Tier 2
TRH PSH for Families with Severe Service Needs FY2022	17	3 <sup>rd</sup> project in Tier 2
HC COCPB Project Based FY2022	18	Unfunded
Switchpoint PSH CH Vets FY22	19	Unfunded



## Application Rank and Review Process

Salt Lake City and County Continuum of Care

FY2022 CoC Competition

### Table of Contents

Application Rank and Review Timeline.....	2
Rank and Review Policies and Procedures.....	3
Policy for Appeals of Rating/Ranking .....	4
Ranking Committee Members .....	5
Detailed Application Scores.....	6
Final Scoring Explanation .....	8
Renewal Application Scoring.....	8
HMIS Application Scoring.....	8
New Application Scoring.....	8

## Application Rank and Review Timeline

Ranking Committee-New Scoring Guidelines approved	8-Aug
New scoring guidelines posted to CoC Competition Website	10-Aug
RFP for New Projects Released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC Competition Website	11-Aug
Ranking Committee - Approve Renewal Scoring Guidelines	12-Aug
RFP for Renewal Applications released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC competition website	12-Aug
RFP for HMIS Application released	16-Aug
New Application Training held; materials posted to CoC Competition Website	17-Aug
Renewal Application Training held / materials posted to CoC Competition Website	19-Aug
Ranking Committee Meeting-Application Review Orientation	1-Sep
Ranking Committee Meeting-Final Ranking/Funding Decision	12-Sep
Applicants notified of Final Ranking/Funding Decision	13-Sep
Final Ranking/Funding Decision posted to CoC Competition Website	13-Sep

## Salt Lake City & County Continuum of Care

### Homeless Assistance Grants

## Rank and Review Policies and Procedures

Eligible proposals will be prioritized for inclusion in the CoC's coordinated application by the Ranking Committee acting as the rank and review group. Applications not scoring high enough will not be placed on the project funding request as part of the Consolidated Application (Formerly Exhibit 1).

Salt Lake County, as the designated Collaborative Applicant, recruits Ranking Committee members, prioritizing members who have served as members in the past or who have other relevant experience. The Ranking Committee will be composed of representatives from a cross-section of groups which might include: Faith-based and non-profit providers of homeless services and housing; city representatives; county employees; mental health; substance abuse; veteran's services; and consumers.

- Ranking Committee members must declare that they have no conflict of interest.
- Members must be appointed every year and their eligibility verified.
- Members must be able to dedicate time for application review and committee meetings.
- Ranking Committee members are given an orientation which includes:
  - Information regarding homeless activities, needs, services, definitions and other issues that are pertinent to the SLVCEH
  - A background of McKinney Vento and the local process
  - The role of the Ranking Committee
  - Review of the scoring tools, applications, and resources

Ranking Committee members receive eligible application proposals and scoring matrix.

Prior to the Ranking meeting, all Ranking Committee members review all applications over an appointed period. Members read projects, preliminarily score them, and note any questions/comments to follow-up with applicants.

If the SLVCEH support agency staff have any knowledge that could lead HUD to deny granting funds to a project, they will share that information with the Ranking Committee. SLVCEH support agency staff will discuss this information with applicants as part of technical assistance provided to assist project development.

The Ranking Committee meets to review and discuss each application together and to individually score them. SLVCEH support agency staff is present at the Committee meeting to record decisions of the Committee and any comments/recommendations they have for applicants.

The Ranking Committee discusses the merits of each proposal, scores the applications, and turns in score sheets to staff.

- Overall raw scores are calculated by SLVCEH support agency staff.
- The Committee considers adjustments for such issues HUD incentives or requirements.
- The Committee considers proposal changes or project budget adjustments that may be required to meet community needs.
- The Committee determines the rank and funding levels of all projects considering all available information.
- During deliberation, SLVCEH support agency staff will provide technical assistance by responding to questions of the Committee members, correcting technical inaccuracies if they arise in conversation, and reminding the Committee members of their responsibilities if they step outside their purview.
- Scoring results are delivered to applicants with a reminder about the appellate process.
- Each applicant receives copies of their proposals with technical edits made by SLVCEH support agency staff. Applicants are asked to correct their applications and send them back to SLVCEH support agency staff before final submission to HUD.

- Applications which do not meet the threshold requirements will not be included in the Priority Listing as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.
- If more applications are submitted than the SLVCEH has money to fund, the lowest-ranked applications will not be included in the Priority List as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.

### Penalties

Applicants may correct a curable deficiency with timely action. To be curable the deficiency must: not be an applicant eligibility requirement and be remedied within the time frame specified in the notice of deficiency.

If the corrections are remedied within the time frame specified, no loss of points will result.

If the Committee finds that an applicant has intentionally misrepresented information, the application may be rejected, or a penalty may be assessed.

Where there is a staff (SLCO or HUD) documented issue that impacts the ability of applicants to access electronic application systems (E-snaps, Smartsheets), the Committee reserves the right to adjust the penalty submission deadline accordingly.

### Policy for Appeals of Rating/Ranking

Eligible Appeals:

- The application of any applicant agency which a) is unranked, or b) receives decreased funding may appeal.
- Applicants that have been found not to meet the threshold requirements are not eligible for an appeal.
- Appeals cannot be based upon the judgment of the Ranking Committee.
- Applicants may appeal if they can:
  - prove their score is not reflective of the application information provided; or
  - describe bias or unfairness in the process, which warrants the appeal.

All notices of appeal must be based on the information submitted by the application due date. No new or additional information will be considered. Omissions to the application cannot be appealed.

Per 24 CFR 578.35(b), project applicants that believe they were not allowed to participate in a fair and open process and that were rejected by the CoC may appeal the rejection directly to HUD by submitting as a Solo Application prior to the application deadline. Additional appeal information may be found in the Notice of Funding Opportunity (NOFO).



## **Ranking Committee Members**

FY2022 HUD CoC competition for Salt Lake City and County Continuum of Care

Committee members documented conflicts of interest and recused themselves from scoring per policy.

<b>Member</b>	<b>Stakeholder Group</b>	<b>Disclosed Conflict w/ Agency</b>
Daniel Tinsdale, Salt Lake County	Salt Lake County ESG	None
Dillon Hase, Salt Lake City	Salt Lake City ESG	None
Liz Marie Santiago Otero, UDVC		None
Mina Koplin, Section Manager	Youth Services	None
Pete Caldwell, Division of Substance Abuse and Mental Health	Behavioral Health Services	None
Robert Wesemann, NAMI, Utah	CoC Board / Outreach Experience	None
Russell Goodman, Department of Workforce Services	State ESG	Department of Workforce Services
Shailey Ovard, Utah Formerly Homeless Board	Lived Experience / Utah Homeless Network member	None

## Detailed Application Scores

(Scores are presented here in alphabetical order by Agency acronym)

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount
7	DWS Salt Lake HMIS	*	*	*	*	\$223,151	\$223,151
16	DWS Salt Lake HMIS DV Comparable Database Specialist Expansion	96.17	N/A	100.00	96.17	\$32,500	\$32,500
15	DWS Salt Lake HMIS Expansion	96.33	N/A	100.00	96.33	\$10,624	\$10,624
-	HC COCPB Project Based	91.86	N/A	100.00	91.86	\$420,144	\$0
9	HC COCR Reallocated	89.57	83.13	200.00	86.35	\$1,380,580	\$1,380,580
14	HC SP Renewal (Tier 2)						\$475,988
14	HC SP Renewal (Tier 1)	90.71	66.25	200.00	78.48	\$1,706,000	\$1,230,012
8	HC SP3 New Chronic	88.86	87.50	200.00	88.18	\$1,362,904	\$1,362,904
10	HC SPBB Bud Bailey	92.86	78.75	200.00	85.80	\$281,585	\$281,585
12	HC SPG Grace Mary Manor	93.00	71.25	200.00	82.13	\$252,306	\$252,306
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2	SLCO Coordinated Entry	183.71	N/A	200.00	91.86	\$174,340	\$174,340
-	Switchpoint PSH CH Vets	85.14	N/A	100.00	85.14	\$590,008	\$0

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount
13	TRH CHSH Leasing	91.14	69.38	200.00	80.26	\$585,964	\$585,964
3	TRH Magnolia Supportive Services	182.57	N/A	200.00	91.29	\$220,000	\$220,000
17	TRH PSH for Families with Severe Service Needs	93.86	N/A	100.00	93.86	\$427,055	\$432,863
6	TRH RRH for Families	90.29	87.50	200.00	88.89	\$295,901	\$295,901
5	TRH Scattered Site Properties	92.57	57.50	167.50	89.59	\$19,382	\$19,382
4	TRH Shelter Plus Care II	89.71	90.63	200.00	90.17	\$2,561,572	\$2,561,572
11	VOAUT Youth Rapid Rehousing Project	88.00	82.50	200.00	85.25	\$330,614	\$330,614

\*See Final Scoring Explanation

## Final Scoring Explanation

### Renewal Application Scoring

- Portions of the application that the committee scored were worth 100 points.
- Portions of the application scored by SLCO using need and performance data from HMIS/Reports were worth 100 points.
  - For the Returns to Homelessness question agencies were directed to respond as “N/A” if there was no data on the Measure 2 report.
  - If the measure relied on data from exits, and the program had no leavers, agencies were directed to respond as “N/A”
  - Applications were not penalized but the total points possible for those applications were adjusted.
- The Ranking Committee determined that the importance of funding existing projects was a priority and placed them in order of score received, with new applications in order of score received after all renewal applications.
- Per the NOFO, If a project application straddles the Tier 1 and Tier 2 funding line, HUD will conditionally select the project up to the amount of funding that falls within Tier 2. HUD may fund the Tier 2 portion of the project. If HUD does not fund the Tier 2 portion of the project, HUD may award the project at the reduced amount, provided the project is still feasible with the reduced funding (e.g., is able to continue serving homeless program participants effectively).

### HMIS Application Scoring

- The HMIS application was reviewed by the Ranking Committee and recommended for funding.
- They recommended that it be funded at the full amount and included in the Project Priority Listing in the middle of Tier 1.

### New Application Scoring

- Portions of the application that the committee scored were worth 100 points.
- Requests for funding exceeded funding availability.
- The following projects were recommended for funding:
  - DWS Salt Lake HMIS Expansion
  - DWS Salt Lake HMIS DV Comparable Database Specialist Expansion
  - TRH PSH for Families with Severe Service Needs
  - HC COCPB Project Based
  - Switchpoint PSH CH Vets
- The following projects were not recommended for funding.
  - HC COCPB Project Based
  - Switchpoint PSH CH Vets



**Supplemental NOFO by completing this form no later than Friday, August 12, 2022.**

Although this Letter of Intent is non-binding, this will help the CoC gather important pre-application information and help communicate more efficiently with potential grantees. This form can be used to submit letters of intent for multiple projects by indicating the full list of projects in the final question.

**Documents for Public Review**

- UT-500 CoC Planning Grant Application FY2022 (Posted 9/2/2022)
- **FY2022 UT-500 Applicant Notice-Final Ranking Recommendation (Posted 9/13/2022)**
- **FY22 Competition Final Ranking Recommendations (Posted 9/13/2022)**

**Notices**

**New Projects**

- Application Instructions and Notice-NEW Projects 2022 (Posted 8/11/2022)

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Running Total	Tier Placement
1	HC SPK Kelly Benson	93.71	62.50	167.50	93.26	\$125,440	\$125,440	\$ 125,440	Tier 1
2	SLCO Coordinated Entry	183.71	N/A	200.00	91.86	\$174,340	\$174,340	\$ 299,780	Tier 1
3	TRH Magnolia Supportive Services	182.57	N/A	200.00	91.29	\$220,000	\$220,000	\$ 519,780	Tier 1
4	TRH Shelter Plus Care II	89.71	90.63	200.00	90.17	\$2,561,572	\$2,561,572	\$ 3,081,352	Tier 1
5	TRH Scattered Site Properties	92.57	57.50	167.50	89.59	\$19,382	\$19,382	\$ 3,100,734	Tier 1
6	TRH RRH for Families	90.29	87.50	200.00	88.89	\$295,901	\$295,901	\$ 3,396,635	Tier 1
7	DWS Salt Lake HMIS	*	*	*	*	\$223,151	\$223,151	\$ 3,619,786	Tier 1
8	HC SP3 New Chronic	88.86	87.50	200.00	88.18	\$1,362,904	\$1,362,904	\$ 4,982,690	Tier 1
9	HC COCR Reallocated	89.57	83.13	200.00	86.35	\$1,380,580	\$1,380,580	\$ 6,363,270	Tier 1
10	HC SPBB Bud Bailey	92.86	78.75	200.00	85.80	\$281,585	\$281,585	\$ 6,644,855	Tier 1
11	VOAUT Youth Rapid Rehousing Project	88.00	82.50	200.00	85.25	\$330,614	\$330,614	\$ 6,975,469	Tier 1
12	HC SPG Grace Mary Manor	93.00	71.25	200.00	82.13	\$252,306	\$252,306	\$ 7,227,775	Tier 1
13	TRH CHSH Leasing	91.14	69.38	200.00	80.26	\$585,964	\$585,964	\$ 7,813,739	Tier 1

Local Rank	Application Title	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Running Total	Tier Placement
14	HC SP Renewal (Tier 1)	90.71	66.25	200.00	78.48	\$1,706,000	\$1,230,012	\$ 9,043,751	Tier 1
14	HC SP Renewal (Tier 2)						\$475,988	\$ 9,519,739	Tier 2
15	DWS Salt Lake HMIS Expansion	96.33	N/A	100.00	96.33	\$10,624	\$10,624	\$ 9,530,363	Tier 2
16	DWS Salt Lake HMIS DV Comparable Database Specialist Expansion	96.17	N/A	100.00	96.17	\$32,500	\$32,500	\$ 9,562,863	Tier 2
17	TRH PSH for Families with Severe Service Needs	93.86	N/A	100.00	93.86	\$427,055	\$432,863	\$ 9,995,726	Tier 2
-	HC COCPB Project Based	91.86	N/A	100.00	91.86	\$420,144	\$0	-	Unfunded
-	Switchpoint PSH CH Vets	85.14	N/A	100.00	85.14	\$590,008	\$0	-	Unfunded



HUD announced the **Special NOFO** on June 22, 2022. The purpose of the funding opportunity is “to support communities in developing their plans to address rural and unsheltered homelessness.” The process to respond to this opportunity is similar to the regular CoC Competition. Salt Lake County will lead the efforts to coordinate the community response and the project applications for submission to HUD by the deadline of October 20, 2022.

**Please indicate your intention to submit an application for the HUD Supplemental NOFO by completing this form no later than Friday, August 12, 2022.**

Although this Letter of Intent is non-binding, this will help the CoC gather important pre-application information and help communicate more efficiently with potential grantees. This form can be used to submit letters of intent for multiple projects by indicating the full list of projects in the final question.

- Documents for Public Review**
  - UT-500 CoC Planning Grant Application FY2022 (Posted 9/2/2022)
- Notices**
- Training**
- Resources**



Local Rank	Applicant Name	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Tier Placement
N/A	Salt Lake County	UT-500 Planning Application FY2022	N/A	N/A	N/A	N/A	N/A	\$285,592	N/A
1	Housing Connect	HC SPK Kelly Benson	93.71	62.50	167.50	93.26	\$125,440	\$125,440	Tier 1
2	Salt Lake County	SLCO Coordinated Entry	183.71	N/A	200.00	91.86	\$174,340	\$174,340	Tier 1
3	The Road Home	TRH Magnolia Supportive Services	182.57	N/A	200.00	91.29	\$220,000	\$220,000	Tier 1
4	The Road Home	TRH Shelter Plus Care II	89.71	90.63	200.00	90.17	\$2,561,572	\$2,561,572	Tier 1
5	The Road Home	TRH Scattered Site Properties	92.57	57.50	167.50	89.59	\$19,382	\$19,382	Tier 1
6	The Road Home	TRH RRH for Families	90.29	87.50	200.00	88.89	\$295,901	\$295,901	Tier 1
7	Department of Workforce Services	DWS Salt Lake HMIS	*	*	*	*	\$223,151	\$223,151	Tier 1
8	Housing Connect	HC SP3 New Chronic	88.86	87.50	200.00	88.18	\$1,362,904	\$1,362,904	Tier 1
9	Housing Connect	HC COCR Reallocated	89.57	83.13	200.00	86.35	\$1,380,580	\$1,380,580	Tier 1
10	Housing Connect	HC SPBB Bud Bailey	92.86	78.75	200.00	85.80	\$281,585	\$281,585	Tier 1
11	Volunteers of America, UT	VOAUT Youth Rapid Rehousing Project	88.00	82.50	200.00	85.25	\$330,614	\$330,614	Tier 1
12	Housing Connect	HC SPG Grace Mary Manor	93.00	71.25	200.00	82.13	\$252,306	\$252,306	Tier 1
13	The Road Home	TRH CHSH Leasing	91.14	69.38	200.00	80.26	\$585,964	\$585,964	Tier 1

Local Rank	Applicant Name	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Rec. Funding Amount	Tier Placement
14	Housing Connect	HC SP Renewal (Tier 2)						\$475,988	Tier 2
14	Housing Connect	HC SP Renewal (Tier 1)	90.71	66.25	200.00	78.48	\$1,706,000	\$1,230,012	Tier 1
15	Department of Workforce Services	DWS Salt Lake HMIS Expansion	96.33	N/A	100.00	96.33	\$10,624	\$10,624	Tier 2
16	Department of Workforce Services	DWS Salt Lake HMIS DV Comparable Database Specialist Expansion	96.17	N/A	100.00	96.17	\$32,500	\$32,500	Tier 2
17	The Road Home	TRH PSH for Families with Severe Service Needs	93.86	N/A	100.00	93.86	\$427,055	\$432,863	Tier 2
-	Housing Connect	HC COCPB Project Based	91.86	N/A	100.00	91.86	\$420,144	\$0	Unfunded
-	Friends of Switchpoint	Switchpoint PSH CH Vets	85.14	N/A	100.00	85.14	\$590,008	\$0	Unfunded

Web Posting-CoC-Approved Consolidated Application  
1E-5c. UT-500 Documentation

Placeholder

Notification-CoC-Approved Consolidated Application  
1E-5d. UT-500 Documentation

Placeholder



September 26, 2022

Salt Lake Valley Coalition to End Homelessness  
2001 S State Street N4-930  
PO Box 144575  
Salt Lake City, UT 84114-45758

Dear Salt Lake Valley Coalition to End Homelessness,

Fourth Street Clinic is pleased to provide this letter of support and commitment for The Road Home's Continuum of Care Permanent Supportive Housing (PSH) for Families with Severe Service Needs.

Fourth Street Clinic helps individuals experiencing homelessness improve their health and quality of life by providing high-quality integrated health care. Fourth Street Clinic is a major partner in ending homelessness, promoting community health, and achieving across-the-board health care savings. The Road Home and Fourth Street Clinic work hand-in-hand to provide housing and health care services to individuals and families experiencing homeless across the Wasatch Front. Currently, Fourth Street Clinic provides services to the individuals staying at the emergency shelter and resource centers operated by The Road Home through our mobile medical clinic.

If this project is selected for funding, Fourth Street Clinic will provide medical services to the program's housing participants valued at \$108,216 per local rate for services not funded through this program. This will be accomplished at our downtown clinic, which provides medical care and support to individuals experiencing homelessness within Salt Lake County. These services will be available to the program's participants during the one-year period of performance determined by the Department of Housing and Urban Development and The Road Home. Eligibility for the Continuum of Care program will be managed by The Road Home in accordance with fair housing requirements and not restricted by Fourth Street Clinic in any way. The health care services committed to this program are not currently funded through the Continuum of Care or Emergency Solutions Grants programs.

Please let me know if you have any questions or need any additional documentation. We appreciate the opportunity to support this critical program and ensure families experiencing homelessness have access to housing and health care resources.

Sincerely,

Janida Emerson  
Chief Executive Officer  
385-234-5680  
janida@fourthstreetclinic.org