

Before Starting the CoC Application

You must submit all three of the following parts in order for us to consider your Consolidated Application complete:

1. the CoC Application,
2. the CoC Priority Listing, and
3. all the CoC's project applications that were either approved and ranked, or rejected.

As the Collaborative Applicant, you are responsible for reviewing the following:

1. The FY 2023 CoC Program Competition Notice of Funding Opportunity (NOFO) for specific application and program requirements.
2. The FY 2023 CoC Application Detailed Instructions which provide additional information and guidance for completing the application.
3. All information provided to ensure it is correct and current.
4. Responses provided by project applicants in their Project Applications.
5. The application to ensure all documentation, including attachment are provided.

Your CoC Must Approve the Consolidated Application before You Submit It
- 24 CFR 578.9 requires you to compile and submit the CoC Consolidated Application for the FY 2023 CoC Program Competition on behalf of your CoC.

- 24 CFR 578.9(b) requires you to obtain approval from your CoC before you submit the Consolidated Application into e-snaps.

Answering Multi-Part Narrative Questions

Many questions require you to address multiple elements in a single text box. Number your responses to correspond with multi-element questions using the same numbers in the question. This will help you organize your responses to ensure they are complete and help us to review and score your responses.

Attachments

Questions requiring attachments to receive points state, "You Must Upload an Attachment to the 4B. Attachments Screen." Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process. Include a cover page with the attachment name.

- Attachments must match the questions they are associated with—if we do not award points for evidence you upload and associate with the wrong question, this is not a valid reason for you to appeal HUD's funding determination.

- We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).

1A. Continuum of Care (CoC) Identification

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1A-1. CoC Name and Number: UT-500 - Salt Lake City & County CoC

1A-2. Collaborative Applicant Name: Salt Lake County Government

1A-3. CoC Designation: CA

1A-4. HMIS Lead: State of Utah, Department of Workforce Services

1B. Coordination and Engagement–Inclusive Structure and Participation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
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1B-1.	Inclusive Structure and Participation–Participation in Coordinated Entry.	
	NOFO Sections V.B.1.a.(1), V.B.1.e., V.B.1f., and V.B.1.p.	
	In the chart below for the period from May 1, 2022 to April 30, 2023:	
	1. select yes or no in the chart below if the entity listed participates in CoC meetings, voted—including selecting CoC Board members, and participated in your CoC’s coordinated entry system; or	
	2. select Nonexistent if the organization does not exist in your CoC’s geographic area:	

	Organization/Person	Participated in CoC Meetings	Voted, Including Electing CoC Board Members	Participated in CoC’s Coordinated Entry System
1.	Affordable Housing Developer(s)	Yes	Yes	Yes
2.	CDBG/HOME/ESG Entitlement Jurisdiction	Yes	Yes	Yes
3.	Disability Advocates	Yes	Yes	No
4.	Disability Service Organizations	Yes	Yes	No
5.	EMS/Crisis Response Team(s)	Yes	No	No
6.	Homeless or Formerly Homeless Persons	Yes	Yes	Yes
7.	Hospital(s)	Yes	Yes	No
8.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent	No	No
9.	Law Enforcement	Yes	Yes	No
10.	Lesbian, Gay, Bisexual, Transgender (LGBTQ+) Advocates	Yes	Yes	Yes
11.	LGBTQ+ Service Organizations	Yes	No	No
12.	Local Government Staff/Officials	Yes	Yes	Yes
13.	Local Jail(s)	Yes	Yes	No
14.	Mental Health Service Organizations	Yes	Yes	Yes
15.	Mental Illness Advocates	Yes	Yes	Yes

16.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes	Yes	Yes
17.	Organizations led by and serving LGBTQ+ persons	Yes	Yes	Yes
18.	Organizations led by and serving people with disabilities	Yes	Yes	Yes
19.	Other homeless subpopulation advocates	Yes	Yes	Yes
20.	Public Housing Authorities	Yes	Yes	Yes
21.	School Administrators/Homeless Liaisons	Yes	Yes	No
22.	Street Outreach Team(s)	Yes	Yes	Yes
23.	Substance Abuse Advocates	Yes	Yes	Yes
24.	Substance Abuse Service Organizations	Yes	Yes	Yes
25.	Agencies Serving Survivors of Human Trafficking	Yes	Yes	Yes
26.	Victim Service Providers	Yes	Yes	Yes
27.	Domestic Violence Advocates	Yes	Yes	Yes
28.	Other Victim Service Organizations	Yes	Yes	Yes
29.	State Domestic Violence Coalition	Yes	Yes	Yes
30.	State Sexual Assault Coalition	No	No	No
31.	Youth Advocates	Yes	Yes	Yes
32.	Youth Homeless Organizations	Yes	Yes	Yes
33.	Youth Service Providers	Yes	Yes	Yes
	Other: (limit 50 characters)			
34.	Resource Centers/Emergency Shelter Providers	Yes	Yes	Yes
35.				

1B-2.	Open Invitation for New Members.	
	NOFO Section V.B.1.a.(2)	

	Describe in the field below how your CoC:
1.	communicated a transparent invitation process annually (e.g., communicated to the public on the CoC's website) to solicit new members to join the CoC;
2.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
3.	invited organizations serving culturally specific communities experiencing homelessness in the geographic area to address equity (e.g., Black, Latino, Indigenous, LGBTQ+, and persons with disabilities).

(limit 2,500 characters)

1. New members are encouraged to join the CoC at all times. On average, 15-20 new members join each month. An invitation and membership sign-up form is posted on the homepage of the CoC website. An invitation to join is included in the bi-weekly newsletter and on social media. Accommodations to address potential barriers to become a member are provided. Steering Committee and membership prioritizes outreach and invitation to potential members, including those with lived expertise. Support agency staff reach out to and meet with potential members regularly. Lived Experts are compensated for their participation with the CoC.

2. Effective communication is ensured through available accommodations, which include receiving materials electronically, joining meetings by phone, or attending meetings at a host site to ensure digital access. Closed captioning is available during meetings. The CoC utilizes SLCo Accessibility Checker software to ensure accessible content. Accommodations are offered upon request including translation, assistance completing the membership form, and receiving materials in an electronic or printed format.

3. The CoC conducts outreach to organizations serving culturally specific communities. During regular CoC meetings, discussions regarding who is missing from our table, and identifying steps to reach out and extend invitations are made. Resources within SLCo, including Youth Services, the Offices of New Americans, Diversity and Inclusion, and Housing & Community Development, all help to provide connections, training, and outreach to new organizations and communities, in culturally appropriate ways. They help disseminate information to partners and organizations, including Pacific Islander Knowledge and Action Resource, Asian Association of Utah, The Disability Law Center, the Utah Pride Center, and more.

1B-3.	CoC's Strategy to Solicit/Consider Opinions on Preventing and Ending Homelessness.	
	NOFO Section V.B.1.a.(3)	

Describe in the field below how your CoC:	
1.	solicited and considered opinions from a broad array of organizations and individuals that have knowledge of homelessness, or an interest in preventing and ending homelessness;
2.	communicated information during public meetings or other forums your CoC uses to solicit public information;
3.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats; and
4.	took into consideration information gathered in public meetings or forums to address improvements or new approaches to preventing and ending homelessness.

(limit 2,500 characters)

1. The CoC solicits and considers opinions from a broad array of organizations and individuals with a knowledge of homelessness. Six Core Function Groups and numerous task groups function to encourage a wide range of issues, expertise, and perspectives in conversations and strategies. Potential members are encouraged to attend meetings and are invited to subscribe to the bi-weekly newsletter. Meetings begin with a statement on inclusion, equitable participation, and respect for all perspectives as a strategic priority aimed at continually broadening the scope of solicited and considered opinion, expertise, and perspectives provided by organizations and individuals. On-going outreach to new members, including those with lived experience, is done by support agency staff, the steering committee, and members.

2. The CoC communicates information on membership, core function, and task group meetings via the e-newsletter, on the website and social media. Meeting agendas are posted in advance and emailed. Meeting notes, minutes, recordings and items for review are posted on the website and emailed. Meetings are held either virtually or hybrid, are recorded, and posted publicly. Information is communicated during public meetings, on our website, via social media, a bi-weekly newsletter, and other means.

3. The CoC uses Webex to host its online and hybrid meetings. Webex includes features like closed captioning and annotation functions. We also use electronic accessibility screeners on all emails and written communications. These features help ensure effective communication and access for persons with disabilities.

4. The CoC actively seeks comments and input on all CoC activities and issues. Input is encouraged during all task group and core function meetings and is collected via surveys and other electronic means. The last item on regular meeting agendas includes an open roundtable opportunity for attendees to share comments and updates. In virtual meetings, chat functions and Q/A are utilized. Input is gathered through surveys, and discussed and presented in meetings with members and the steering committee. This information gathered in public meetings and other forums helps to inform recommendations of new approaches for steering committee members to incorporate in strategies, policies, and activities that are aimed to prevent and end homelessness.

1B-4.	Public Notification for Proposals from Organizations Not Previously Awarded CoC Program Funding.	
NOFO Section V.B.1.a.(4)		
Describe in the field below how your CoC notified the public:		
1.	that your CoC will consider project applications from organizations that have not previously received CoC Program funding;	
2.	about how project applicants must submit their project applications—the process;	
3.	about how your CoC would determine which project applications it would submit to HUD for funding; and	
4.	ensured effective communication and access for persons with disabilities, including the availability of accessible electronic formats.	

(limit 2,500 characters)

1. The CoC notified the public that the local competition was open, and encouraged proposals from entities that have not previously received CoC program funding. Examples of notices include: Public posting of RFP on CoC website and an announcement of RFP in bi-weekly CoC e-newsletter to CoC membership email list of approximately 820, which includes organizations that have not previously received CoC program funding. Our newsletter is publicly available on our website to non-subscribers.

2. The CoC publishes information about the funding opportunity and instructions on how to apply. Our process is for applicants to complete and submit a PDF form via Smartsheets and submit attachments related to financials and housing eligibility policies. Applicants are also required to submit an eSNAPS application for review. The CoC hosted training for potential applicants, geared towards first time applicants. The slides and a recording of the training were posted on the CoC website for those unable to attend.

3. The CoC publishes scoring materials used for new and renewal applications when the notices to apply are posted. The Ranking Committee reviews and scores all applications that have met the submission requirements and uses the approved scoring matrix to assign a score to each project. Projects are then ranked in order of score & the ranking is reflected in the Project Priority Listing. The ranking committee considers HUD and local priorities as it makes Tiering decisions. Applications were ranked in order of score received.

4. Prior to posting documents to the CoC Website, an accessibility checker available through Adobe is used to identify any readability issues related to contrast, structure, and fonts to assist those who utilize screen readers, etc. The CoC website includes information on requesting accommodations for individuals with disabilities or language interpretation services as well as TTY resources for those who are deaf or hard of hearing. Training videos posted have closed captioning and transcripts available for review.

1C. Coordination and Engagement

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

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1C-1.	Coordination with Federal, State, Local, Private, and Other Organizations.	
	NOFO Section V.B.1.b.	
	In the chart below:	
	1. select yes or no for entities listed that are included in your CoC's coordination, planning, and operations of projects that serve individuals, families, unaccompanied youth, persons who are fleeing domestic violence who are experiencing homelessness, or those at risk of homelessness; or	
	2. select Nonexistent if the organization does not exist within your CoC's geographic area.	

	Entities or Organizations Your CoC Coordinates with for Planning or Operations of Projects	Coordinates with the Planning or Operations of Projects?
1.	Funding Collaboratives	Yes
2.	Head Start Program	Yes
3.	Housing and services programs funded through Local Government	Yes
4.	Housing and services programs funded through other Federal Resources (non-CoC)	Yes
5.	Housing and services programs funded through private entities, including Foundations	Yes
6.	Housing and services programs funded through State Government	Yes
7.	Housing and services programs funded through U.S. Department of Health and Human Services (HHS)	Yes
8.	Housing and services programs funded through U.S. Department of Justice (DOJ)	Yes
9.	Housing Opportunities for Persons with AIDS (HOPWA)	Yes
10.	Indian Tribes and Tribally Designated Housing Entities (TDHEs) (Tribal Organizations)	Nonexistent
11.	Organizations led by and serving Black, Brown, Indigenous and other People of Color	Yes
12.	Organizations led by and serving LGBTQ+ persons	Yes
13.	Organizations led by and serving people with disabilities	Yes
14.	Private Foundations	Yes
15.	Public Housing Authorities	Yes
16.	Runaway and Homeless Youth (RHY)	Yes
17.	Temporary Assistance for Needy Families (TANF)	Yes
	Other:(limit 50 characters)	

18.		
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1C-2.	CoC Consultation with ESG Program Recipients.	
	NOFO Section V.B.1.b.	

Describe in the field below how your CoC:	
1.	consulted with ESG Program recipients in planning and allocating ESG Program funds;
2.	participated in evaluating and reporting performance of ESG Program recipients and subrecipients;
3.	provided Point-in-Time (PIT) count and Housing Inventory Count (HIC) data to the Consolidated Plan jurisdictions within its geographic area; and
4.	provided information to Consolidated Plan Jurisdictions to address homelessness within your CoC's geographic area so it could be addressed in the Consolidated Plan update.

(limit 2,500 characters)

1. The CoC consults with ESG Program recipients in planning and allocating funds by inviting city, county, and state ESG funders to serve on the CoC project ranking committee. Members receive training on performance standards, evaluation, and HUD CoC reports, which includes Annual Performance Reports (APR), Point In Time (PIT) counts, Housing Inventory Chart (HIC), and System Performance Measure (SPM) level data. The CoC participates in monthly grants and program coordination with funders, including ESG, to align policies, assess needs, etc. ESG funds were committed by State, City, and County funders for emergency shelter, rapid rehousing, and outreach projects.

2. CoC Collaborative Applicant participates in a Grants Coordination Committee with all Entitlement Cities in Salt Lake County as well as State partners. This group coordinates grant processes and monitoring, strategies, goals and outcomes, and shares updates regarding performance. Salt Lake County Housing & Community Development ensures that ESG funds support activities which positively impact the system measures and consider the priorities of the CoC. Programs funded with ESG demonstrated measurable outcomes that reflected the system goals of reduced returns to homelessness and increased exits to permanent housing.

3. System level PIT and HIC data are provided to State, City, and County recipients to be included in the Consolidated Plan along with narrative addressing the objectives for reducing and ending homelessness in the CAPER.

4. The CoC ensures local homelessness information is communicated and addressed in the Consolidated Plan updates by submitting local information to City and County ESG funders for their plans and by inviting ESG funders to participate in CoC activities. ESG funders are members of the CoC, and actively participate in the Core Function Groups as well as the Coordinated Entry Task Group.

1C-3.	Ensuring Families are not Separated.	
	NOFO Section V.B.1.c.	

Select yes or no in the chart below to indicate how your CoC ensures emergency shelter, transitional housing, and permanent housing (PSH and RRH) do not deny admission or separate family members regardless of each family member's self-reported sexual orientation and gender identity:

1.	Conducted mandatory training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
2.	Conducted optional training for all CoC- and ESG-funded service providers to ensure families are not separated.	No
3.	Worked with ESG recipient(s) to adopt uniform anti-discrimination policies for all subrecipients.	Yes
4.	Worked with ESG recipient(s) to identify both CoC- and ESG-funded facilities within your CoC's geographic area that might be out of compliance and took steps to work directly with those facilities to bring them into compliance.	No
5.	Sought assistance from HUD by submitting questions or requesting technical assistance to resolve noncompliance by service providers.	No

1C-4.	CoC Collaboration Related to Children and Youth—SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate the entities your CoC collaborates with:

1.	Youth Education Provider	Yes
2.	State Education Agency (SEA)	Yes
3.	Local Education Agency (LEA)	Yes
4.	School Districts	Yes

1C-4a.	Formal Partnerships with Youth Education Providers, SEAs, LEAs, School Districts.	
	NOFO Section V.B.1.d.	

Describe in the field below the formal partnerships your CoC has with at least one of the entities where you responded yes in question 1C-4.

(limit 2,500 characters)

Our CoC collaborates with youth education providers through various ways, including through our Employment and Education Core Function Group. A task group is housed within that Core Function Group that focuses on K-12 children who are experiencing homelessness. This task group is led by a McKinney-Vento liaison (MVL). Education providers, including several additional MVLs, are members of the CoC and also participate in the Core Function Group and task group. The MVLs annually share data with the CoC to inform efforts to address childhood homelessness. MVLs work to eliminate barriers to education and mitigate the effects that homelessness has on education by helping with enrollment, transportation to the school of origin for the student, clothing, school supplies, free meals, fee waivers, and after school help. MVLs help provide educational stability and ensure that children experiencing homelessness have access to education. The CoC’s Employment and Education Core Function Group provides a place for MVLs and other education supporters and providers to connect and collaborate with the rest of the community.

The Executive Director of the organization that owns and operates the VOA Youth Resource Center serves on the steering committee of the CoC. Our CoC collaborates with the State Education Agency through the Utah Homeless Network on issues related to homelessness in our region, and throughout the state. Formal partnerships exist between youth education providers, McKinney-Vento LEA, school districts, and more. Members of the CoC work with partners such as United Way to further the efforts of community schools, preparing children for kindergarten, and increasing high school graduation rates.

Utah Community Action (UCA), an active member of the CoC, has a School Outreach Program for families with children in the Salt Lake City School District who are homeless or doubled up. Services can be accessed at any of the UCA locations. UCA staff can also connect clients with any of their other services: HEAT, Weatherization, Adult Education, Head Start and Early Head Start, and Nutrition, including our food pantries.

1C-4b.	Informing Individuals and Families Experiencing Homelessness about Eligibility for Educational Services.	
	NOFO Section V.B.1.d.	

Describe in the field below written policies and procedures your CoC uses to inform individuals and families who become homeless of their eligibility for educational services.

(limit 2,500 characters)

The CoC has an Educational Assurance Policy, developed and approved with service providers, including Utah Community Action (UCA), The Road Home, and liaisons. CoC engages liaisons, plans meetings, and encourages providers to adopt related policies. Providers educate staff on the rights of homeless students, maintain relationships with schools, encourage parental involvement, and refer to after school programs. McKinney-Vento liaisons help with waivers, provide transportation, and work to ensure that McKinney-Vento entitlements are communicated to families.

Individuals and families are informed on eligibility and services through a variety of ways. For example, public notices of the educational rights of students experiencing homelessness are placed in locations that may be frequented by parents and unaccompanied youth including schools, libraries, shelters, motels, food pantries, and other high traffic areas. The CoC also developed and published a flier informing families of what to do to seek resources should they find themselves in crisis and provided the direct contact information of the liaison in each school district in the CoC.

The CoC directly works with Utah Community Action in making sure that homelessness is not a barrier to education. By leveraging the UCA School Outreach Program, we are better able to understand households at risk of homelessness and intervene quickly. Through this outreach program, services are easily accessible at a number of locations along with direct staff contact with families to ensure necessary knowledge of resources available. The outreach program also helps with other concerns such as nutrition, health, extreme weather, and even adult education. We recognize the importance of not just education, but the lived experiences of the youth, and work to ensure that homelessness does not prevent a strong education.

The CoC website includes a comprehensive community resource guide that is updated monthly and includes in depth information on educational and other resources. The list includes food pantry sites, day center information, crisis nursery and day care centers, adult education/GED and ESL resources, and more. All of this information is free to access and additional services and information can be accessed at any resource center and via 211.

1C-4c.	Written/Formal Agreements or Partnerships with Early Childhood Services Providers.	
	NOFO Section V.B.1.d.	

Select yes or no in the chart below to indicate whether your CoC has written formal agreements or partnerships with the listed providers of early childhood services:

		MOU/MOA	Other Formal Agreement
1.	Birth to 3 years	No	No
2.	Child Care and Development Fund	No	No
3.	Early Childhood Providers	No	No
4.	Early Head Start	No	No
5.	Federal Home Visiting Program—(including Maternal, Infant and Early Childhood Home and Visiting or MIECHV)	No	No

6.	Head Start	No	No
7.	Healthy Start	No	No
8.	Public Pre-K	No	No
9.	Tribal Home Visiting Program	No	No
	Other (limit 150 characters)		
10.			

1C-5.	Addressing Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors—Collaboration with Federally Funded Programs and Victim Service Providers.
	NOFO Section V.B.1.e.

In the chart below select yes or no for the organizations your CoC collaborates with:

	Organizations	
1.	state domestic violence coalitions	Yes
2.	state sexual assault coalitions	No
3.	other organizations that help this population	Yes

1C-5a.	Collaboration with Federally Funded Programs and Victim Service Providers to Address Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.
	NOFO Section V.B.1.e.

Describe in the field below how your CoC regularly collaborates with organizations indicated in Question 1C-5 to:

1.	update CoC-wide policies; and
2.	ensure all housing and services provided in the CoC's geographic area are trauma-informed and can meet the needs of survivors.

(limit 2,500 characters)

1. The CoC coordinates regularly with providers who serve survivors of domestic violence (DV), dating violence, sexual assault, and stalking. With the expertise of the HMIS team, the CoC collects de-identified aggregate data from providers who use comparable databases, and combines the aggregate data with HMIS data to help assess and understand the special needs related to DV. This data has been used to help create a more accurate PIT count and understand the performance of diversion and emergency shelter efforts. Aggregate DV data is also being used to analyze racial disparities in access to service and outcomes in our community.

The CEO of YWCA Utah and the Executive Director of the Utah Domestic Violence Coalition are on the Steering Committee of the CoC, including one as the Co-Chair. That person represents our community on our statewide Utah Homelessness Council as well. Several representatives from providers that serve survivors are members of the CoC and actively participate in Core Function meetings, including the Client Focused, and Crisis Response Core Function Groups. Our Outreach Task Group provides a space for outreach service providers to connect and discuss specific needs of survivors. DV providers have actively participated in the Coordinated Entry Task Group and helped update the Salt Lake County Coordinated Entry Standards and policies, including the emergency transfer policy. We also have DV provider representation on our ranking committee for CoC funding. By both relying on the use of de-identified data from comparable data bases and the expertise of partners such as Utah Domestic Violence Coalition, South Valley Services, and YWCA, the CoC is able to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking and update our CoC policies accordingly.

2. Through the collaborative relationships described above with DV service providers such as Utah Domestic Violence Coalition, South Valley Services, and YWCA, our CoC provides guidance and technical assistance to all housing and services within our CoC's geographic area on trauma-informed advocacy and meeting the needs of survivors. We have 2 trainings on what it means to be trauma informed posted to our website and regularly share information about other trainings and conferences offered by our DV service provider partners in our newsletter.

1C-5b.	Coordinated Annual Training on Best Practices to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC coordinates to provide training for:	
1.	project staff that addresses best practices (e.g., trauma-informed, victim-centered) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually); and	
2.	Coordinated Entry staff that addresses best practices (e.g., trauma informed care) on safety and planning protocols in serving survivors of domestic violence and indicate the frequency of the training in your response (e.g., monthly, semi-annually).	

(limit 2,500 characters)

1. The CoC coordinates with providers & advocates to connect staff with training on topics including fair housing, trauma informed care, & resources including SNAPS in Focus, Ensuring Access for Survivors of Domestic Violence. The CoC participates in and promotes the Annual Domestic Violence Conference hosted by the Utah Domestic Violence Coalition & the annual Utah Homeless Summit. The CoC ensures that members are aware of the latest web-based domestic violence (DV) training from national partners such as National Network to End Domestic Violence, National Alliance for Safe Housing, & Domestic Violence & Housing Technical Assistance Consortium & includes information in the CoC e-newsletter. Trainings are shared via the newsletter at least semi-annually. The UDVC director serves as the co-chair of the CoC Steering Committee and helps to ensure a trauma-informed & victim-centered lens is used during all CoC activities, meetings, and planning.

Staff on outreach teams, in shelters, and with CoC’s Coordinated Intake team are all trained on the Lethality Assessment, completed by anyone seeking services who discloses that they are fleeing domestic violence, to determine their level of immediate safety risk. The CoC has an Emergency Transfer Plan in place within our Policies and Procedures, & participating housing providers are required to follow established protocols. Included are documents for housing providers to initiate emergency transfers, confidentiality expectations, & pathways to additional safety resources for those fleeing domestic violence, sexual assault, & stalking.

2. While CoC domestic violence and trafficking service providers do not currently utilize HMIS, Coordinated Entry pathways are established to connect survivors to housing programs. Service providers who operate housing programs specifically for survivors, have the ability to connect to housing programs via CoC’s Coordinated Entry System (CES), & operate under strong confidentiality protocols. Housing referrals are made based on the level of need, without jeopardizing confidentiality & by maximizing client choice. CoC safety and planning protocols include updating policies in consultation with DV providers who are active participants in CES meetings, CES Task Group, & are very involved in the revising of the CES Standards. Best practices are guiding principles in planning & revising all protocols.

1C-5c.	Implemented Safety Planning, Confidentiality Protocols in Your CoC’s Coordinated Entry to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC’s coordinated entry includes:	
	1. safety planning protocols; and	
	2. confidentiality protocols.	

(limit 2,500 characters)

1. The CoC utilizes a No Wrong Door approach for Coordinated Entry, so clients are assessed for CE eligibility by many different service providers throughout the community. All of these providers have protocols in place for identifying clients who are fleeing domestic violence, and connecting them to needed services as appropriate. Specifically, many programs use the Lethality Assessment Protocol, which determines the imminent risk of lethal harm to households fleeing domestic violence. Partnerships are in place between these providers and the Utah Domestic Violence Coalition to rapidly connect eligible households to domestic violence support services.

2. In coordination with HMIS team and domestic violence service providers, the Coordinated Entry System has set up an alternative pathway for domestic violence providers to equitably refer their clients for housing prioritization and referral. A secure, web-based portal is provided for DV providers to submit their clients anonymously, under a pseudonym or code name of their choosing, for housing prioritization and referral. This way, information that is typically gathered via the HMIS system from homeless service providers, can be submitted in a de-identified and confidential format from DV providers, and still be comparable to information submitted by other providers via the standard HMIS process.

1C-5d.	Used De-identified Aggregate Data to Address the Needs of Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below:	
	1. the de-identified aggregate data source(s) your CoC used for data on survivors of domestic violence, dating violence, sexual assault, and stalking; and	
	2. how your CoC uses the de-identified aggregate data described in element 1 of this question to evaluate how to best meet the specialized needs related to domestic violence and homelessness.	

(limit 2,500 characters)

1. The CoC coordinates regularly with providers who serve survivors of domestic violence (DV), dating violence, sexual assault, and stalking. The CoC collects de-identified aggregate data from providers who use comparable databases, and combines the aggregate data with HMIS data to help assess and understand the special needs related to domestic violence, dating violence, sexual assault, stalking, and more. Several representatives from various providers that serve survivors are members of the CoC and actively participate in Core Function meetings, including the Client Focused, and Crisis Response Core Function Groups, which offer a specific focus on meeting the needs of survivors. An Outreach Task Group has been created as a subset of these two Core Function Groups to provide a space for outreach service providers to connect and discuss specific needs of survivors. The Executive Director of the Utah Domestic Violence Coalition (UDVC) is the co-chair of the CoC and the CEO of YWCA, who serves survivors of domestic violence, dating violence, sexual assault, and stalking, serves as a member of the CoC Steering Committee. Our CoC includes a staff member of UDVC with a history as a DV service provider on our Ranking and Prioritization committee and helps to represent the special needs of the population. In addition, in partnership with the CoC, the Salt Lake County Office of Homelessness and Criminal Justice Reform maintains a criminal justice data dashboard that tracks criminal DV cases filed in Utah courts.

2. This data has been used to help create an accurate PIT count and understand the performance of diversion and emergency shelter efforts. Aggregate DV data is also being used to analyze racial disparities in access to service and outcomes in our community. The data dashboard tracks trends in DV which help to tailor interventions and resources in our CoC. DV providers actively participate in the Coordinated Entry Task Group and the updating of the Salt Lake County Coordinated Entry Standards and implementation guide. By both relying on the use of de-identified data from comparable data bases and the expertise of partners such as UDVC, SVS, and YWCA, the CoC is able to assess the special needs related to domestic violence, dating violence, sexual assault, and stalking.

** **

1C-5e.	Implemented Emergency Transfer Plan Policies and Procedures for Domestic Violence, Dating Violence, Sexual Assault, and Stalking Survivors.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC communicates to all individuals and families seeking or receiving CoC Program assistance:	
	1. whether your CoC has policies and procedures that include an emergency transfer plan;	
	2. the process for individuals and families to request an emergency transfer; and	
	3. the process your CoC uses to respond to individuals' and families' emergency transfer requests.	

(limit 2,500 characters)

1. The CoC has an Emergency Transfer (ET) Plan in place within our Policies and Procedures, & all participating housing providers (HPs) are required to follow established protocols. Included with this policy are template documents for HPs to utilize to initiate emergency transfers, confidentiality expectations, and pathways to additional safety resources for those fleeing domestic violence, sexual assault, and stalking.

2. In order to request an ET, individuals and families notify their HP and submit a written request for a transfer. HP will provide reasonable accommodations to this policy for individuals with disabilities. The tenant’s written request for an ET should include either: 1. A statement expressing that the tenant reasonably believes that there is a threat of imminent harm from further violence if the tenant were to remain in the same dwelling unit assisted under HP’s program; OR 3 Form HUD-5381 (06/2017) 2. A statement that the tenant was a sexual assault victim and that the sexual assault occurred on the premises during the 90-calendar day period preceding the tenant’s request for an emergency transfer. HP will keep confidential any information that the tenant submits in requesting an ET, and information about the ET, unless the tenant gives HP written permission to release the information on a time limited basis, or disclosure of the information is required by law or required for use in an eviction proceeding or hearing regarding termination of assistance from the covered program.

3. In accordance with the Violence Against Women Act (VAWA), allows tenants who are victims of domestic violence, dating violence, sexual assault, or stalking to request an ET from the tenant’s current unit to another unit. The ability to request an ET is available regardless of sex, gender identity, or sexual orientation. Once an ET is received, the HP will act as quickly as possible to move the tenant victim to another safe unit. If the HP cannot identify a safe unit, then they will assist the tenant in identifying other HPs who may have safe and available units to which the tenant could move. HP will also assist tenants in contacting local organizations offering assistance to victims of domestic violence for additional services or the development of a safety plan. The HP who received the request will keep all information regarding the ET confidential.

1C-5f.	Access to Housing for Survivors of Domestic Violence, Dating Violence, Sexual Assault, and Stalking.	
	NOFO Section V.B.1.e.	

Describe in the field below how your CoC:	
1.	ensures that survivors of domestic violence, dating violence, sexual assault, or stalking have safe access to all of the housing and services available within the CoC’s geographic area; and
2.	proactively identifies systemic barriers within your homeless response system that create barriers to safely house and provide services to survivors of domestic violence, dating violence, sexual assault, or stalking.

(limit 2,500 characters)

1. Our Coordinated Entry system relies on HMIS for much of its housing prioritization process. Due to the confidentiality restrictions of domestic violence (DV), dating violence, sexual assault, or stalking providers, they are not able to input clients' identifying information into HMIS. An alternative & equitable process for these providers has been developed to allow for connection to the CE system without disclosing confidential information. DV providers have "read only" access to HMIS, which allows them to see their clients' historical interactions with the homeless services system & determine eligibility for housing programs. In our weekly housing prioritization meetings, DV providers submit their clients, identified only by initials, along with information pertinent to prioritization, to be considered for housing prioritization. In addition, our community prioritizes households fleeing domestic violence & trafficking for Emergency Housing Vouchers. Approximately 1/3 of these vouchers were administered to those fleeing DV, many of those being households with children.

2. The CoC recognizes that barriers for survivors are unique & require a proactive response through collaboration. During the 2023 Legislative session one of our CoC member organizations, YWCA Utah, in partnership with other providers got a bill passed removing many barriers for DV victims when they need to terminate their lease. Specifically, this bill decreased the lease termination fee, allowed noncompliance with the lease for 30 days, broadened the law to more victimizations, & gave a 15 day window for victims to leave their home. The CoC is working with the Utah Housing Association to create solutions that work for both tenants & landlords. This collaboration removes possible opposition to proposed changes. In addition, the CoC is actively working on building relationships within victim service providers. The director of the Utah Domestic Violence Coalition serves as one of our CoC co-chairs, & relationship building has begun with Utah Coalition Against Sexual Assault. Bringing these voices into our CoC creates the space to broaden our perspective while giving a voice to victims. The Employment/Education Core Function group maintains a barriers/solutions matrix, specifically focused on barriers & innovative ways to reduce them, including the unique barriers for victims. Our lived expert task group is also a crucial piece to understanding barriers.

1C-5g.	Ensuring Survivors With a Range of Lived Expertise Participate in Developing CoC-Wide Policy and Programs.	
	NOFO Section V.B.1.e.	
	Describe in the field below how your CoC:	
1.	ensured survivors with a range of lived expertise are involved in the development of your CoC-wide policy and programs; and	
2.	accounted for the unique and complex needs of survivors.	

(limit 2,500 characters)

1. The CoC Steering Committee includes multiple voting members with lived expertise. In addition, the CoC structure includes a Lived Expert task group that acknowledges a range of lived experiences and opens the doors for survivors to use their experiences in an advocacy format. When a lived expert joins the CoC membership, we do not ask them to identify their lived experience but rather, provide a safe space for survivors to share their experiences, should they choose. A lived expert task group member attends every CoC meeting and offers a connection to other lived experts that might be attending for the first time and looking to become more involved. They also help to record hours for lived experts to be compensated for their valuable contributions to the CoC. The lived expert task group advises CoC policy and strategic planning, as well as funding decisions. Four members of the lived expert task group sit on the CoC steering committee as voting members. In addition, our Coordinated Entry governing structure includes its own steering committee that includes lived experts.

2. Our CoC has accounted for, and will continue to account for and learn from, the unique and complex needs of survivors. Our Coordinated Entry (CE) team has taken steps to create a unique process for victims. This process was designed in collaboration with the Utah Domestic Violence Coalition, YWCA Utah, South Valley Services, and other victim service providers. CoC staff will be participating in trainings to better understand the unique and complex needs of survivors and are registered to attend a conference speaking to the same later this month. Within the next year, the two members of the CoC Steering Committee who are DV service providers, will be conducting a training on accounting for the unique and complex needs of survivors in our CoC structure and functions. Core function groups work to create space and time to discuss these unique needs and use those discussions to inform policy and practice.

1C-6.	Addressing the Needs of Lesbian, Gay, Bisexual, Transgender and Queer+—Anti-Discrimination Policy and Training.	
	NOFO Section V.B.1.f.	

	1. Did your CoC implement a written CoC-wide anti-discrimination policy ensuring that LGBTQ+ individuals and families receive supportive services, shelter, and housing free from discrimination?	Yes
	2. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement the Equal Access to Housing in HUD Programs Regardless of Sexual Orientation or Gender Identity (Equal Access Final Rule)?	No
	3. Did your CoC conduct annual CoC-wide training with providers on how to effectively implement Equal Access in Accordance With an Individual's Gender Identity in Community Planning and Development Programs (Gender Identity Final Rule)?	No

1C-6a.	Anti-Discrimination Policy—Updating Policies—Assisting Providers—Evaluating Compliance—Addressing Noncompliance.	
	NOFO Section V.B.1.f.	

Describe in the field below:	
1.	how your CoC regularly collaborates with LGBTQ+ and other organizations to update its CoC-wide anti-discrimination policy, as necessary to ensure all housing and services provided in the CoC are trauma-informed and able to meet the needs of LGBTQ+ individuals and families;
2.	how your CoC assisted housing and services providers in developing project-level anti-discrimination policies that are consistent with the CoC-wide anti-discrimination policy;

3.	your CoC's process for evaluating compliance with your CoC's anti-discrimination policies; and
4.	your CoC's process for addressing noncompliance with your CoC's anti-discrimination policies.

(limit 2,500 characters)

1. The CoC reviews policies on an annual basis, including its CoC-wide anti-discrimination policy, and makes updates, as needed. This year, we implemented an anti-discrimination policy that includes LGBTQIA+ and gender identity protections. When reviews and updates are made, input from members is sought via conversation in CoC meetings, or submitted via email, and incorporated. Policies are posted publicly on our website and reviewed in Core Function Group meetings with CoC member organizations and stakeholders, including LGBTQIA+ advocates and organizations that serve those populations. All policies are reviewed and approved by the CoC steering committee which includes voting members of protected groups and those with lived experience of homelessness.

2. Our CoC anti-discrimination policy includes a requirement for service providers who receive CoC and ESG funds to include anti-discrimination policies and procedures in employee handbooks and training that prohibit discrimination and provide guidance to staff to ensure that all persons have equal access to the agency's services. The CoC helps providers to develop these project level anti-discrimination policies by leading by example with our own policy and by connecting providers with resources through training and conferences, such as the annual Utah Homeless Summit. National resources are shared via the newsletter and targeted emails.

3. The CoC's anti-discrimination policy has recently been updated and has, therefore, not yet been evaluated for compliance. In the next year, our CoC will evaluate compliance with the new anti-discrimination policies through monitoring and public input at Core Function Group and Steering Committee meetings. The CoC collaborative applicant is responsible for reviewing and ensuring compliance with the system-wide policies and providing technical assistance where needed.

4. The CoC collaborative applicant staff offer technical assistance and training for any non-compliance issues found with agencies that receive CoC funding. The Steering Committee makes recommendations to address non-compliance with policies. Official statements have been made by the CoC on issues such as fair housing and other anti-discrimination policies.

1C-7.	Public Housing Agencies within Your CoC's Geographic Area--New Admissions--General/Limited Preference--Moving On Strategy.	
	NOFO Section V.B.1.g.	

You must upload the PHA Homeless Preference\PHA Moving On Preference attachment(s) to the 4B. Attachments Screen.

Enter information in the chart below for the two largest PHAs highlighted in gray on the current CoC-PHA Crosswalk Report or the two PHAs your CoC has a working relationship with--if there is only one PHA in your CoC's geographic area, provide information on the one:

Public Housing Agency Name	Enter the Percent of New Admissions into Public Housing and Housing Choice Voucher Program During FY 2022 who were experiencing homelessness at entry	Does the PHA have a General or Limited Homeless Preference?	Does the PHA have a Preference for current PSH program participants no longer needing intensive supportive services, e.g., Moving On?
Housing Authority of the County of Salt Lake, dba Housing Connect	17%	Yes-HCV	Yes
Housing Authority of Salt Lake City	22%	Yes-HCV	Yes

1C-7a.	Written Policies on Homeless Admission Preferences with PHAs.	
	NOFO Section V.B.1.g.	
	Describe in the field below:	
	1. steps your CoC has taken, with the two largest PHAs within your CoC's geographic area or the two PHAs your CoC has working relationships with, to adopt a homeless admission preference—if your CoC only has one PHA within its geographic area, you may respond for the one; or	
	2. state that your CoC has not worked with the PHAs in its geographic area to adopt a homeless admission preference.	

(limit 2,500 characters)

1. The CoC works closely with the two largest PHAs within our geographic area to maintain the homeless admission preference that they have adopted. The two largest PHAs are actively involved in the CoC, and one has representation on the Steering Committee. We meet regularly with the PHAs to discuss issues and to identify strategies to address homelessness in our CoC. Both PHAs have in place a homeless admission preference. Last year, Housing Connect added 25 additional Housing Choice Vouchers for utilization of Coordinated Entry and that was implemented and coordinated during 2023. The collaboration with the CoC helped inform the Housing Authority of Salt Lake City (HASLC) to adopt their preference. HASLC included all Non-Elderly Disabled vouchers and set a preference for their Project Based Vouchers to align with coordinated entry and target high shelter bed utilizers. PHA-Funded units that serve households experiencing homelessness are now included in the CoC's Coordinated Entry System. This includes all Housing Choice Voucher project based units that serve homeless and chronically homeless households. All vacant PSH Section 8 and CoC-funded units from one PHA are brought to Coordinated Entry to be filled through the community prioritization process. Including these additional PHA funded units has further aligned the utilization of our community's Permanent Supportive Housing resources for those in greatest need. This process is formalized in the PHA's CoC funding agreements. CoC staff conduct annual monitoring of our PHA partner that received CoC funding. The third PHA has elected to not fill units via the community prioritization process, as they do not receive CoC funding. However, they work closely with the provider team that runs our prioritization processes to maintain wait lists and fill units quickly for their Section 8-funded projects. The prioritization team works as a liaison for the community to maintain one clear application pathway into these programs, which allows units to be filled quickly by households in greatest need.

2. N/A

1C-7b.	Moving On Strategy with Affordable Housing Providers.	
	Not Scored–For Information Only	

Select yes or no in the chart below to indicate affordable housing providers in your CoC's jurisdiction that your recipients use to move program participants to other subsidized housing:

1.	Multifamily assisted housing owners	Yes
2.	PHA	Yes
3.	Low Income Housing Tax Credit (LIHTC) developments	Yes
4.	Local low-income housing programs	Yes
	Other (limit 150 characters)	
5.		

1C-7c.	Include Units from PHA Administered Programs in Your CoC's Coordinated Entry.	
	NOFO Section V.B.1.g.	

In the chart below, indicate if your CoC includes units from the following PHA programs in your CoC's coordinated entry process:

1.	Emergency Housing Vouchers (EHV)	Yes
2.	Family Unification Program (FUP)	No
3.	Housing Choice Voucher (HCV)	Yes
4.	HUD-Veterans Affairs Supportive Housing (HUD-VASH)	Yes
5.	Mainstream Vouchers	No
6.	Non-Elderly Disabled (NED) Vouchers	No
7.	Public Housing	No
8.	Other Units from PHAs:	

1C-7d.	Submitting CoC and PHA Joint Applications for Funding for People Experiencing Homelessness.	
	NOFO Section V.B.1.g.	

1.	Did your CoC coordinate with a PHA(s) to submit a competitive joint application(s) for funding or jointly implement a competitive project serving individuals or families experiencing homelessness (e.g., applications for mainstream vouchers, Family Unification Program (FUP), other programs)?	Yes
		Program Funding Source
2.	Enter the type of competitive project your CoC coordinated with a PHA(s) to submit a joint application for or jointly implement.	HCV Stability Voucher, FUP

1C-7e.	Coordinating with PHA(s) to Apply for or Implement HCV Dedicated to Homelessness Including Emergency Housing Voucher (EHV).	
	NOFO Section V.B.1.g.	

	Did your CoC coordinate with any PHA to apply for or implement funding provided for Housing Choice Vouchers dedicated to homelessness, including vouchers provided through the American Rescue Plan?	Yes
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1C-7e.1.	List of PHAs with Active MOUs to Administer the Emergency Housing Voucher (EHV) Program.	
	Not Scored–For Information Only	

	Does your CoC have an active Memorandum of Understanding (MOU) with any PHA to administer the EHV Program?	Yes
--	--	-----

	If you select yes to question 1C-7e.1., you must use the list feature below to enter the name of every PHA your CoC has an active MOU with to administer the Emergency Housing Voucher Program.	
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PHA	
Housing Authority...	
Housing Authority...	

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of Salt Lake City

1C-7e.1. List of PHAs with MOUs

Name of PHA: Housing Authority of the County of Salt Lake dba
Housing Connect

1D. Coordination and Engagement Cont'd

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1D-1.	Discharge Planning Coordination.	
	NOFO Section V.B.1.h.	

Select yes or no in the chart below to indicate whether your CoC actively coordinates with the systems of care listed to ensure persons who have resided in them longer than 90 days are not discharged directly to the streets, emergency shelters, or other homeless assistance programs.

1. Foster Care	Yes
2. Health Care	Yes
3. Mental Health Care	Yes
4. Correctional Facilities	Yes

1D-2.	Housing First—Lowering Barriers to Entry.	
	NOFO Section V.B.1.i.	

1.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition.	14
2.	Enter the total number of new and renewal CoC Program-funded PSH, RRH, SSO non-coordinated entry, Safe Haven, and Transitional Housing projects your CoC is applying for in FY 2023 CoC Program Competition that have adopted the Housing First approach.	14
3.	This number is a calculation of the percentage of new and renewal PSH, RRH, SSO non-Coordinated Entry, Safe Haven, and Transitional Housing projects the CoC has ranked in its CoC Priority Listing in the FY 2023 CoC Program Competition that reported that they are lowering barriers to entry and prioritizing rapid placement and stabilization to permanent housing.	100%

1D-2a.	Project Evaluation for Housing First Compliance.	
	NOFO Section V.B.1.i.	

You must upload the Housing First Evaluation attachment to the 4B. Attachments Screen.

	Describe in the field below:
1.	how your CoC evaluates every project—where the applicant checks Housing First on their project application—to determine if they are using a Housing First approach;
2.	the list of factors and performance indicators your CoC uses during its evaluation; and
3.	how your CoC regularly evaluates projects outside of your local CoC competition to ensure the projects are using a Housing First approach.

(limit 2,500 characters)

1. As part of the rank and review process for CoC projects, we ask questions about adherence to Housing First principles. New and renewal applicants are required to attach their program policies and procedures and the committee reviews to confirm that they are aligned with Housing First, looking especially closely at the eligibility/entry and lease termination policies.

2. For renewal housing projects, applicants respond to questions about not screening out for having too little or no income, active or history of substance use, having a criminal record with exceptions for state mandated restrictions, or a history of domestic violence. We also ask them to ensure that participants are not terminated for failure to participate in supportive services, failure to make progress on a service plan, loss of income or failure to improve income, or being a victim of domestic violence. Applicants respond to questions about how quickly the program moves participants into housing including the goal for the program, but also the current time from prioritization to voucher and from voucher to housing placement.

3. Our CoC monitors on a rotating list of topics. Monitoring in 2019 was specific to evaluating programs on Housing First compliance utilizing the Housing First Assessment Tool. This process improved programs and agencies updated policies and practices related to rapid placement and other components. Onsite monitoring did not take place in 2020 or 2021 due to the pandemic. Monitoring in 2022 focused on client eligibility compliance, during which Salt Lake County Staff reviewed client files and confirmed projects operating with fidelity to the principles of Housing First. 2023’s monitoring focused on financial practices and grant spending compliance. 2024’s monitoring topic will rotate back to Housing First compliance and will utilize the attached HUD Housing First Evaluation tool.

The CoC Board asserts their commitment to the housing first philosophy in their strategic plan.

1D-3.	Street Outreach—Scope.	
	NOFO Section V.B.1.j.	

	Describe in the field below:
1.	your CoC’s street outreach efforts, including the methods it uses to ensure all persons experiencing unsheltered homelessness are identified and engaged;
2.	whether your CoC’s Street Outreach covers 100 percent of the CoC’s geographic area;
3.	how often your CoC conducts street outreach; and
4.	how your CoC tailored its street outreach to persons experiencing homelessness who are least likely to request assistance.

(limit 2,500 characters)

1. The Street Outreach teams in our CoC coordinate with law enforcement, municipalities, service providers, & lived experts to locate all unsheltered individuals & engage quickly to provide basic needs & connect to housing & services.
 - VOA Street Outreach-medical & behavioral health referrals, shelter, substance use treatment referrals, basic needs supplies, housing case management, & more
 - The Road Home-family specific outreach, basic needs, & service referrals
 - Fourth Street Clinic-Medical Outreach Services Team (MOST)-acute medical & links to other supports, housing & services
 - VA- at-risk & homeless Veterans - housing & veteran specific services
 - Library Engagement Team-SLC libraries; connections to services, housing, NARCAN
 - Downtown Ambassador Program-street outreach; a partnership between the Downtown Alliance, SLC, & Visit Salt Lake
 - Community Connection Center (CCC)-case workers liaise between front line police, service providers, & households experiencing homelessness; correspond with law enforcement, triage, coordinate & connect with services, provide case management
 - Salt Lake City Kayak & Homeless Court - SLC Justice Court paddles the Jordan River to reach unsheltered campers & help them resolve outstanding criminal charges. Court is also held at the Weigand Day Resource Center, a well-known safe space for unsheltered individuals to connect with resources
 - Additionally, Soap2Hope, Unsheltered Utah, Our Unsheltered Relatives (OUR), The Nomad Alliance, Valley Behavioral Health, additional VOA teams, & others have developed outreach programs including a youth street outreach team
2. Street Outreach covers 100% of our CoC's geographic area.
3. Street Outreach is conducted Mon-Fri during business hours, & at night during extreme weather. After hours, law enforcement assists the unsheltered access to shelter. Additional efforts, led by advocates & volunteers, have increased efforts to provide resources to the unsheltered on evenings & weekends.
4. The CoC tailors outreach to those least likely to request assistance by focusing on hard to reach areas such as under highway passes, the foothills, motels, along rivers, etc. & by working to connect & establish relationships leading to services & housing. Access Points into the CES are available through most providers. Access is also possible via a phone line which is operated by Utah Community Action, who manages diversion & coordinated intake.

1D-4.	Strategies to Prevent Criminalization of Homelessness.	
	NOFO Section V.B.1.k.	

Select yes or no in the chart below to indicate strategies your CoC implemented to ensure homelessness is not criminalized and to reverse existing criminalization policies in your CoC's geographic area:

	Your CoC's Strategies	Ensure Homelessness is not Criminalized	Reverse Existing Criminalization Policies
1.	Engaged/educated local policymakers	Yes	Yes
2.	Engaged/educated law enforcement	Yes	Yes
3.	Engaged/educated local business leaders	Yes	Yes
4.	Implemented community wide plans	Yes	Yes
5.	Other:(limit 500 characters)		

1D-5.	Rapid Rehousing–RRH Beds as Reported in the Housing Inventory Count (HIC) or Longitudinal Data from HMIS.	
	NOFO Section V.B.1.I.	

		HIC Longitudinal HMIS Data	2022	2023
	Enter the total number of RRH beds available to serve all populations as reported in the HIC or the number of households served per longitudinal HMIS data, e.g., APR.	Longitudinal HMIS Data	1,217	1,032

1D-6.	Mainstream Benefits–CoC Annual Training of Project Staff.	
	NOFO Section V.B.1.m.	

Indicate in the chart below whether your CoC trains program staff annually on the following mainstream benefits available for program participants within your CoC's geographic area:

	Mainstream Benefits	CoC Provides Annual Training?
1.	Food Stamps	Yes
2.	SSI–Supplemental Security Income	Yes
3.	SSDI–Social Security Disability Insurance	Yes
4.	TANF–Temporary Assistance for Needy Families	Yes
5.	Substance Use Disorder Programs	Yes
6.	Employment Assistance Programs	Yes
7.	Other (limit 150 characters)	

1D-6a.	Information and Training on Mainstream Benefits and Other Assistance.	
	NOFO Section V.B.1.m	

Describe in the field below how your CoC:

- systemically provides up-to-date information on mainstream resources available for program participants (e.g., Food Stamps, SSI, SSDI, TANF, substance abuse programs) within your CoC's geographic area;

2.	works with project staff to collaborate with healthcare organizations, including substance abuse treatment and mental health treatment, to assist program participants with receiving healthcare services; and
3.	works with projects to promote SSI/SSDI Outreach, Access, and Recovery (SOAR) certification of program staff.

(limit 2,500 characters)

1. The CoC systematically provides updated information on mainstream resources available for program participants through partnerships like the Utah Department of Workforce Services (DWS), Fourth Street Clinic & others. We distribute information on resources through our bi-weekly newsletter & through our 6 core function group meetings & numerous task groups. The CoC also hosted a 6 part training on Medicaid which included a session on the COVID era benefits wind-down and how to minimize those impacts. Program staff receive training opportunities & access to conferences, such as Utah NAHRO, Utah Housing Coalition, the Annual Homelessness Summit, & NAEH. DWS staff train at resource centers & project based PSH sites on resources available for program participants. DWS links clients with non-employment benefits, including TANF, SNAP, GA, & Medicaid. All CoC-funded projects refer to DWS services. Homeless youth providers refer to WIOA, allowing youth to continue their education, seek employment, & gain skills. Providers serving Veterans refer to VA employment programs & supportive employment (e.g., IPS). Homeless individuals eligible for Social Security disability income are linked with SOAR. Most providers transport clients to mainstream benefit appointments & provide on-site case management for access to food stamps, Medicare/Medicaid, & Social Security. Providers use single application forms for multiple mainstream programs & provide annual follow up. DWS deploys eligibility workers to each homeless resource center. Utah Health Policy Project and Take Care Utah work to assist with health insurance enrollment.
2. The CoC works with member service provider staff to collaborate with healthcare organizations, including substance use treatment & mental health treatment, and assist participants with receiving healthcare services in many ways including referrals, direct transport, enrollment assistance, and more. DWS's designated case managers work closely with specialized substance use programs & providers.
3. The CoC will coordinate with the State of Utah Department of Health to offer SOAR certification, and require CoC funded providers to have at least one staff member trained. Seven of the 14 housing projects we are submitting for funding have had staff trained via SOAR in the last year.

1D-7.	Increasing Capacity for Non-Congregate Sheltering.	
	NOFO Section V.B.1.n.	

Describe in the field below how your CoC is increasing its capacity to provide non-congregate sheltering.

(limit 2,500 characters)

As part of the response to the pandemic, non-congregate shelters were brought online. Learning from these temporary sheltering options during the pandemic response, our CoC has acquired a facility that can accommodate those over age 55 and/or have a complex/chronic medical condition. Known as the Medically Vulnerable Persons (MVP) Program, it will serve as interim, non-congregate housing for around 100 individuals, providing health support and case management in an effort to stabilize and find longer-term housing solutions. The CoC has collaborated with Salt Lake County to confirm \$6 million in funding for the building purchase, and additional resources from local city and state governments for additional resources for operations and other costs.

In addition to this program, our CoC has brought online more non-congregate interim housing options for families and is looking to develop more options for other targeted populations such as seniors. In the 2023 legislative session, the Utah legislature designated \$1 million for planning and initial implementation of a non-congregate shelter option in Salt Lake County. Salt Lake City matched that designation with an additional \$500,000 in city funds. The city and state have combined these two funding options to open a temporary non-congregate shelter option for those experiencing unsheltered homelessness in November of this year. The CoC and its member partners are providing input on the planning process of this effort.

The focus of the CoC is to provide as many permanent housing options as possible to reduce the need for temporary or short term shelter. We recognize the benefits of non-congregate shelter, including health, privacy, and autonomy, and will continue to advocate for more short term options while focusing on long term solutions.

ID-8.	Partnerships with Public Health Agencies—Collaborating to Respond to and Prevent Spread of Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC effectively collaborates with state and local public health agencies to:	
1.	develop CoC-wide policies and procedures to respond to infectious disease outbreaks; and	
2.	prevent infectious disease outbreaks among people experiencing homelessness.	

(limit 2,500 characters)

1. Throughout the pandemic, the CoC strengthened relationships with a network of Public Health Agencies, including the Salt Lake County (SLCo) Health Department (HD), State Health Department, health care providers, SLCo emergency management, & community health workers (CHW). Those relationships continue through monthly infectious disease coordination calls in an effort to share information & data, share best practices, & coordinate efforts. In addition, our CoC includes a Health and Wellness Core Function group that meets bi-monthly with public health partners & other health services providers & stakeholders to collaborate on the health needs of those experiencing homelessness in our CoC. This group includes & elevates lived expert voices. These partnerships have not only proven helpful in the prevention and mitigation of infectious diseases, such as Mpox and Chickenpox, but also in response to planning for winter response, & helping address additional health related needs of those experiencing homelessness. In collaboration with our public health partners, our CoC & providers created emergency response plans, which have been utilized as needs arise. These efforts have made our entire COC more prepared for future public health emergencies.

2. Public health partners have provided education, outreach, testing events, vaccine clinics, & additional resources & education. Community Health Workers (CHWs) assist & train providers, host events, provide information, & help to build trust among various communities including culturally connected organizations & advocates. The SLCo HD provides CHWs, town halls, infectious disease mitigation steps & supplies, & staff training on various infectious diseases. SLCo HD guidance for congregate setting disease prevention is used throughout the CoC. Our CoC is working to create more non-congregate housing options for the medically vulnerable to reduce infectious disease spread. Resources & information provided by public health agencies are shared with the CoC via the website, our bi-weekly newsletter, & social media. Our local FQHC, the 4th Street Clinic, hosts several events to bring awareness to & help prevent various infectious diseases including Women’s Health Days, vaccine clinics, & others. 4th Street has a central clinic downtown as well as remote clinics in each HRC, a mobile clinic RV, & a street medicine team to bring these resources to all who might be in need.

ID-8a.	Collaboration With Public Health Agencies on Infectious Diseases.	
	NOFO Section V.B.1.o.	
	Describe in the field below how your CoC:	
1.	shared information related to public health measures and homelessness, and	
2.	facilitated communication between public health agencies and homeless service providers to ensure street outreach providers and shelter and housing providers are equipped to prevent or limit infectious disease outbreaks among program participants.	

(limit 2,500 characters)

1. The CoC shared information related to public health measures and homelessness from the CDC, Healthcare for the Homeless, the SLCo Health Department, and other sources via our website, bi-weekly newsletters, social media, and Core Function Group meetings. Public Health agencies have representation on the Health and Wellness Core Function Group and provide regular updates and training. The SLCo Health Department hosts regular town halls with providers to ensure information is shared, and provides Community Health Workers, street medical outreach teams, and information to individuals and organizations throughout the community. Community Health Educators have visited facilities and worked with staff to help provide information, as well as identify resources to prevent and mitigate the spread of infectious disease. In addition, this year, our CoC has built a strong relationship with the DHHS Housing Insecure Population Epidemiologist and have partnered on additional efforts to collect and analyze relevant public health data. This includes housing status at time of death to inform interventions to address causes of death among those experiencing homelessness. The Epidemiologist is currently working with HMIS to develop data sharing agreements to better understand health conditions and health related conditions affecting those experiencing homelessness.

2. The CoC has effectively equipped providers to prevent and limit infectious disease outbreaks among program participants by facilitating communication between public health agencies and homeless service providers, street outreach providers, and shelter and housing providers. This occurs through monthly calls with the CoC, the SLCo Health Department, and health care providers. These calls have taken place for the past three years in an effort to mitigate the spread of infectious diseases. These calls are used to identify and follow up on any infectious disease concerns. In addition to these infectious disease coordination calls, all HRC providers meet monthly with local health care providers to coordinate healthcare services in the HRC through onsite clinics and interventions. Our CoC communicates with other CoCs monthly through the Utah Homeless Network, which only amplifies the collaboration regarding public health. These conversations are helping inform long term solutions that will help to increase health outcomes for individuals, and also prevent and limit infectious disease outbreaks in the future.

1D-9.	Centralized or Coordinated Entry System–Assessment Process.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC’s coordinated entry system:	
1.	covers 100 percent of your CoC’s geographic area;	
2.	uses a standardized assessment process; and	
3.	is updated regularly using feedback received from participating projects and households that participated in coordinated entry.	

(limit 2,500 characters)

1. The Salt Lake County CoC utilizes the No Wrong Door CE access model. As such, providers from a wide variety of supportive services programs are able to assess and refer clients for housing prioritization. Included in this group of providers are numerous outreach teams, with a variety of target populations and assigned regions, covering the entire geographic area of the CoC. In addition, this year a Coordinated Entry Navigator position has been added to the system, to serve as an additional Access Point for clients who are not connected to the above mentioned providers. This Navigator is available to be seen on a walk-in basis at the local daytime homeless resource center, and information about this Navigator has been distributed to a wide variety of service providers who do not have access to the HMIS system, however encounter people experiencing homelessness in their work.

2. The Coordinated Entry process in Salt Lake County relies on a CE-specific HMIS enrollment, and this HMIS enrollment follows a phased assessment approach to collect needed information from people seeking services at the appropriate times in their interactions with the homeless services system. This phased assessment process includes a Diversion assessment, basic demographics and homelessness history information, and a SPDAT assessment. The households' SPDAT score, CE enrollment information, and additional prioritization-related information gathered via a secure online form, is all compiled and used to inform the housing prioritization process to ensure that households are getting connected to housing resources most appropriate to their needs. Training on this process is provided to service providers by CE Program Manager on an ongoing and as needed basis, and data improvement efforts are in process to allow the CE system to be evaluated for effectiveness on an ongoing basis.

3. CoC leadership includes a Coordinated Entry committee, which oversees our CE system. This committee includes representation from people with lived expertise, staff from a variety of front line positions across the CoC, and representation of marginalized populations, including BIPOC and LGBTQIA+ folks. This committee is currently in the process of developing methods for gathering feedback from CE-participating providers and households, to maintain an open feedback loop for continuous improvement to the system.

1D-9a.	Program Participant-Centered Approach to Centralized or Coordinated Entry.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC's coordinated entry system:	
1.	reaches people who are least likely to apply for homeless assistance in the absence of special outreach;	
2.	prioritizes people most in need of assistance;	
3.	ensures people most in need of assistance receive permanent housing in a timely manner, consistent with their preferences; and	
4.	takes steps to reduce burdens on people using coordinated entry.	

(limit 2,500 characters)

1. Salt Lake County’s outreach teams work to ensure that services are available to those unsheltered individuals and households who are least likely to apply for services. Outreach teams are assigned geographic areas so that all areas of the CoC are covered. Known as a “mobile” access point into CE, Outreach teams are trained to conduct screenings and housing needs assessments (SPDAT) for those who are unsheltered. Since many unsheltered and chronically homeless people will initially decline assistance, mobile outreach teams will engage with these individuals over an extended period in an effort to get them connected with services. Trust building promotes acceptance of help and is sought through providing basic needs items, consistent frequency of visits, motivational interviewing techniques, trauma informed approaches, discussion of options, and offers of transportation.

2. Our CoC’s housing prioritization structure prioritizes the most vulnerable for housing. Housing prioritization occurs during weekly community CE meetings, where clients are identified from the By Name List (BNL) to be prioritized for housing programs.

3. The housing prioritization meetings are structured this way so case managers in the community can provide a direct connection between their clients that are most vulnerable and in need of housing assistance to available housing options. When prioritizing clients for housing programs, case managers take client choice and supportive service needs into consideration. Once a person is prioritized for housing they are expected to submit initial eligibility paperwork for said program within 2 weeks, to keep housing placements moving in a timely manner. If a person is unable to get eligibility paperwork submitted within the 2 week deadline, another person is identified for the housing placement, but the first person can still be prioritized for housing options in the future.

4. Significant steps have been taken to reduce the administrative burden of CE participation on front line staff. While previous versions of the CE process required case managers to submit clients’ names on a weekly basis for housing prioritization consideration, they are now only required to complete a HMIS enrollment, SPDAT assessment, and a brief web-based submission form. After that point, clients are kept on the BNL on an ongoing basis until they are connected to a housing option.

1D-9b.	Informing Program Participant about Rights and Remedies through Centralized or Coordinated Entry–Reporting Violations.	
	NOFO Section V.B.1.p.	
	Describe in the field below how your CoC through its centralized or coordinated entry:	
1.	affirmatively markets housing and services provided within the CoC’s geographic area and ensures it reaches all persons experiencing homelessness;	
2.	informs program participants of their rights and remedies available under federal, state, and local fair housing and civil rights laws; and	
3.	reports any conditions or actions that impede fair housing choice for current or prospective program participants to the jurisdiction(s) responsible for certifying consistency with the Consolidated Plan.	

(limit 2,500 characters)

1. Information about our CE system is available on the CoC’s website and updates are sent out in the bi-weekly newsletter. Information about homeless services and a homeless services phone line is distributed to all members of the community via flyers and business cards, which are available at homeless resource centers, jails, hospitals, and other service providers. As updates are being made to the CE system and system access is expanded, information is disseminated to all CE-participating providers, CE task group, general CoC membership, and homelessness-adjacent service providers via email, information sessions, flyers, etc. 211 is kept apprised of the latest system access information and is easily able to connect individuals who reach out to them for assistance. If individuals are seeking shelter, they are automatically routed by phone to our system’s coordinated shelter intake phone line.

2. CE-participating housing programs provide applicants with information about fair housing regulations and rights at time of application. Information about legal advocacy groups such as the Disability Law Center and People’s Legal Aid is also provided in a community resource guide that is published on the CoC website and distributed widely through service providers.

3. All providers participating in the CES process must comply with the equal access and nondiscrimination provisions of federal civil rights laws. The referral process is informed by Fair Housing laws and regulations, and ensures that participants are not guided towards any particular housing facility or neighborhood because of race, color, national origin, religion, sex, disability, or the presence of children. If conditions or actions that impede fair housing choice are identified, Salt Lake City, Salt Lake County, and the State of Utah staff that oversee the Consolidated Plan are informed of the issue in a monthly funders coordination meeting. The Coordinated Entry Program Manager and CoC Programs and Grants Manager will inform and advise on steps for corrective action.

1D-10.	Advancing Racial Equity in Homelessness—Conducting Assessment.	
	NOFO Section V.B.1.q.	

1.	Has your CoC conducted a racial disparities assessment in the last 3 years?	Yes
2.	Enter the date your CoC conducted its latest assessment for racial disparities.	09/16/2022

1D-10a.	Process for Analyzing Racial Disparities—Identified Racial Disparities in Provision or Outcomes of Homeless Assistance.	
	NOFO Section V.B.1.q.	

Describe in the field below:	
1.	your CoC’s process for analyzing whether any racial disparities are present in the provision or outcomes of homeless assistance; and

	2. what racial disparities your CoC identified in the provision or outcomes of homeless assistance.
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(limit 2,500 characters)

1. The HMIS lead pulled data on the racial and ethnic identities of all people recorded as accessing services between July 1st, 2021 and June 30th, 2022. The demographics of those accessing services was then compared to the latest population estimates for Salt Lake County available from the U.S. Census bureau in order to identify groups that were over or underrepresented compared to the general population. Data was also pulled on the identities of those exiting CoC projects to different types of housing destinations, which were compared to the demographics of those accessing services to understand disparities in outcomes. The CoC also utilized data from the HUD CoC analysis tool to understand how racial data from the PIT correlates with poverty data and STELLA Performance Modules to begin to better understand disparities in our homeless response.

2. The HMIS analysis revealed that racial and ethnic minorities make up a disproportionately high percentage of those receiving services in the CoC. Individuals identifying as Black, African American or African, American Indian, Alaskan Native, or Indigenous, Native Hawaiian or Pacific Islander, multi-racial, and Hispanic or Latin(o)(a)(x) were all significantly over represented in those accessing homeless services. Those identifying as Black, African American or African were the most over represented, making up 3.7 times more of the population accessing services than they do the general population. Data from the HUD CoC Analysis Tool suggests that these disparities cannot be explained purely by poverty rates as the rates for individuals who identify as Black, African American, or African and American Indian, Alaska Native, or Indigenous accessing services exceeds the rates of those experiencing poverty. The analysis also found that individuals identifying as Asian or Asian American, Black, African American, or African, Multi-racial, and Native Hawaiian or Pacific Islander make up a higher percentage of those exiting to permanent situations than we would expect based on the racial demographics of those accessing services, while those identifying as Native Hawaiian or Pacific Islander and Multi-Racial make up a disproportionately high percentage of those indicated as exiting to a temporary destination. Individuals identifying as American Indian, Alaska Native, or Indigenous and Asian or Asian American make up a disproportionately high percentage of those indicated as exiting to an institutional destination.

1D-10b.	Implemented Strategies that Address Racial Disparities.	
	NOFO Section V.B.1.q.	

Select yes or no in the chart below to indicate the strategies your CoC is using to address any racial disparities.

1.	The CoC's board and decisionmaking bodies are representative of the population served in the CoC.	Yes
2.	The CoC has identified steps it will take to help the CoC board and decisionmaking bodies better reflect the population served in the CoC.	Yes
3.	The CoC is expanding outreach in geographic areas with higher concentrations of underrepresented groups.	Yes
4.	The CoC has communication, such as flyers, websites, or other materials, inclusive of underrepresented groups.	Yes

5.	The CoC is training staff working in the homeless services sector to better understand racism and the intersection of racism and homelessness.	Yes
6.	The CoC is establishing professional development opportunities to identify and invest in emerging leaders of different races and ethnicities in the homelessness sector.	Yes
7.	The CoC has staff, committees, or other resources charged with analyzing and addressing racial disparities related to homelessness.	Yes
8.	The CoC is educating organizations, stakeholders, boards of directors for local and national nonprofit organizations working on homelessness on the topic of creating greater racial and ethnic diversity.	Yes
9.	The CoC reviewed coordinated entry processes to understand their impact on people of different races and ethnicities experiencing homelessness.	Yes
10.	The CoC is collecting data to better understand the pattern of program use for people of different races and ethnicities in its homeless services system.	Yes
11.	The CoC is conducting additional research to understand the scope and needs of different races or ethnicities experiencing homelessness.	Yes
	Other:(limit 500 characters)	
12.		

1D-10c.	Implemented Strategies that Address Known Disparities.	
	NOFO Section V.B.1.q.	

Describe in the field below the steps your CoC is taking to address the disparities identified in the provision or outcomes of homeless assistance.

(limit 2,500 characters)

The CoC participated in a Coordinated Entry (CE) racial equity workshop, which provided guidance for analyzing local racial equity data, and re-evaluating CE processes accordingly. The CoC’s CE Task Group reevaluated our housing prioritization criteria, through an involved process which included providers from a variety of CE-participating agencies, and a new housing prioritization structure was created with the intent of addressing a variety of equity disparities. DEI content has also been incorporated into SPDAT trainings, to help staff administer the tool equitably. We have also increased our efforts around including persons with lived experience at decision making tables within the CoC, as a known best practice to improve system equity. When determining how our community would use the Emergency Housing Vouchers we were awarded, we continued to keep racial equity at the forefront of the decision making process. We prioritized populations exiting incarceration knowing that people of color are disproportionately represented among that group. In addition, many providers in our CoC have initiated internal efforts to improve racial equity and representation. Efforts include creation of racial equity-focused staff committees, adjusting policies and procedures to be more equitable, and providing education for staff around implicit bias, white privilege, and systemic racism.

We have also created a Coordinated Entry Committee which meets monthly to address gaps and needed improvements in our CE system. This committee is intentionally comprised of people who work in front line positions in the system, have lived experience, and belong to groups disproportionately impacted by homelessness, including BIPOC and LGBTQIA+ individuals.

In the coming year, our CoC (along with the entire state of Utah) is planning to transition to a HAST tool for housing prioritization, which will incorporate data from a variety of community services to inform housing prioritization decisions. Data is showing that HAST tools prioritize housing placements more equitably, both by race and other vulnerabilities, and we look forward to using this tool as a part of making our system as equitable as possible.

1D-10d.	Tracked Progress on Preventing or Eliminating Disparities.	
	NOFO Section V.B.1.q.	
	Describe in the field below:	
	1. the measures your CoC has in place to track progress on preventing or eliminating disparities in the provision or outcomes of homeless assistance; and	
	2. the tools your CoC uses.	

(limit 2,500 characters)

1. In the last year our CE system has undergone significant changes in the way we prioritize for housing, all with the goal of making the process more equitable. We are now using more data-based methods, and are implementing additional tracking to allow for better monitoring of equity among referrals, housing application processes, and successful housing placements. The majority of these changes have been implemented in the last few months, and we intend to now regularly evaluate CE data for disparities, and to work with the CE Committee to continually improve our system to address those disparities.

2. We have increased our efforts around including and compensating persons with lived experience at decision making tables within the CoC, as a known best practice to improve system equity. In addition, the CoC conducted a study to determine if the demographics of the Steering Committee reflected those of the population experiencing homelessness in our community. Significant disparities were found. In an effort to combat these disparities, CoC members were encouraged to consider diversity in their nominations to the Steering Committee in the general election. This led to a significant increase in representation and diversity on the Steering Committee and brought proportions much closer to being in line with those of the population we serve. Additionally, using the HMIS data and STELLA Performance Modules, the CoC has begun to track individuals entering and exiting CoC based homeless services and conduct an analysis based on racial equity and diversity factors. This additional equity analysis is being used to guide efforts to restructure Coordinated Entry prioritization criteria and helped to advise the transition from the VI-SPDAT to the full SPDAT with the intention of the implementation of a more equitable vulnerability index in the coming years.

1D-11.	Involving Individuals with Lived Experience of Homelessness in Service Delivery and Decisionmaking—CoC’s Outreach Efforts.	
	NOFO Section V.B.1.r.	

Describe in the field below your CoC’s outreach efforts (e.g., social media announcements, targeted outreach) to engage those with lived experience of homelessness in leadership roles and decision making processes.

(limit 2,500 characters)

The CoC includes the Client Focus Core Function Group (CFG) whose stated purpose is to establish meaningful opportunities for those experiencing homelessness to provide feedback and input in system planning and design. To better continue to serve our community and update best practices, persons experiencing homelessness and individuals who are formerly homeless are invited to all of the CoC meetings to provide input and feedback through email invitations, website posts, and word of mouth invitation through outreach teams; a practice that we have found to be most effective in recruitment. CFGs are encouraged to invite Lived Experts to present and participate in meetings and each CFG has one designated lived expert member to help welcome other lived experts and uplift their voices.

A task group of lived experts is housed under the Client Focused CFG. This task group’s purpose is to advise CoC policy, strategy, and funding from a lived experience lens. The members of this task group were intentionally invited to participate as a representative cohort of our homeless population. DEI factors in the group reflect the population we serve. Youth, Veterans, chronically homeless, substance use, medically vulnerable, families, formerly incarcerated, mental health, education, BIPOC and LGBTQ are all represented. Many members of the task group serve on other lived expert boards hosted by service providers as well as 4 members of the Steering Committee. This task group provides a safe space for feedback from those boards to be heard at the highest level of the CoC. All members of the task group are currently or formerly homeless.

A representative from the lived expert task group hosts an in-person meeting option for other lived experts to attend without the worry of digital access issues, and provide better access to CoC meetings. The CoC offers compensation in the form of cash for all lived experts that participate in CoC functions. The CoC has a written policy to ensure that the lived experience voice is being heard at all levels of the CoC. Additionally, the State of Utah is hosting a conference on homelessness. The CoC lived expert task group will be the closing session of the conference as a panel on how to effectively include the lived expert voice in an organization.

1D-11a.	Active CoC Participation of Individuals with Lived Experience of Homelessness.	
	NOFO Section V.B.1.r.	

You must upload the Letter Signed by Working Group attachment to the 4B. Attachments Screen.
 Enter in the chart below the number of people with lived experience who currently participate in your CoC under the four categories listed:

	Level of Active Participation	Number of People with Lived Experience Within the Last 7 Years or Current Program Participant	Number of People with Lived Experience Coming from Unsheltered Situations
1.	Included in the decisionmaking processes related to addressing homelessness.	9	1
2.	Participate on CoC committees, subcommittees, or workgroups.	31	10
3.	Included in the development or revision of your CoC’s local competition rating factors.	1	0

4. Included in the development or revision of your CoC's coordinated entry process.	5	0
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1D-11b. Professional Development and Employment Opportunities for Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.r.	

Describe in the field below how your CoC or CoC membership organizations provide professional development and employment opportunities to individuals with lived experience of homelessness.

(limit 2,500 characters)

Our CoC has a core function group (CFGs) dedicated to providing professional development, employment, and educational opportunities to individuals with lived experience of homelessness. This Core Function Group meets bi-monthly to inform about opportunities and to discuss resources. Members of this group include representation from Utah Community Action (UCA) and Catholic Community Services of Utah (CCS), both of which host culinary arts programs for individuals with lived experience of homelessness. Other service providers and employers are also represented.

DWS has representatives onsite at our 3, 24-hour adult Homeless Resource Centers, the Weigand Day Shelter, and the family and youth resource centers to help connect those with lived experience to employment opportunities including agencies that specialize in hiring individuals with lived experience. One such agency is Advantage Services, Inc. which employs over 300 hundred individuals a year who are experiencing homelessness or who are formerly homeless. Advantage Services is a non-profit social enterprise that obtains outside contracts with local government and private companies to address issues in high density homeless areas like: picking up garbage, custodial services, cleaning biohazard waste in public areas, camp abatements, power washing the streets, portable bathroom management and management of storage a facility for the unsheltered to have a place to store their belongings. The CoC applauds Advantage Services' practices to reduce barriers to employment for those experiencing homelessness. Avantage Services works with community partners to eliminate barriers with medical/psychological services, expungement, and housing. They have onsite showers, laundry, and storage for employees and provide job coaching and job development to help successful employees move on to full time and benefitted employment. These best practices are shared during Employment and Education CFG meetings and other forums so that other employers can implement them.

In addition to these developmental employment opportunities, our CoC invites those with lived experience to attend training sessions, webinars, and are encouraged to engage in professional networking opportunities. We also encourage those with lived experience to attend local and national conferences and have offered administrative & financial support to help make attendance possible.

1D-11c. Routinely Gathering Feedback and Addressing Challenges of Individuals with Lived Experience of Homelessness.	
NOFO Section V.B.1.r.	

Describe in the field below:

1.	how your CoC routinely gathers feedback from people experiencing homelessness;
2.	how your CoC routinely gathers feedback from people who have received assistance through the CoC or ESG Programs; and
3.	the steps your CoC has taken to address challenges raised by people with lived experience of homelessness.

(limit 2,500 characters)

1. Many service providers in our CoC routinely gather feedback from people experiencing homelessness through consumer advisory boards. As a CoC, we wanted to create a safe space to receive feedback from those groups and other lived experts. The Lived Expert Task Group (LETG) fills that need. This task group’s purpose is to advise CoC policy, strategy, and funding from a lived experience lens. DEI factors of the group reflect those of the population we serve. Youth, Veterans, chronically homeless, substance use, medically vulnerable, education, families, formerly incarcerated, mental health, BIPOC and LGBTQ are all represented. Many members of the task group serve on other LE boards hosted by service providers. 4 members of the task group serve on the CoC Steering Committee. The LETG helped draft and edit our CoC’s strategic plan and many of our governance policies. All members of the task group are currently or formerly homeless. This task group provides a safe space for feedback to be heard at the highest level of the CoC. Other lived experts who are not part of this task group participate in other core function and task group meetings and are supported by the LETG members.

2. Our CoC routinely gathers feedback from people who have received assistance through the CoC or ESG programs. Many member organizations host consumer advisory boards to gather feedback on program effectiveness and efficiencies. Housing Connect, our local PHA, hosts a Resident Advisory Board. Volunteers of America, who receives CoC funding for youth rapid re-housing, hosts a similar group. In addition, Salt Lake County Youth Services hosts our CoC’s Youth Action Board that consists of youth with lived expertise.

3. Our CoC values and respects the opinions of those with lived expertise. Input or issues raised by people with lived experience of homelessness are regarded as very valuable. Much of the concerns and challenges that we receive as a CoC come through the LETG as that is a safe space for those challenges to be raised. Once a challenge has been raised, the LETG and Steering Committee work together to address the concern and any gaps that exist, in an equitable way. One challenge that was raised in the last year was digital equity and access to CoC virtual meetings. To address this, the members of the LETG began hosting in-person options for CoC meetings so that people with digital access issues had a place to attend virtual meetings.

1D-12.	Increasing Affordable Housing Supply.	
	NOFO Section V.B.1.t.	
	Describe in the field below at least 2 steps your CoC has taken in the past 12 months to engage city, county, or state governments that represent your CoC’s geographic area regarding the following:	
	1. reforming zoning and land use policies to permit more housing development; and	
	2. reducing regulatory barriers to housing development.	

(limit 2,500 characters)

1. Our CoC actively engages with members representing local city, county, and state governments. We have representation on our steering committee from city, county and the Utah State government. We have identified priorities around housing, and created a needs assessment which has informed all levels of government and funders as to the types and amounts of housing needed in Salt Lake County, and how to reform zoning and land use policy to facilitate filling these needs. The CoC works with local city councils to inform policy and funding decisions. For example, this year the CoC worked with the Salt Lake City Council on a zoning map amendment to allow for more development. We also worked with the Sandy City Council to rezone a property for a housing project for the specifically medically vulnerable population. In the last three years, our CoC has utilized vacant or defunct facilities for winter response efforts. Most of these properties have now been transitioned to new deeply affordable housing, through advocating for funding and required zoning changes to allow the adaptive reuse. These efforts have been informed and shepherded by the CoC members and partners and have led to the creation of hundreds of affordable housing units in our CoC.

2. Our CoC works with both public and private housing developers to help inform the need for units and brainstorm various ways to minimize regulatory barriers. Each legislative session, the CoC publishes one pagers on policy and funding priorities. Those documents are distributed to elected leaders at all levels of government. In addition, the CoC has published documents including an annual report on homelessness, and strategic plan, all prioritizing the development of housing units. Policy recommendations are discussed in CoC meetings, including the Housing Core Function Group, and the steering committee, in which representatives of City, County, and State government participate. State Legislation passed in 2021 created a new position, State Homelessness Coordinator, which was appointed by the Governor. In January 2022, due to his rapid efforts, the legislature allotted a record high amount of \$55 million in funding to be made available for affordable and deeply affordable housing development throughout the state, with an additional \$50 million being approved in the 2023 legislative session. Salt Lake City and Salt Lake County both commit millions to affordable housing development each year as well.

1E. Project Capacity, Review, and Ranking–Local Competition

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

1E-1.	Web Posting of Your CoC’s Local Competition Deadline–Advance Public Notice. NOFO Section V.B.2.a. and 2.g. You must upload the Web Posting of Local Competition Deadline attachment to the 4B. Attachments Screen.	
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1.	Enter your CoC’s local competition submission deadline date for New Project applicants to submit their project applications to your CoC—meaning the date your CoC published the deadline.	08/09/2023
2.	Enter the date your CoC published the deadline for Renewal Project applicants to submit their project applications to your CoC’s local competition—meaning the date your CoC published the deadline.	08/04/2023

1E-2.	Project Review and Ranking Process Your CoC Used in Its Local Competition. We use the response to this question and the response in Question 1E-2a along with the required attachments from both questions as a factor when determining your CoC’s eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., 2.d., and 2.e. You must upload the Local Competition Scoring Tool attachment to the 4B. Attachments Screen. Select yes or no in the chart below to indicate how your CoC ranked and selected project applications during your local competition:	

1.	Established total points available for each project application type.	Yes
2.	At least 33 percent of the total points were based on objective criteria for the project application (e.g., cost effectiveness, timely draws, utilization rate, match, leverage), performance data, type of population served (e.g., DV, youth, Veterans, chronic homelessness), or type of housing proposed (e.g., PSH, RRH).	Yes
3.	At least 20 percent of the total points were based on system performance criteria for the project application (e.g., exits to permanent housing destinations, retention of permanent housing, length of time homeless, returns to homelessness).	Yes
4.	Provided points for projects that addressed specific severe barriers to housing and services.	Yes

5.	Used data from comparable databases to score projects submitted by victim service providers.	Yes
6.	Provided points for projects based on the degree the projects identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	Yes

1E-2a.	Scored Project Forms for One Project from Your CoC's Local Competition. We use the response to this question and Question 1E-2. along with the required attachments from both questions as a factor when determining your CoC's eligibility for bonus funds and for other NOFO criteria below.	
	NOFO Section V.B.2.a., 2.b., 2.c., and 2.d.	

You must upload the Scored Forms for One Project attachment to the 4B. Attachments Screen.
 Complete the chart below to provide details of your CoC's local competition:

1.	What were the maximum number of points available for the renewal project form(s)?	100
2.	How many renewal projects did your CoC submit?	14
3.	What renewal project type did most applicants use?	PH-PSH

1E-2b.	Addressing Severe Barriers in the Local Project Review and Ranking Process.	
	NOFO Section V.B.2.d.	

Describe in the field below:

1.	how your CoC analyzed data regarding each project that has successfully housed program participants in permanent housing;
2.	how your CoC analyzed data regarding how long it takes to house people in permanent housing;
3.	how your CoC considered the specific severity of needs and vulnerabilities experienced by program participants preventing rapid placement in permanent housing or the ability to maintain permanent housing when your CoC ranked and selected projects; and
4.	considerations your CoC gave to projects that provide housing and services to the hardest to serve populations that could result in lower performance levels but are projects your CoC needs in its geographic area.

(limit 2,500 characters)

1. Renewal applicants provide data from the Annual Performance Report (APR) and a System Performance Measures report that drills down to the program level. Projects are evaluated on leavers from the program that exit to shelter, streets, or unknown and returns to homelessness. For PSH projects, the Ranking Committee reviews and scores the percentage of participants who remain in PSH or exited to permanent housing, and for RRH programs exits to permanent housing are evaluated and scored.
2. Applicants respond to questions about how quickly the program moves participants into housing including the goal for the program, but also the current time from prioritization to voucher and from voucher to housing placement. This is provided via narrative, but also from APR data for Rapid Re-housing projects.
3. All PSH projects funded by the CoC are either Dedicated or DedicatedPlus and serve chronically homeless individuals. With placements coming from our coordinated entry system. Clients in these programs have similar barriers and vulnerabilities. All PSH projects are scored using the same matrix that assigns points related to serving a number of disabled individuals and no income at entry.
4. Projects which targeted participants with the highest severity of needs and vulnerabilities received a higher score and were given higher priority in the rank and review process. The Ranking Committee considered the percentage of adults with zero income at entry, which was scored the same across all projects. For the percentage of clients who enter with a disability, points possible varied by project type. Projects that require a disability for project entry were expected to have greater than 85% entries that were disabled (taking into account non-disabled family members), while RRH and TH projects received full points if more than 50% of the entries were disabled persons.

1E-3.	Advancing Racial Equity through Participation of Over-Represented Populations in the Local Competition Review and Ranking Process.	
	NOFO Section V.B.2.e.	
	Describe in the field below:	
1.	how your CoC used the input from persons of different races and ethnicities, particularly those over-represented in the local homelessness population, to determine the rating factors used to review project applications;	
2.	how your CoC included persons of different races and ethnicities, particularly those over-represented in the local homelessness population in the review, selection, and ranking process; and	
3.	how your CoC rated and ranked projects based on the degree to which their project has identified any barriers to participation (e.g., lack of outreach) faced by persons of different races and ethnicities, particularly those over-represented in the local homelessness population, and has taken or will take steps to eliminate the identified barriers.	

(limit 2,500 characters)

1. The Ranking Committee determined the rating factors used to review project applications and approved a question for all applicants regarding racial equity efforts. The committee included representatives from ESG jurisdictions, youth and DV serving organizations, behavioral health services, outreach teams, and an individual with lived experience. Members were not selected by race, but rather the organizations they worked for or the subpopulation they served. Our Lived Experience Task Group has recommended a number of organizations to connect with for the next competition to ensure that we gather priorities and other input from groups serving racial, ethnic, or culturally specific organizations.

2. The Ranking Committee completed the review, selection and ranking process. Although members of the ranking committee were of varied races, ranking committee members were not selected based on race, but rather the organizations they worked for or the subpopulation they served.

3. As part of our local application process, all project applicants were required to respond to the following question: “How does this project help address racial equity and racial disparities affecting individuals and families experiencing homelessness? Compare your program's demographics with system demographics and discuss outreach or other efforts to improve equity.” In the reference documents applicants were provided a system demographics report. Applicants responded that for the most part, those being served in their CoC funded programs have demographics that mirror system demographics. Applicants acknowledged that more could be done to expand outreach efforts and services to underserved populations. They also noted that since all referrals to housing programs come through Coordinated Entry, prioritizing with equity in mind would continue to ensure that those being served reflect system demographics and have equitable chances of long term housing stabilization.

1E-4.	Reallocation—Reviewing Performance of Existing Projects.	
	NOFO Section V.B.2.f.	
	Describe in the field below:	
1.	your CoC's reallocation process, including how your CoC determined which projects are candidates for reallocation because they are low performing or less needed;	
2.	whether your CoC identified any low performing or less needed projects through the process described in element 1 of this question during your CoC's local competition this year;	
3.	whether your CoC reallocated any low performing or less needed projects during its local competition this year; and	
4.	why your CoC did not reallocate low performing or less needed projects during its local competition this year, if applicable.	

(limit 2,500 characters)

1. Our renewal evaluation process was outlined in a notice to all recipients of CoC Funding. The Ranking Committee reviewed the performance of all CoC renewal projects. Following HUD’s release of the CoC NOFO, our CoC released the local Application Process for NEW projects, stating the amounts available for Bonus Funding, DV Bonus Funding and the amount available from reallocation. The CoC did not set a reallocation threshold & noted “The maximum available for reallocation (\$9,562,863) represents the Continuum's ARD...this is funding available for renewal and new projects created through reallocation.” In addition to the data, the ranking committee committed to funding high performing projects that improve system performance.

2./3. No projects were reallocated in whole or in part during this year's competition.

4. The Ranking Committee determined that even the lowest ranked renewal project should be prioritized for continued funding and no reallocation occurred.

1E-4a.	Reallocation Between FY 2018 and FY 2023.	
	NOFO Section V.B.2.f.	

	Did your CoC cumulatively reallocate at least 20 percent of its ARD between FY 2018 and FY 2023?	No
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1E-5.	Projects Rejected/Reduced–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Rejected-Reduced attachment to the 4B. Attachments Screen.	

1.	Did your CoC reject any project application(s) submitted for funding during its local competition?	No
2.	Did your CoC reduce funding for any project application(s) submitted for funding during its local competition?	Yes
3.	Did your CoC inform applicants why your CoC rejected or reduced their project application(s) submitted for funding during its local competition?	Yes
4.	If you selected Yes for element 1 or element 2 of this question, enter the date your CoC notified applicants that their project applications were being rejected or reduced, in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.	09/12/2023

1E-5a.	Projects Accepted–Notification Outside of e-snaps.	
	NOFO Section V.B.2.g.	
	You must upload the Notification of Projects Accepted attachment to the 4B. Attachments Screen.	

	<p>Enter the date your CoC notified project applicants that their project applications were accepted and ranked on the New and Renewal Priority Listings in writing, outside of e-snaps. If you notified applicants on various dates, enter the latest date of any notification. For example, if you notified applicants on 06/26/2023, 06/27/2023, and 06/28/2023, then you must enter 06/28/2023.</p>	09/12/2023
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1E-5b.	<p>Local Competition Selection Results for All Projects.</p> <p>NOFO Section V.B.2.g.</p> <p>You must upload the Local Competition Selection Results attachment to the 4B. Attachments Screen.</p>	
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	<p>Does your attachment include:</p> <ol style="list-style-type: none"> 1. Project Names; 2. Project Scores; 3. Project accepted or rejected status; 4. Project Rank—if accepted; 5. Requested Funding Amounts; and 6. Reallocated funds. 	Yes
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1E-5c.	<p>Web Posting of CoC-Approved Consolidated Application 2 Days Before CoC Program Competition Application Submission Deadline.</p> <p>NOFO Section V.B.2.g. and 24 CFR 578.95.</p> <p>You must upload the Web Posting–CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.</p>	
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	<p>Enter the date your CoC posted the CoC-approved Consolidated Application on the CoC’s website or partner’s website—which included:</p> <ol style="list-style-type: none"> 1. the CoC Application; and 2. Priority Listings for Reallocation forms and all New, Renewal, and Replacement Project Listings. 	09/25/2023
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1E-5d.	<p>Notification to Community Members and Key Stakeholders that the CoC-Approved Consolidated Application is Posted on Website.</p> <p>NOFO Section V.B.2.g.</p> <p>You must upload the Notification of CoC-Approved Consolidated Application attachment to the 4B. Attachments Screen.</p>	
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	<p>Enter the date your CoC notified community members and key stakeholders that the CoC-approved Consolidated Application was posted on your CoC’s website or partner’s website.</p>	09/25/2023
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2A. Homeless Management Information System (HMIS) Implementation

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2A-1.	HMIS Vendor.	
	Not Scored—For Information Only	

	Enter the name of the HMIS Vendor your CoC is currently using.	Eccovia ClientTrack
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2A-2.	HMIS Implementation Coverage Area.	
	Not Scored—For Information Only	

	Select from dropdown menu your CoC’s HMIS coverage area.	Statewide
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2A-3.	HIC Data Submission in HDX.	
	NOFO Section V.B.3.a.	

	Enter the date your CoC submitted its 2023 HIC data into HDX.	04/28/2023
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2A-4.	Comparable Database for DV Providers—CoC and HMIS Lead Supporting Data Collection and Data Submission by Victim Service Providers.	
	NOFO Section V.B.3.b.	

	In the field below:	
1.	describe actions your CoC and HMIS Lead have taken to ensure DV housing and service providers in your CoC collect data in HMIS comparable databases;	
2.	state whether DV housing and service providers in your CoC are using a HUD-compliant comparable database—compliant with the FY 2022 HMIS Data Standards; and	

3. state whether your CoC's HMIS is compliant with the FY 2022 HMIS Data Standards.

(limit 2,500 characters)

1. DV providers use a HMIS compliant database designed for domestic violence service providers that allows staff to keep track of demographics, units of service, client records, activities, referrals, and grant-specific information to track outcomes and evaluate programs effectively. Employees enter data into the system when they provide services, ensuring a complete account of all services provided to each client. Monthly, quarterly, and annual audits occur to evaluate the effectiveness of our services. Through this data, providers can give an accurate count of individuals and families helped and the services they received. This data is submitted to HMIS/HUD contacts using modified forms they have created that reflect the information they need for their reporting and then uploaded to their system. This process allows us to stay VAWA compliant and still share information on programs. Internal audits are performed monthly by the Program and Executive Directors. Reports are submitted to funders on a quarterly, semi-annual, and annual basis by the Programs Director.

The HMIS lead agency in partnership with the Utah Domestic Violence Coalition (UDVC) has established a data workgroup that meets with victim services providers from around the state on a monthly basis. This monthly meeting provides a forum for the HMIS lead agency, UDVC, and VSP staff to discuss terminology, metrics, comparable database needs and concerns in order to ensure consistency and incorporation of VSP data in statewide homelessness discussions.

The HMIS lead agency will hire a staff member dedicated to providing technical assistance and support to victim service providers on the use of HMIS comparable databases. This new staff member will provide the expertise and additional bandwidth needed to properly provide these services and would help integrate VSP data into community conversations on homelessness.

2. All DV housing and service providers in our CoC are using a HUD-compliant comparable database - compliant with the FY 2022 HMIS Data Standards.

3. Our CoC is compliant with the 2022 HMIS Data Standards.

2A-5. Bed Coverage Rate—Using HIC, HMIS Data—CoC Merger Bonus Points.

NOFO Section V.B.3.c. and V.B.7.

Enter 2023 HIC and HMIS data in the chart below by project type:

Project Type	Total Year-Round Beds in 2023 HIC	Total Year-Round Beds in HIC Operated by Victim Service Providers	Total Year-Round Beds in HMIS	HMIS Year-Round Bed Coverage Rate
1. Emergency Shelter (ES) beds	1,420	221	1,136	94.75%
2. Safe Haven (SH) beds	0	0	0	
3. Transitional Housing (TH) beds	334	156	169	94.94%
4. Rapid Re-Housing (RRH) beds	643	65	515	89.10%
5. Permanent Supportive Housing (PSH) beds	2,472	0	2,451	99.15%

6. Other Permanent Housing (OPH) beds	645	0	47	7.29%
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2A-5a.	Partial Credit for Bed Coverage Rates at or Below 84.99 for Any Project Type in Question 2A-5.
	NOFO Section V.B.3.c.

For each project type with a bed coverage rate that is at or below 84.99 percent in question 2A-5, describe:

1.	steps your CoC will take over the next 12 months to increase the bed coverage rate to at least 85 percent for that project type; and
2.	how your CoC will implement the steps described to increase bed coverage to at least 85 percent.

(limit 2,500 characters)

1. HMIS participation being low for our Other Permanent Housing projects is due to our local Housing Authorities opting to not enter Emergency Housing Vouchers (EHV) into our HMIS. The OPH projects in this CoC that are not EHV fully participate in HMIS. However, since EHV is not required to be input into HMIS, and the PHAs are required to enter it in their own databases, we do not anticipate EHV ever participating in HMIS. EHV referrals are tracked in our coordinated entry system which is located in our HMIS implementation. EHV was used in our community to serve a variety of populations and not only those that were literally homeless so it would be difficult for our PHAs to keep track of which should be input in HMIS and which should not.

2. We will continue to identify and track as many homeless dedicated beds as possible in our HMIS.

2A-6.	Longitudinal System Analysis (LSA) Submission in HDX 2.0.
	NOFO Section V.B.3.d.
	You must upload your CoC's FY 2023 HDX Competition Report to the 4B. Attachments Screen.

Did your CoC submit at least two usable LSA data files to HUD in HDX 2.0 by February 28, 2023, 8 p.m. EST?	Yes
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2B. Continuum of Care (CoC) Point-in-Time (PIT) Count

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2B-1.	PIT Count Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC conducted its 2023 PIT count.	01/25/2023
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2B-2.	PIT Count Data–HDX Submission Date.	
	NOFO Section V.B.4.a	

	Enter the date your CoC submitted its 2023 PIT count data in HDX.	04/28/2023
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2B-3.	PIT Count–Effectively Counting Youth in Your CoC’s Most Recent Unsheltered PIT Count.	
	NOFO Section V.B.4.b.	

	Describe in the field below how your CoC:	
	1. engaged unaccompanied youth and youth serving organizations in your CoC’s most recent PIT count planning process;	
	2. worked with unaccompanied youth and youth serving organizations to select locations where homeless youth are most likely to be identified during your CoC’s most recent PIT count planning process; and	
	3. included youth experiencing homelessness as counters during your CoC’s most recent unsheltered PIT count.	

(limit 2,500 characters)

1. In the 2023 PIT count, our CoC engaged stakeholders that serve homeless youth in our planning. Volunteers of America, operator of our local resource center for homeless youth; Salt Lake County, operator of our local crisis center for youth; Milestone Program Coordinator (transitional housing for youth); and the McKinney Vento liaisons all participated on the planning committee. In addition, we engaged our local Youth Action Board, which includes six youth with lived expertise (YLE), in our PIT planning process. This group of YLEs also filmed a training video to educate our PIT volunteers on youth experiences of homelessness and inform best practices for the count and outreach.

2. All of the above-mentioned stakeholders and lived experts helped us identify locations where youth are most likely to be identified and worked together to organize a group to specifically focus on counting youth during the PIT count. These locations included the Youth Resource Center, the Youth Crisis Center, and other locations commonly frequented by youth.

3. The organizations mentioned above, in partnership with YLEs, formed a special Youth PIT counting crew to conduct the youth PIT count. They identified and went to locations commonly used by unsheltered youth and conducted the sheltered count at all youth facilities. Volunteers in the general count were provided with a phone number to call should they encounter a youth while conducting the count. A specialized outreach team then responded and offered services and support. The number of counted homeless youth, both in families and unaccompanied, were reported to key stakeholders and the general public. Our CoC structure includes a task group focused specifically on youth experiencing homelessness. The task group is coordinated in a joint effort between the state office of homeless services and YLEs. Last year, that task group identified a need for a new youth needs assessment (last conducted in 2011). This year, that task group raised the funding, researched and selected a partner to perform the assessment, and contracted with them to complete the assessment in 2024.

Since the PIT count, we have formalized in our CoC policy that the president of YAB will serve as a standing member of the CoC steering committee. We also added another steering committee member who is a YLE and who chairs the LE Task Group. These voting members of our CoC steering committee help to advise the CoC on policy, strategy, and funding.

2B-4.	PIT Count–Methodology Change–CoC Merger Bonus Points.	
	NOFO Section V.B.5.a and V.B.7.c.	
	In the field below:	
	1. describe any changes your CoC made to your sheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable;	
	2. describe any changes your CoC made to your unsheltered PIT count implementation, including methodology or data quality changes between 2022 and 2023, if applicable; and	
	3. describe how the changes affected your CoC’s PIT count results; or	
	4. state “Not Applicable” if there were no changes or if you did not conduct an unsheltered PIT count in 2023.	

(limit 2,500 characters)

1. Our CoC did not make any changes to our sheltered PIT count implementation in 2022.
2. Our CoC did not make any changes to our unsheltered PIT count methodology, but we made progress in our data quality between 2022 and 2023. In the 2022 PIT count, we had around 200 volunteers participate as surveyors. In 2023, we had over 400. This massive increase to our volunteer force enabled us to more effectively and thoroughly cover the geographic area of our CoC. This increased coverage gives us more confidence in our data quality and showed a marked increase in the number of unsheltered people counted.
The week prior to the PIT count, we deployed a team of kayakers who paddled the local waterways and dropped geo-pins on an electronic map to mark river encampments. These geotagged areas were then cross referenced with census tracts and specialized outreach teams were assigned to visit those areas to provide outreach services during the PIT. We also added additional training for our volunteers on diversity, equity, and inclusion, frostbite, lived expertise, youth homelessness, and trauma informed care. These videos helped to increase DEI and trauma informed practices during the count. We also included a training on vehicular homelessness for our volunteers and made a special effort to identify vehicular camping sites and include those individuals in the count. In addition, for the 2nd year in a row, we piloted an effort to have Lived Experience Guides lead groups of volunteers in areas where identifying unsheltered campers is more difficult. The 2023 count included 22 lived expert guides (double the number is 2022) and we hope to include more in our 2024 count.
3. All of these changes to our methodology lead to our highest ever number of volunteers and our highest ever rate of geographical coverage in our CoC. This data provided our community with an especially robust statistical and anecdotal view of homelessness in our CoC.

2C. System Performance

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

2C-1.	Reduction in the Number of First Time Homeless–Risk Factors Your CoC Uses.	
	NOFO Section V.B.5.b.	

In the field below:

1.	describe how your CoC determined the risk factors to identify persons experiencing homelessness for the first time;
2.	describe your CoC’s strategies to address individuals and families at risk of becoming homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC’s strategy to reduce the number of individuals and families experiencing homelessness for the first time

(limit 2,500 characters)

1. The CoC determines risk factors based upon data & research including income less than 50% FPL, mental health, substance use, chronic health problems, education, & history of incarceration. Risk factors are evaluated through data collection & analysis with the HMIS team. PHAs work to identify risk factors for potential eviction.

2. Our strategy includes comparing annual numbers to understand trends, strengthening our prevention & diversion programs, & sharing risk factor data with partner systems, such as state employment, mainstream resources, eviction data, food pantries, housing authorities, & others who can target resources to those at risk of homelessness. We are also working more closely with the jail and other systems to ensure connections are made with resources as individuals are discharged. Local programs include:

- * JRRP - Jail Release and Reentry Program stations system navigators in the jail right before the release door and connects those being released with resources including housing and treatment
- * Prioritizing rehouses/housing stability
- * YWCA Utah provides DV survivors with flexible financial assistance to help avoid homelessness by obtaining or maintaining housing, & other support services
- * VA Supportive Services for Veteran Families helps people stay housed
- * Service providers reduce/eliminate barriers to services with supportive employment services
- * Landlord Tenant Mediation to prevent evictions & ensure tenants understand their rights
- * Expanded access to detox beds & inpatient substance abuse treatment which provide immediate diversion from shelter
- * Utilizing ARPA resources such as EHV's to quickly connect individuals with housing

3. While our steering committee is responsible for overseeing the CoC's strategy to reduce the number of individuals & families experiencing homelessness for the first time, our Crisis Response & Client Focus core function groups recommend strategies. These groups are led by a lived expert who is the co-founder of the 1999 Collective Director; the Urban Affairs Manager, Downtown Alliance SLC; Executive Director, The Road Home; and Executive Director, YWCA Utah. CoC member organizations provide data, which is tracked in HMIS, & reports are pulled to show progress on SPMs.

2C-1a.	Impact of Displaced Persons on Number of First Time Homeless.	
	NOFO Section V.B.5.b	

Was your CoC's Number of First Time Homeless [metric 5.2] affected by the number of persons seeking short-term shelter or housing assistance displaced due to:

1.	natural disasters?	No
2.	having recently arrived in your CoCs' geographic area?	No

2C-2.	Length of Time Homeless—CoC's Strategy to Reduce.	
	NOFO Section V.B.5.c.	

In the field below:

1.	describe your CoC's strategy to reduce the length of time individuals and persons in families remain homeless;
2.	describe how your CoC identifies and houses individuals and persons in families with the longest lengths of time homeless; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the length of time individuals and families remain homeless.

(limit 2,500 characters)

1. The CoC uses a Housing First approach to connect individuals and families experiencing homelessness to permanent housing. The CoC aims to increase Rapid Re-Housing (RRH) programs each year targeting at-risk populations (youth, mental illness, substance use disorders, etc.) and offering case management and housing navigation resources. This includes mental health support and employment programs, many of which pay first month's rent, credit repair, child care, etc. for vulnerable populations, such as Domestic Violence (DV) survivors. Our CoC focuses on reducing barriers to get housing, including employment, job training, expungement, and getting IDs and birth certificates. Our Coordinated Entry System works to streamline the pathways into housing, including directly from the street, with a goal of getting individuals housed as quickly as possible. In order to house people more quickly, we need more housing. Our CoC advocates continuously at all levels of government and public and private development for more deeply affordable and permanent supportive housing (PSH) in our CoC.

2. The CoC identifies and houses households with the longest lengths of time homeless by analyzing data and through coordinated entry activities. The CoC service providers coordinate in weekly triage meetings using by-name lists pulled from HMIS. Priority ranking is based on those with the longest lengths of time homeless and high SPDAT scores. We've seen a recent sharp increase in chronic homelessness. To help address this, more PSH units are coming online, as well as deeply affordable housing. To address the need for housing for those who are older, a new deeply affordable housing project came online this year for those experiencing homelessness and are over age 55. Another housing project targeting the medically vulnerable will be online within the next year. There are also increased efforts to reduce the time between voucher issue and unit rental.

3. While the Steering Committee is responsible for overseeing the CoC's strategy to reduce the length of time households remain homeless, they look to lived expertise and Core Function Groups, including Housing (chaired by ED of Housing Connect and ED of VOA) and Crisis Response (chaired by CEO of The Road Home and the CEO of YWCA Utah) and Coordinated Entry, to recommend strategies. In addition, our COC regularly collaborates with the Utah Homeless Network to coordinate statewide efforts.

2C-3.	Exits to Permanent Housing Destinations/Retention of Permanent Housing—CoC's Strategy	
	NOFO Section V.B.5.d.	

In the field below:

1.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in emergency shelter, safe havens, transitional housing, and rapid rehousing exit to permanent housing destinations;
2.	describe your CoC's strategy to increase the rate that individuals and persons in families residing in permanent housing projects retain their permanent housing or exit to permanent housing destinations; and

3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to increase the rate that individuals and families exit to or retain permanent housing.
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(limit 2,500 characters)

1. Our CoC trains, ranks, & monitors Housing First practices. Emphasis is placed on resource coordination through Coordinated Entry & providers' use of Progressive Engagement. Housing navigator staff connect clients with housing & strengthen relations with existing landlords, as well as work to build relationships with new landlords. Housing plans are encouraged upon entry to the homeless resource centers, supported by increased availability of housing case management services, & supportive services. This includes having treatment providers onsite to conduct assessments for substance use disorder & mental health treatment. The CoC looks to leverage other resources, including AmeriCorps members, who help to connect individuals with housing units.

Our CoC has a massive shortage of affordable & deeply affordable housing units. We have advocated at the legislature to increase state funding for deeply affordable housing development, project based voucher funding, & other housing initiatives to increase the housing stock in our CoC.

In addition, our CoC is currently focusing on increasing our exit data quality to more accurately reflect the successful exit rate.

2. CoC strategy utilizes various ERA programs, a landlord/tenant mediation program, and connections to HEAT and other resources to retain housing.

Other strategies include:

- Housing retention classes.
- Peer mentorship and support.
- CoC monitoring to support program evaluation & process improvement, goal progress, documentation, & CES participation.
- Funding for repairs or deposits.
- Training on barrier reduction & rental assistance.
- Continual increase in the number of PSH units & using Low Income Tax Credits to develop new PSH.
- Prioritize those at risk of losing their housing & use progressive engagement & Move On strategies to help clients exit programs without jeopardizing stability.
- The Health/Wellness Core Function Group works to develop strategies that address primary & behavioral healthcare issues that impede a person obtaining/retaining permanent housing.

-EHVs & additional ARPA funds/resources to connect individuals with housing.

3. While the CoC Steering Committee is responsible for overseeing the CoC's strategy to help individuals exit to & retain permanent housing, they look to the Core Function Groups including Housing (led by the Executive Director of VOA & the ED of Housing Connect), Coordinated Entry, & Landlord Engagement Task Group, to recommend strategies.

2C-4.	Returns to Homelessness—CoC's Strategy to Reduce Rate.	
	NOFO Section V.B.5.e.	

	In the field below:
1.	describe your CoC's strategy to identify individuals and families who return to homelessness;
2.	describe your CoC's strategy to reduce the rate of additional returns to homelessness; and
3.	provide the name of the organization or position title that is responsible for overseeing your CoC's strategy to reduce the rate individuals and persons in families return to homelessness.

(limit 2,500 characters)

1. The CoC identifies persons who return to homelessness through a variety of methods, including data management, interviews with individuals and families at intake, increased case management, utilizing “progressive engagement” to help understand individuals & families’ housing plans, and PHA monitoring exits from housing to homelessness. We are also working closely to understand those who may leave a public institution, including jail or hospital, who may be returning to homelessness.

2. Strategies to reduce rates of returns to homelessness include:

- Jail Release and Reentry Program stationed inside the jail, right before the release door, to connect every person leaving jail to resources needed for stability
 - Rapid Re-Housing (RRH) efforts & beds using diverse funding sources including TANF, CoC & ESG dollars for both household and landlords
 - Case management services which extend beyond the time of exit
 - Support of prevention programs, including those provided by Utah Community Action
 - Increased PSH projects & the use of SPDAT assessment
 - Diversion
 - Focusing on connecting individuals to supportive services & resources, including mainstream benefits
 - Job training and connections with potential employers. Our CoC works closely with programs that support employers who hire those experiencing homelessness
 - Utilizing federal resources such as emergency rental assistance
 - Coordinated Entry prioritization of households who need to be rehoused
 - Landlord outreach and education, as well as mediation and incentives
 - Rental assistance, which was available through CARES funding and administered by Utah Community Action
3. While the CoC steering committee is responsible for overseeing the CoC’s strategy to reduce the rate individuals and persons in families return to homelessness, they look to the Housing, Crisis Response and Client Focus Core Function Groups, and Landlord Engagement Task Group to recommend strategies. Groups are led by the Co-founder of the 1999 Collective (lived expert); the Urban Affairs Manager, Downtown Alliance SLC; the Executive Director (ED), The Road Home; ED, YWCA Utah; ED, Housing Connect; and ED, VOA. Agencies provide data, which is tracked in HMIS, and reports are pulled to show progress on SPM which include returns to homelessness.

2C-5.	Increasing Employment Cash Income–CoC’s Strategy.	
	NOFO Section V.B.5.f.	

In the field below:

1.	describe your CoC’s strategy to access employment cash sources;
2.	describe how your CoC works with mainstream employment organizations to help individuals and families experiencing homelessness increase their employment cash income; and
3.	provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase income from employment.

(limit 2,500 characters)

1. DWS has employment counselors on-site at the Homeless Resource Centers (HRCs) and host job fairs, in person and virtually. Upon intake, clients are connected with employment counselors. Member agencies work closely with employers and job training programs. In addition, the VA works to connect veterans with veteran employment providers. The Milestone program for Youth assists youth with preparing for and connecting to employment. Employers and service providers are developing vocational training sites like The Green Team Farm Project, which focuses on agriculture and urban gardening, and Saute, a culinary arts training program. Catholic Community Services recently launched a culinary training program for homeless adults and has successfully graduated 6 classes of students with 100% job placement in full time employment. The CoC Employment and Education Core Function Group recruits employers to participate in the CoC and shares best practices for reducing barriers to employment in an effort to advocate for hiring those experiencing homelessness.
2. The Department of Workforce Services (DWS) and other partners, including the VA, work extensively to connect individuals with employment, enroll in temporary assistance benefits, and education to increase cash income. DWS Employment Counselors help connect individuals to other DWS training programs in order to increase education and opportunities for employment. The CoC works with the VA to connect with the Utah veteran-specific tax credit as well in addition to the Work Opportunity Tax Credit. Our CoC includes many on the job training programs that all help place clients in full or part-time employment upon graduation. To support this effort, the CoC combined our Employment and Education Core Function Groups this year to support the link between these two important issue areas.
3. While the Steering Committee is responsible for overseeing the CoC’s strategy to increase jobs and income from employment, the CoC looks to the Employment and Education Core Function Group to establish strategies, which is co-led by the Metro Employment Center Manager, Utah Department of Workforce Services and the CEO, Advantage Services (a company focused on hiring people experiencing homelessness). Agencies provide employment data, which is tracked in HMIS, and reports are pulled to measure progress on System Performance Measures as well as other data points.

2C-5a.	Increasing Non-employment Cash Income—CoC’s Strategy	
	NOFO Section V.B.5.f.	
	In the field below:	
	1. describe your CoC’s strategy to access non-employment cash income; and	
	2. provide the organization name or position title that is responsible for overseeing your CoC’s strategy to increase non-employment cash income.	

(limit 2,500 characters)

1. The CoC coordinates with the Department of Workforce Services (DWS) to link clients with non-employment benefits, including TANF, SNAP, general financial assistance (GA), and Medicaid. Last year, the Utah legislature, with input from our CoC membership, expanded Targeted Adult Medicaid benefits to include case management and housing as billable activities. This last year, that expansion has slowly begun to roll out. To prepare for that roll out, our CoC hosted a 6 part training on Medicaid for all case managers in our CoC, including a session on how to use the new TAM.

All CoC funded projects and member agencies refer clients to DWS services offered at resource centers as well as other program sites, including permanent supporting housing. Homeless Youth providers refer to WIOA, which allows youth to continue their education, seek employment, and gain skills. Providers serving Veterans also refer to VA employment programs and supportive employment (e.g., IPS). Homeless individuals who are eligible for social security disability income are linked with SOAR. Information on benefits, including public transportation vouchers and others, are shared through our newsletter. The CoC works with service providers and stakeholders to promote access to, and effective utilization of, mainstream programs by homeless individuals and families. Not only do most of the providers transport clients to mainstream benefit appointments, most also provide on-site case management for access to food stamps, Medicare/Medicaid, and Social Security. They also provide single application forms for multiple mainstream programs and provide annual followup. DWS has stationed eligibility workers at each homeless resource center.

2. While the Steering Committee is responsible for overseeing the CoC's strategy to increase non-employment cash income, the CoC looks to Core Function Groups, including Employment and Education, to recommend strategies. The group is led by the Metro Employment Center Manager, Utah Department of Workforce Services and the CEO of Advantage Services (a company focused on eliminating barriers to employment). Agencies provide employment and income data, which is tracked in HMIS, and reports are pulled to show progress on System Performance Measures which include non-employment cash income.

3A. Coordination with Housing and Healthcare

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3A-1.	New PH-PSH/PH-RRH Project–Leveraging Housing Resources.	
	NOFO Section V.B.6.a.	
	You must upload the Housing Leveraging Commitment attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses housing subsidies or subsidized housing units which are not funded through the CoC or ESG Programs to help individuals and families experiencing homelessness?	No
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3A-2.	New PH-PSH/PH-RRH Project–Leveraging Healthcare Resources.	
	NOFO Section V.B.6.b.	
	You must upload the Healthcare Formal Agreements attachment to the 4B. Attachments Screen.	

	Is your CoC applying for a new PH-PSH or PH-RRH project that uses healthcare resources to help individuals and families experiencing homelessness?	No
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3A-3.	Leveraging Housing/Healthcare Resources–List of Projects.	
	NOFO Sections V.B.6.a. and V.B.6.b.	
	If you selected yes to questions 3A-1. or 3A-2., use the list feature icon to enter information about each project application you intend for HUD to evaluate to determine if they meet the criteria.	

Project Name	Project Type	Rank Number	Leverage Type
This list contains no items			

3B. New Projects With Rehabilitation/New Construction Costs

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3B-1.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

Is your CoC requesting funding for any new project application requesting \$200,000 or more in funding for housing rehabilitation or new construction?	No
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3B-2.	Rehabilitation/New Construction Costs–New Projects.	
	NOFO Section V.B.1.s.	

If you answered yes to question 3B-1, describe in the field below actions CoC Program-funded project applicants will take to comply with:

1.	Section 3 of the Housing and Urban Development Act of 1968 (12 U.S.C. 1701u); and
2.	HUD’s implementing rules at 24 CFR part 75 to provide employment and training opportunities for low- and very-low-income persons, as well as contracting and other economic opportunities for businesses that provide economic opportunities to low- and very-low-income persons.

(limit 2,500 characters)

N/A

3C. Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

3C-1.	Designating SSO/TH/Joint TH and PH-RRH Component Projects to Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

	Is your CoC requesting to designate one or more of its SSO, TH, or Joint TH and PH-RRH component projects to serve families with children or youth experiencing homelessness as defined by other Federal statutes?	No
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3C-2.	Serving Persons Experiencing Homelessness as Defined by Other Federal Statutes.	
	NOFO Section V.F.	

You must upload the Project List for Other Federal Statutes attachment to the 4B. Attachments Screen.

If you answered yes to question 3C-1, describe in the field below:

1.	how serving this population is of equal or greater priority, which means that it is equally or more cost effective in meeting the overall goals and objectives of the plan submitted under Section 427(b)(1)(B) of the Act, especially with respect to children and unaccompanied youth than serving the homeless as defined in paragraphs (1), (2), and (4) of the definition of homeless in 24 CFR 578.3; and
2.	how your CoC will meet requirements described in Section 427(b)(1)(F) of the Act.

(limit 2,500 characters)

N/A

4A. DV Bonus Project Applicants for New DV Bonus Funding

HUD publishes resources on the HUD.gov website at CoC Program Competition to assist you in completing the CoC Application. Resources include:

- Notice of Funding Opportunity (NOFO) for Fiscal Year (FY) 2023 Continuum of Care Competition and Noncompetitive Award of Youth Homeless Demonstration Program Renewal and Replacement Grants;
- 24 CFR part 578;
- FY 2023 CoC Application Navigational Guide;
- Section 3 Resources;
- PHA Crosswalk; and
- Frequently Asked Questions

4A-1.	New DV Bonus Project Applications.	
	NOFO Section I.B.3.I.	

Did your CoC submit one or more new project applications for DV Bonus Funding?	Yes
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4A-1a.	DV Bonus Project Types.	
	NOFO Section I.B.3.I.	

Select yes or no in the chart below to indicate the type(s) of new DV Bonus project(s) your CoC included in its FY 2023 Priority Listing.

	Project Type	
1.	SSO Coordinated Entry	No
2.	PH-RRH or Joint TH and PH-RRH Component	Yes

You must click "Save" after selecting Yes for element 1 SSO Coordinated Entry to view questions 4A-2, 4A-2a. and 4A-2b.

4A-3.	Assessing Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects in Your CoC's Geographic Area.	
	NOFO Section I.B.3.I.(1)(c)	

1.	Enter the number of survivors that need housing or services:	1,564
2.	Enter the number of survivors your CoC is currently serving:	1,173
3.	Unmet Need:	391

4A-3a.	How Your CoC Calculated Local Need for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(c)	
	Describe in the field below:	
1.	how your CoC calculated the number of DV survivors needing housing or services in question 4A-3 element 1 and element 2; and	
2.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects); or	
3.	if your CoC is unable to meet the needs of all survivors please explain in your response all barriers to meeting those needs.	

(limit 2,500 characters)

1. According to the YWCA Utah annual report, they provided 69,791 days and nights of safety on the YWCA Utah campus. Specifically, they served 663 survivors and children in Crisis Shelter and Transitional Housing. Our other large DV provider, South Valley Services sheltered 510 clients for 14,533 bed nights. A review of LSA data indicates that of clients being served by providers that enter data into HMIS programs, 467 clients identify as a DV survivor and currently fleeing with an additional 809 DV survivors that are not currently fleeing. The 2023 PIT count identified 253 adult survivors of domestic violence, 195 of whom were staying in DV emergency shelter or transitional housing because they were currently fleeing an abusive living arrangement. Reviewing this data we determined that we have shelter services for approximately 75% of those seeking services. We extrapolated that information to determine overall need and unmet need.

2. The data sources used for these calculations include: 2023 Point In Time (PIT), LSA, and the DV provider annual reports. All clients receiving services from programs in the CoC that participate in HMIS are assessed for domestic violence experience. During the 2023 PIT count, all individuals who were literally homeless, including those in shelters run by victim service providers and those who were unsheltered, were asked if they were a survivor of domestic violence who was currently fleeing a domestic violence situation on the night of the count. DV providers in the CoC track clients receiving their services through their own databases. To control for potential duplication and to increase consistencies and confidence in the data, a system wide process needs to be developed to ensure data is being entered and tracked consistently.

1)The issue of DV is of serious concern and the need for shelter and housing exceed available resources for DV survivors. Clients recovering from the trauma of domestic violence who wish to live independently often continue to experience safety concerns with general community housing and need additional supports to bridge to permanent housing and self-sufficiency. In SLCO, the fair market rent for a 3-bedroom unit is \$1,843/month. With a tight rental market that remains unaffordable for most, additional subsidized rent and housing supports are needed. The project we are putting forward will provide assistance to 12 households and approximately 50 people.

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
NOFO Section I.B.3.I.(1)		

Use the list feature icon to enter information on each unique project applicant applying for New PH-RRH and Joint TH and PH-RRH Component DV Bonus projects—only enter project applicant information once, regardless of how many DV Bonus projects that applicant is applying for.

Applicant Name
The Road Home

Project Applicants Applying for New PH-RRH and Joint TH and PH-RRH DV Bonus Projects

4A-3b.	Information About Unique Project Applicants and Their Experience in Housing Placement and Housing Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section II.B.11.e.(1)(d)	

Enter information in the chart below on the project applicant applying for one or more New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects included on your CoC's FY 2023 Priority Listing for New Projects:

1.	Applicant Name	The Road Home
2.	Project Name	TRH RRH for Domestic Violence Survivors FY2023
3.	Project Rank on the Priority Listing	2
4.	Unique Entity Identifier (UEI)	LL7ERP559N65
5.	Amount Requested	\$351,568
6.	Rate of Housing Placement of DV Survivors–Percentage	90%
7.	Rate of Housing Retention of DV Survivors–Percentage	90%

4A-3b.1.	Applicant Experience in Housing Placement and Retention for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

For the rate of housing placement and rate of housing retention of DV survivors reported in question 4B-3b., describe in the field below:

1.	how the project applicant calculated both rates;
2.	whether the rates accounts for exits to safe housing destinations; and
3.	the data source (e.g., comparable databases, other administrative data, external data source, HMIS for non-DV projects).

(limit 1,500 characters)

1. The Road Home currently operates five CoC programs, one of which is a rapid re-housing program. The Road Home will utilize its existing infrastructure and leverage existing partnerships with domestic violence survivor agencies and experts in the community to ensure housing placement plans align with best practices for this subpopulation. The Road Home’s current placement rate from project entry to move-in within its current CoC RRH program is less than 60 days on average. To calculate the placement rate and retention rate, The Road Home reviewed its existing CoC RRH program, which is anticipated to have similar rates. The current retention rate for the existing program is 90.8% in the most recent complete HUD operating year. The Road Home served 46 households, 43 of which moved into housing (93%).
2. The rates calculated account for exits to safe housing destinations. The overwhelming majority of participants in the existing program were both placed in housing units and retained or exited to a safe permanent housing destination.
3. The data source for these calculations is The Road Home’s APR for the CoC RRH program for the most recent HUD operating year, 10/1/2021-9/30/2022. This data is stored in the Utah Homeless Management Information System (UHMIS).

4A-3c.	Applicant Experience in Providing Housing to DV Survivor for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	
	Describe in the field below how the project applicant:	
1.	ensured DV survivors experiencing homelessness were quickly moved into safe affordable housing;	
2.	prioritized survivors—you must address the process the project applicant used, e.g., Coordinated Entry, prioritization list, CoC’s emergency transfer plan, etc.;	
3.	determined which supportive services survivors needed;	
4.	connected survivors to supportive services; and	
5.	moved clients from assisted housing to housing they could sustain—address housing stability after the housing subsidy ends.	

(limit 2,500 characters)

1. The Road Home ensures that housing placements occur as quickly as possible. The current average time from project entry to move-in for its existing CoC rapid re-housing program is less than 60 days, with a goal of 30 days from prioritization at Coordinated Entry to housing placement.
2. The CoC utilizes an emergency transfer plan to prioritize survivors. The Road Home plans to work with the Coordinated Entry Manager and local domestic violence service providers to utilize the formal referral process for the program through Coordinated Entry, prioritization lists, and the CoC emergency transfer procedures. All placements will be determined through that process, which will include referrals from domestic violence service providers and other providers serving families who have a recent history of domestic violence.
3. All participants in the proposed program will be assessed after prioritization for supportive service needs at the time of intake through an individual household assessment. Services will be tailored to each household and may include case management, financial literacy planning, safety planning, legal services, and other needs more unique to this subpopulation.
4. All participants in The Road Home’s rapid re-housing program will be offered supportive services tailored to the needs identified in their individual household assessment. Staff will track whether households choose to engage in these services, but will continue to offer services for the duration of a household’s participation.
5. A key component of The Road Home’s rapid re-housing program is housing stability planning for transitioning off of housing subsidy and assistance. Case managers work with each household to address any issues or barriers that could lead or have historically led to housing instability for the household. Monthly housing stability plans are created to address these barriers to help households move closer to self-sufficiency.

4A-3d.	Applicant Experience in Ensuring DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of how the project applicant ensured the safety and confidentiality of DV survivors experiencing homelessness by:	
1.	taking steps to ensure privacy/confidentiality during the intake and interview process to minimize potential coercion of survivors;
2.	making determinations and placements into safe housing;
3.	keeping information and locations confidential;
4.	training staff on safety and confidentiality policies and practices; and
5.	taking security measures for units (congregate or scattered site), that support survivors' physical safety and location confidentiality.

(limit 2,500 characters)

1. The Road Home (TRH) uses many measures to protect confidential client information. Access to client files is limited to staff who need access to assess households for eligibility or provide supportive services. All participant information is stored in locking cabinets in locking rooms, on encrypted servers, and only shared when required by legal disclosure or expressly consented to in writing by the participant. The majority of households presenting with a history of domestic violence are single-parent households; in the event of dual or multiple adult households, each adult will be assessed separately to ensure potential for coercion is minimized.
2. TRH supports self-determination in all of its housing programs. Households will be presented with a variety of housing options through the agency's extensive landlord pool. In coordination with its staff, households can determine which units best align with their needs, including their safety needs. Housing must pass HQS (or NSPIRE when implemented by CPD) standards to ensure physical habitability.
3. All information regarding housing placements and locations is only shared with staff who need the information to process eligibility or ongoing rental assistance payments. Information is stored physically in locked locations only accessible to staff and digitally with multiple layers of encryption and protection. Information is only shared when the head of household provides express written consent to share limited specific information with a specific party.
4. Staff at TRH are trained multiple times each year regarding participant confidentiality, agency protocols and protecting information, and the potential implications of inadvertently releasing confidential information. TRH coordinates with domestic violence service providers to have more domestic violence-centered training.
5. Units will be selected by participants to ensure that the unit meets each participant's safety planning needs. Units are physically inspected prior to placement to ensure all safety and physical features of the unit function appropriately. Participants have the ability to determine the level of security they feel necessary within their units; TRH will not require participants to reside in specific facilities with specific features, as self-determination is a core component of its programs. Participants will be provided additional resources on safety planning and support to ensure they feel secure in their chosen location.

4A-3d.1.	Applicant Experience in Evaluating Their Ability to Ensure DV Survivor Safety for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below how the project has evaluated its ability to ensure the safety of DV survivors the project served in the project, including any areas identified for improvement during the course of the proposed project.

(limit 2,500 characters)

The Road Home plans to meet with local domestic violence service provider agencies in the coming months to ensure its existing systems and processes support safety and security for each family. To date, The Road Home has extensive protections built into its agency and existing programming and training to support the highest level of confidentiality possible, but recognizes that domestic violence service provision has additional considerations the agency may not have considered.

An area for improvement for the larger community is to incorporate a process for prioritization of domestic violence survivors in the Coordinated Entry process. The CoC has an emergency transfer plan that The Road Home will utilize, but there are still gaps. The community does not currently have dedicated funding to support these households and as such, survivors sometimes are included in the same general pool of permanent supportive and rapid re-housing assistance available through Coordinated Entry. The Road Home and local domestic violence service providers are already meeting with the Coordinated Entry Manager and others to formalize a process for this subpopulation and prioritize DV placement.

4A-3e.	Applicant Experience in Trauma-Informed, Victim-Centered Approaches for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of the project applicant's experience using trauma-informed, victim-centered approaches to meet needs of DV survivors by:

1.	prioritizing placement and stabilization in permanent housing consistent with the program participants' wishes and stated needs;
2.	establishing and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials;
3.	providing program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma;
4.	emphasizing program participants' strengths, e.g., strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans worked towards survivor-defined goals and aspirations;
5.	centering on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed;
6.	providing a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and
7.	offering support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services.

(limit 5,000 characters)

1. The Road Home operates all of its programs with an emphasis on self-determination and participant choice. Participants are never required to participate in supportive services, access certain resources, or select housing units that they do not want. So long as the unit meets regulatory requirements, such as passing an HQS inspection and rent reasonableness determination, participants may select any unit in the service area that they are interested in. For safety planning, domestic violence survivors may select a unit outside of the service area if The Road Home is able to reasonably complete all regulatory requirements. The Road Home is an ardent supporter of Housing First principles and prioritizes housing placement in every applicable situation.

2. Staff at The Road Home all receive training on a number of techniques designed to support participants at every stage of their housing crisis. These include de-escalation, motivational interviewing, and supportive conversations about available programming. Exits or termination from programs occur when participants ask to leave, when they no longer meet program eligibility requirements, or upon severe violations of expectations, such as violence against staff or another participant.

3. The Road Home requires all of its staff to undergo trauma-informed care training upon hire and annually thereafter. Our programs are designed with the understanding that the majority of persons experiencing homelessness have experienced some type of trauma and may need different techniques and supports to minimize re-traumatization while searching for housing or accessing services.

4. The Road Home's staff are trained in evidence-based best practices, including harm reduction, motivational interviewing, and available resources for referrals to specialized services in the community. Housing stability planning is a core component of the agency's shelter and housing programs, in which staff help participants create a plan to work towards their goals. This plan is not prescriptive – each participant has the final say on what goals are included, based on their own personal goals and aspirations.

5. The Road Home began its agency-wide Diversity, Equity, and Inclusion initiative in 2020. The agency is focused on increasing cultural competency, inclusivity, and culturally responsive services. To date, the agency has deployed a number of workgroups focused on both staff and participant feedback, as well as securing an AmeriCorps VISTA for the upcoming calendar year to support this initiative full-time.

6. The Road Home helps connect program participants to community-based groups and support networks, including those offered by other partners such as domestic violence service providers, to support peer-to-peer opportunities.

7. The Road Home does not directly offer parenting classes, childcare, or legal services, but has a deep network of informal and formal partnerships to help program participants in need of these services access them. Examples include connections to the Department of Workforce Services for child care and the Legal Aid Society for support with legal barriers.

4A-3f.	Applicant Experience in Meeting Service Needs of DV Survivors for Applicants Requesting New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(d)	

Describe in the field below examples of supportive services the project provided to domestic violence survivors while quickly moving them into permanent housing and addressing their safety needs.

(limit 5,000 characters)

The Road Home will provide assessment and intake services, case management, transportation, and life skills development support to participant households. The Road Home has a dedicated team of housing navigation specialists who locate units for households and maintain relationships with an extensive pool of landlords. This relationship continues after housing placement, in which The Road Home’s team can provide support for mediating issues that may arise during housing; this includes evictions or notices related to crimes or incidents occurring on property related to a participant’s status as a survivor of domestic violence.

The Road Home envisions placements through this program coming through Coordinated Entry referrals from domestic violence service providers. The Road Home’s staff visits domestic violence shelters on a weekly basis to assess eligibility for its other housing programs to ensure that these participants can remain in a safe and confidential location while completing eligibility paperwork and evaluating available housing units.

4A-3g.	Plan for Trauma-Informed, Victim-Centered Practices for New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(e)	

Describe in the field below examples of how the new project(s) will:

- | | |
|----|--|
| 1. | prioritize placement and stabilization in permanent housing consistent with the program participants’ wishes and stated needs; |
| 2. | establish and maintaining an environment of agency and mutual respect, e.g., the project does not use punitive interventions, ensures program participant staff interactions are based on equality and minimize power differentials; |
| 3. | provide program participants access to information on trauma, e.g., training staff on providing program participants with information on the effects of trauma; |
| 4. | emphasize program participants’ strengths—for example, strength-based coaching, questionnaires and assessment tools include strength-based measures, case plans work towards survivor-defined goals and aspirations; |
| 5. | center on cultural responsiveness and inclusivity, e.g., training on equal access, cultural competence, nondiscrimination, language access, improving services to be culturally responsive, accessible, and trauma-informed; |
| 6. | provide a variety of opportunities for connection for program participants, e.g., groups, mentorships, peer-to-peer, spiritual needs; and |
| 7. | offer support for survivor parenting, e.g., trauma-informed parenting classes, childcare, connections to legal services. |

(limit 5,000 characters)

1. The new project will have 0.5 FTE housing navigation case manager who will support housing placement in line with the agency’s principles of housing first and participant self-determination. Housing placement is always done based on the participant’s interest. Declining an available unit does not result in a program exit; the next available unit is simply located or brought to the participant to evaluate against their personal needs and desires.
2. Participants in the new program will not face any punitive interventions and all staff will continue to be trained in equality, respect, and supportive programming to minimize power differentials.
3. The Road Home will continue training its staff, including new staff hired to support this program, on trauma-informed care and delivery of trauma-informed services.
4. The Road Home will utilize community assessment tools for prioritization and continue using evidence-based best practices in its assessments and housing, including strengths-based approaches supporting participant self-determination.
5. The new project and staff hired to work on it will continue to be involved in the agency’s larger efforts towards diversity, equity, and inclusion.
6. The Road Home will continue to leverage its existing partnerships for participants to connect them with peer support, support groups, and mentorships.
7. The Road Home will provide participants in this program with a wide variety of supports tailored to the needs of domestic violence survivors, including parenting classes, childcare, and legal services through our network of formal and informal partnerships.

4A-3h.	Involving Survivors in Policy and Program Development, Operations, and Evaluation of New PH-RRH and Joint TH and PH-RRH Component DV Bonus Projects.	
	NOFO Section I.B.3.I.(1)(f)	
	Describe in the field below how the new project will involve survivors:	
1.	with a range of lived expertise; and	
2.	in policy and program development throughout the project’s operation.	

(limit 2,500 characters)

1. The Road Home dedicates one position on its Board of Trustees to a person with lived experience. The Road Home currently has two individuals serving on its Board who have experienced homelessness. While it does not have a dedicated spot on its Board for survivors of domestic violence, many individuals who have experienced homelessness have also experienced domestic violence and can speak from this perspective as well.
2. These Board members directly participate in how the agency designs policies and programs to serve the populations in need. Further, The Road Home is in the process of implementing a new participant feedback process across all of its programs, which would gather input from a variety of participants, all of which have lived experience of homelessness.

4B. Attachments Screen For All Application Questions

We have provided the following guidance to help you successfully upload attachments and get maximum points:

1. You must include a Document Description for each attachment you upload; if you do not, the Submission Summary screen will display a red X indicating the submission is incomplete.
2. You must upload an attachment for each document listed where 'Required?' is 'Yes'.
3. We prefer that you use PDF files, though other file types are supported—please only use zip files if necessary. Converting electronic files to PDF, rather than printing documents and scanning them, often produces higher quality images. Many systems allow you to create PDF files as a Print option. If you are unfamiliar with this process, you should consult your IT Support or search for information on Google or YouTube.
4. Attachments must match the questions they are associated with.
5. Only upload documents responsive to the questions posed—including other material slows down the review process, which ultimately slows down the funding process.
6. If you cannot read the attachment, it is likely we cannot read it either.
 - . We must be able to read the date and time on attachments requiring system-generated dates and times, (e.g., a screenshot displaying the time and date of the public posting using your desktop calendar; screenshot of a webpage that indicates date and time).
 - . We must be able to read everything you want us to consider in any attachment.
7. After you upload each attachment, use the Download feature to access and check the attachment to ensure it matches the required Document Type and to ensure it contains all pages you intend to include.
8. Only use the "Other" attachment option to meet an attachment requirement that is not otherwise listed in these detailed instructions.

Document Type	Required?	Document Description	Date Attached
1C-7. PHA Homeless Preference	No	UT-500 PHA Homele...	09/25/2023
1C-7. PHA Moving On Preference	No	UT-500 PHA Moving...	09/25/2023
1D-11a. Letter Signed by Working Group	Yes	UT-500 Letter Sig...	09/25/2023
1D-2a. Housing First Evaluation	Yes	UT-500 Housing Fi...	09/25/2023
1E-1. Web Posting of Local Competition Deadline	Yes	UT-500 Web Postin...	09/25/2023
1E-2. Local Competition Scoring Tool	Yes	UT-500 Local Comp...	09/25/2023
1E-2a. Scored Forms for One Project	Yes	UT-500 Scored For...	09/25/2023
1E-5. Notification of Projects Rejected-Reduced	Yes	UT-500 Notificati...	09/25/2023
1E-5a. Notification of Projects Accepted	Yes	Ut-500 Notificati...	09/25/2023
1E-5b. Local Competition Selection Results	Yes	UT-500 Local Comp...	09/25/2023
1E-5c. Web Posting—CoC-Approved Consolidated Application	Yes		

1E-5d. Notification of CoC-Approved Consolidated Application	Yes		
2A-6. HUD's Homeless Data Exchange (HDX) Competition Report	Yes	UT-500 FY 2023 HD...	09/25/2023
3A-1a. Housing Leveraging Commitments	No		
3A-2a. Healthcare Formal Agreements	No		
3C-2. Project List for Other Federal Statutes	No		
Other	No		

Attachment Details

Document Description: UT-500 PHA Homeless Preference

Attachment Details

Document Description: UT-500 PHA Moving On Preference

Attachment Details

Document Description: UT-500 Letter Signed by Working Group

Attachment Details

Document Description: UT-500 Housing First Evaluation

Attachment Details

Document Description: UT-500 Web Posting of Local Competition
Deadline

Attachment Details

Document Description: UT-500 Local Competition Scoring Tool

Attachment Details

Document Description: UT-500 Scored Forms for One Project

Attachment Details

Document Description: UT-500 Notification of Projects Rejected-
Reduced

Attachment Details

Document Description: Ut-500 Notification of Projects Accepted

Attachment Details

Document Description: UT-500 Local Competition Selection Results

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description: UT-500 FY 2023 HDX Competition Report

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Attachment Details

Document Description:

Submission Summary

Ensure that the Project Priority List is complete prior to submitting.

Page	Last Updated
1A. CoC Identification	09/19/2023
1B. Inclusive Structure	09/25/2023
1C. Coordination and Engagement	09/25/2023
1D. Coordination and Engagement Cont'd	09/25/2023
1E. Project Review/Ranking	09/25/2023
2A. HMIS Implementation	09/25/2023
2B. Point-in-Time (PIT) Count	09/25/2023
2C. System Performance	09/25/2023
3A. Coordination with Housing and Healthcare	09/25/2023
3B. Rehabilitation/New Construction Costs	09/25/2023
3C. Serving Homeless Under Other Federal Statutes	09/25/2023

4A. DV Bonus Project Applicants	09/25/2023
4B. Attachments Screen	Please Complete
Submission Summary	No Input Required

PHA Homeless Preference

1C-7 UT-500 Documentation

	Page
Policy excerpts from Housing Authority of Salt Lake City	2
Policy excerpts from Housing Authority of the County of Salt Lake dba Housing Connect	4

17-VLC. ORGANIZATION OF THE WAITING LIST [24 CFR 983.251(c)]

The PHA may establish a separate waiting list for PBV units or it may use the same waiting list for both tenant-based and PBV assistance. The PHA may also merge the PBV waiting list with a waiting list for other assisted housing programs offered by the PHA. If the PHA chooses to offer a separate waiting list for PBV assistance, the PHA must offer to place applicants who are listed on the tenant-based waiting list on the waiting list for PBV assistance.

If a PHA decides to establish a separate PBV waiting list, the PHA may use a single waiting list for the PHA's whole PBV program, or it may establish separate waiting lists for PBV units in particular projects or buildings or for sets of such units.

PHA Policy

The PHA uses multiple waiting lists to administer the PBV program. The PHA will use a separate waiting list for each PBV project or for a group of designated units. Please see Exhibit 17-1 for information on current projects that the PHA has attached PBV assistance.

17-VLD. SELECTION FROM THE WAITING LIST [24 CFR 983.251(c)]

Applicants who will occupy units with PBV assistance must be selected from the PHA's waiting list. The PHA may establish selection criteria or preferences for occupancy of particular PBV units. The PHA may place families referred by the PBV owner on its PBV waiting list.

Income Targeting [24 CFR 983.251(c)(6)]

At least 75 percent of the families admitted to the PHA's tenant-based and project-based voucher programs during the PHA fiscal year from the waiting list must be extremely-low income families. The income targeting requirement applies to the total of admissions to both programs.

Units with Accessibility Features [24 CFR 983.251(c)(7)]

When selecting families to occupy PBV units that have special accessibility features for persons with disabilities, the PHA must first refer families who require such features to the owner.

Preferences [24 CFR 983.251(d), FR Notice 11/24/08]

The PHA may use the same selection preferences that are used for the tenant-based voucher program, establish selection criteria or preferences for the PBV program as a whole, or for occupancy of particular PBV developments or units. The PHA must provide an absolute selection preference for eligible in-place families as described in Section 17-VI.B. above.

Although the PHA is prohibited from granting preferences to persons with a specific disability, the PHA may give preference to disabled families who need services offered at a particular project or site if the preference is limited to families (including individuals):

- With disabilities that significantly interfere with their ability to obtain and maintain themselves in housing;
- Who, without appropriate supportive services, will not be able to obtain or maintain themselves in housing; and;
- For whom such services cannot be provided in a non-segregated setting.

In advertising such a project, the owner may advertise the project as offering services for a particular type of disability; however, the project must be open to all otherwise eligible disabled persons who may benefit from services provided in the project. In these projects, disabled residents may not be required to accept the particular services offered as a condition of occupancy.

If the PHA has projects with “excepted units” for elderly families or supportive services, the PHA must give preference to such families when referring families to these units [24 CFR 983.261(b); FR Notice 1/18/17].

PHA Policy

The PHA will establish a set of preferences for each PBV waiting list to reflect the target population of each PBV project or group of designated units.

The PHA will provide a selection preference when required by the regulation (e.g., eligible in-place families, qualifying families for “excepted units,” mobility impaired persons for accessible units).

The following additional preferences have been established:

- Elderly (62 and older)
- Disabled
- Chronically Homeless
To qualify, families must have a referral by a private or public facility providing shelter (e.g., social service agency including the Road Home, Sacred Circle, Volunteers of America, Valley Mental Health, or the Veterans Administration) with written certification of eligibility, or otherwise demonstrate eligibility.
- For up to 7 units at Wendell Apartments, 14 units at Palmer Court and 19 units at Sunrise Metro, households with Vulnerability Index Service Prioritization Data Assessment Tool scores of 8 or higher who resided in a shelter at least 90% occupied on December 31, 2020.

Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

Local Preferences [24 CFR 982.207; HCV p. 4-16]

PHAs are permitted to establish local preferences, and to give priority to serving families that meet those criteria. HUD specifically authorizes and places restrictions on certain types of local preferences. HUD also permits the PHA to establish other local preferences, at its discretion. Any local preferences established must be consistent with the PHA plan and the consolidated plan, and must be based on local housing needs and priorities that can be documented by generally accepted data sources.

PHA Policy

Disaster or Funding Preference

Housing Connect's Board of Commissioners may invoke a preference for families displaced or at imminent risk of being displaced by a gubernatorial- or presidentially-declared disaster under terms and for a duration chosen by the Board when such preference is invoked, or to any family that has been terminated from its HCV program due to insufficient program funding.

Move-up Initiative

Housing Connect will offer up to five HCV in each calendar year to families in the Permanent Supportive Housing Program, who are moving on from supportive services.

Homeless Preference

Housing Connect will provide a preference for 25 homeless individuals and families referred through the Coordinated Entry System. If a referral is not provided within 2 weeks' time, Housing Connect may offer the preference from its HCV waiting list.

FUP Youth Preference

Persons whose FUP youth assistance is expiring and will have a lack of adequate housing as a result of their termination from the program, or other similar category. Youth must be on the HCV waiting list to qualify for this preference.

VAWA Preference

Housing Connect will offer a preference to families who are seeking to transfer from the Housing Choice Voucher Program, Project Based Voucher Program, or any other covered housing program operated by Housing Connect for displacement by:
-Domestic Violence, dating violence, sexual assault or stalking under VAWA- to verify qualification for this preference, Housing Connect will follow documentation requirements as outlined in 16-IX.D.

PHA Moving On Preference

1C-7 UT-500 Documentation

	Page
Policy excerpts from Housing Authority of Salt Lake City	2
Policy excerpts from Housing Authority of the County of Salt Lake dba Housing Connect	3

Family Right to Move [24 CFR 983.261]

The family may terminate the lease at any time after the first year of occupancy. The family must give advance written notice to the owner in accordance with the lease and provide a copy of such notice to the PHA. If the family wishes to move with continued tenant-based assistance, the family must contact the PHA to request the rental assistance prior to providing notice to terminate the lease.

If the family terminates the lease in accordance with these requirements, the PHA is required to offer the family the opportunity for continued tenant-based assistance, in the form of a voucher or other comparable tenant-based rental assistance. If voucher or other comparable tenant-based assistance is not immediately available upon termination of the family's lease in the PBV unit, the PHA must give the family priority to receive the next available opportunity for continued tenant-based assistance.

If the family terminates the assisted lease before the end of the first year, the family relinquishes the opportunity for continued tenant-based assistance.

Emergency Transfers under VAWA [Notice PIH 2017-08]

Except where special consideration is needed for the project-based voucher program, the PHA will follow VAWA policies as outlined in Chapter 16 Part IX of this administrative plan, including using the Emergency Transfer Plan as the basis for PBV transfers under VAWA (Exhibit 16-4).

HUD requires that the PHA include policies that address when a victim has been living in a unit for less than a year or when a victim seeks to move sooner than a tenant-based voucher is available.

PHA Policy

When the victim of domestic violence, dating violence, sexual assault, or stalking has lived in the unit for less than one year, the PHA will provide several options for continued assistance.

The PHA will first try to transfer the participant to another PBV unit in the same development or transfer to a different development where the PHA has PBV units. The PHA will expedite the administrative processes in this case in an effort to conduct the transfer as quickly as possible

If no units are available for an internal transfer, or if there is reasonable cause to believe that such a transfer would put the victim in jeopardy, the participant may receive continued assistance through an external transfer to either tenant-based rental assistance (HCV) or assistance in the PHA's public housing program. Such a decision will be made by the PHA based on the availability of tenant-based vouchers and/or vacancies in public housing units. Such families must be selected from the waiting list for the applicable program. The PHA has adopted a waiting list preference for victims of domestic violence, dating violence, sexual assault, and stalking in both its HCV and public housing programs in order to expedite this process. See Section 4-III.C. of this administrative plan.

Regular HCV Funding

Regular HCV funding may be used to assist any eligible family on the waiting list. Families are selected from the waiting list according to the policies provided in Section 4-III.C.

4-III.C. SELECTION METHOD

PHAs must describe the method for selecting applicant families from the waiting list, including the system of admission preferences that the PHA will use [24 CFR 982.202(d)].

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Letter Signed by Working Group

1D-11a. UT-500 Documentation

Page

Letter from Lived Expert Task Group	2
Organization Chart for the Salt Lake Valley Coalition to End Homelessness with member names	3

The Salt Lake County Coalition to End Homelessness Lived Expert Task group is writing to offer our wholehearted support for the 2023 NOFO. As a group of individuals who have lived through homelessness in multiple different ways, we understand the profound impact and significance of the work being done by programs supported through the NOFO.

We have had the privilege of witnessing firsthand the positive outcomes and transformations that have come out of NOFO funding that have facilitated in the lives of individuals like ourselves.

Through our own journeys, We have come to recognize the importance of organizations and individuals who advocate for and provide support to those facing homelessness. It is not only a matter of assistance but also a source of hope and empowerment for individuals who may otherwise feel isolated or unsupported.

In conclusion, We want to express our gratitude and admiration for the work undertaken to complete the 2023 NOFO. We believe that their continued efforts are essential in creating a more inclusive and understanding society for individuals who have experienced homelessness.

Thank you for your dedication to this important cause.

Sincerely,

Lived Expert Task Group

Maygan Martinez

A handwritten signature in black ink that reads "Maygan Martinez". The signature is written in a cursive, flowing style.

Yixiao Burke

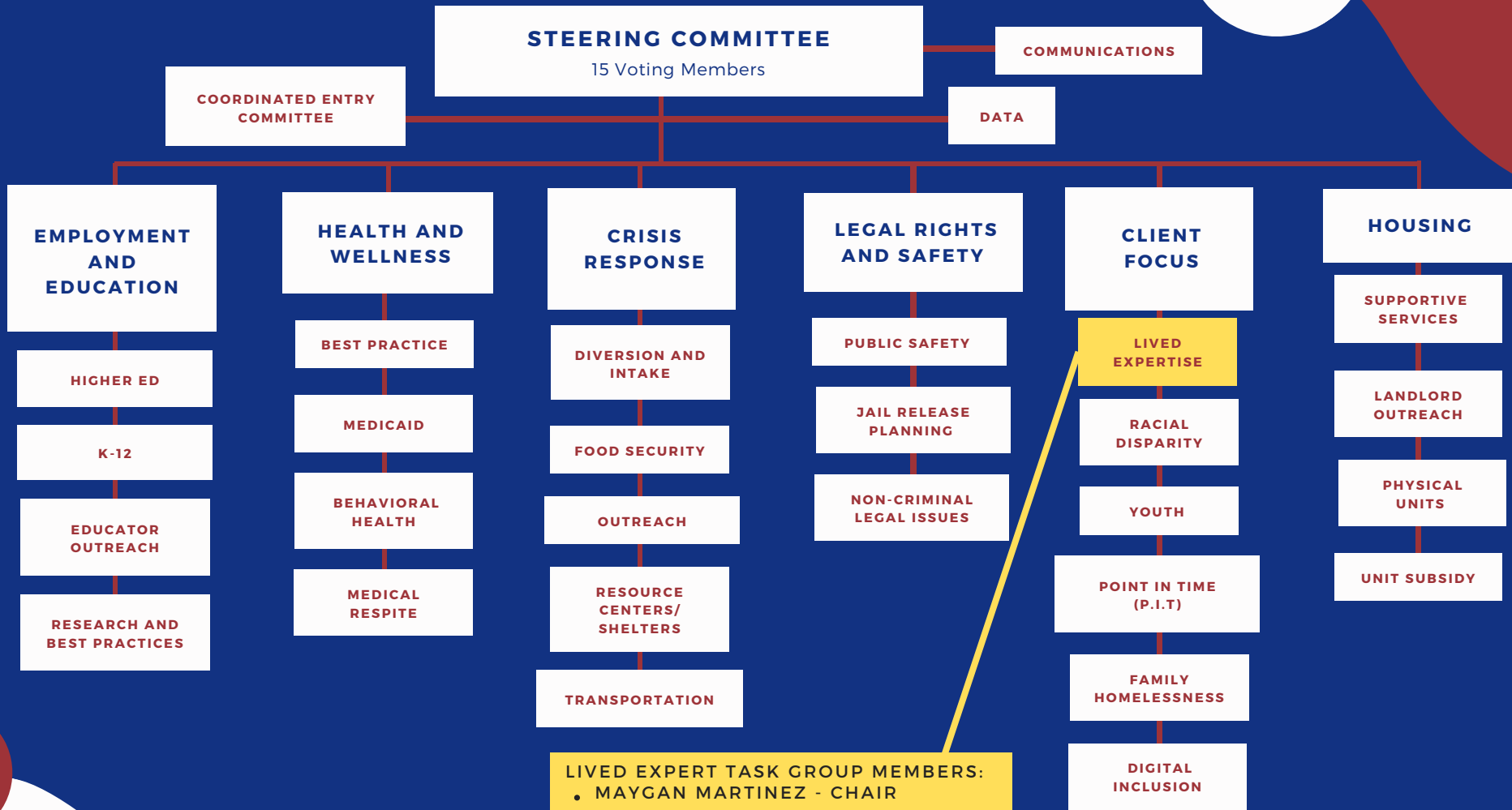
Lawrence Horman

Steffine Amodt

A handwritten signature in black ink that reads "Steffine Amodt". The signature is written in a cursive, flowing style.

Salt Lake Valley Coalition to End Homelessness

APRIL 2023 | **ORG CHART**



- LIVED EXPERT TASK GROUP MEMBERS:**
- MAYGAN MARTINEZ - CHAIR
 - LAWRENCE HORMAN
 - ROB FERRIS
 - SHAWN MCMILLEN
 - HERBERT ELLIOTT
 - YIXIAO BURKE
 - NATALIE CLARK
 - STEFFINE AMODT



Web Posting of Local Competition Deadline

1E-1. UT-500 Documentation

	Date Posted	Page
Renewal Applications Instructions and Notice	08/4/2023	2
Posting of Notice to Salt Lake Valley Coalition to End Homelessness Website		
Application Instructions and Notice-NEW Projects 2023	08/9/2023	3
Posting of Notice to Salt Lake Valley Coalition to End Homelessness Website		
Renewal Application Instructions and Notice -HMIS	08/10/2023	4
Posting of Notice to Salt Lake Valley Coalition to End Homelessness Website		



2023 HUD Competition Application and Resources ▾

Notices ▾

New Projects >

Renewal Projects ▾

- [Renewal Application Instructions and Notice 2023](#) (Posted 8/4/2023)
 - Deadline for New Projects August 25, 2023 at 5pm
- [FY2023 HUD CoC Competition Renewal Scoring Approved](#) (Posted 8/4/2023)
- [FY2023 SLCo CoC Competition Renewal Application Form](#) (Posted 8/4/2023)
- [FY2023 SLCo CoC Renewal Application-No APR Form](#) (Posted 8/4/2023)
- [FY2023 SLCo CoC Renewal Application-SSO-CE Form](#) (Posted 8/4/2023)

HMIS and Planning Projects >

Trainings >



Updates will be provided via the SEVEN newsletter, and also on this page.

2023 HUD Competition Application and Resources ▾

Notices ▾

New Projects ▾

- [Application Instructions and Notice-NEW Projects 2023](#) (Posted 8/9/2023)
 - Deadline for New Projects August 28, 2023 at 5pm
- [FY2023 HUD CoC Competition Scoring for NEW Projects](#) (Posted 8/9/2023)
- [FY2023 CoC New Application Form](#) (Posted 8/9/2023)
- [Smartsheets Submission form for NEW projects](#) (Posted 8/9/2023)

Renewal Projects >

HMIS and Planning Projects >

Trainings >

Resources >



work towards funding opportunities that ensure quick housing of homeless individuals, and low barrier access to resources.

Updates will be provided via the [SLVCEH newsletter](#), and also on this page.

2023 HUD Competition Application and Resources ▾

Notices ▾

New Projects >

Renewal Projects >

HMIS and Planning Projects ▾

- [Application Instructions and Notice - Planning](#) (Posted 8/10/2023)
- [Application Instructions and Notice - HMIS](#) (Posted 8/10/2023)
 - Deadline for HMIS Renewal Projects August 28, 2023 at 5pm

Trainings >

Resources >

Local Competition Scoring Tool

1E-2 UT-500 Documentation

Page

Scoring Tool for Renewal Projects-with APR	2-4
Scoring Tool for Renewal Projects-without an APR	5-6
Scoring Tool for Renewal Projects-SSO-CE	7-8
Scoring Tool <u>for</u> New Projects	9-12

**Local Scoring Guidelines: Renewal PH-RRH, and PH-PSH with an APR
FY2023 HUD CoC Competition**

Threshold Requirements:

- Match at 25% for eligible activities (all budget line items, except leasing)
- As applicable, participate in the most recent PIT, HIC, and LSA
- Participates in HMIS
- Accepts referrals through Coordinated Entry
- Meet all requirements listed in the Supplemental or Annual NOFO (part of esnaps review)

Projects which meet all the threshold requirements will be scored according to the following guidelines:

WEIGHT	CATEGORY	EVALUATION CRITERIA
30%	Project Effectiveness	<ul style="list-style-type: none"> • Program Best Practices <ul style="list-style-type: none"> ○ Housing First ○ Consumer input • SLVCEH Strategic Plan <ul style="list-style-type: none"> ○ Ensure homelessness is rare, brief, and one-time ○ Target Population • Review of HUD monitoring results • Review of HUD inspection requirements • Housing Placement Process <ul style="list-style-type: none"> ○ Process/time from prioritization to voucher ○ Process/time from voucher to housing placement • Operating as an integrated network in evaluation criteria <ul style="list-style-type: none"> ○ Commitments from range of service providers; integration of education, health, etc. ○ Commitments to provide case management coverage ○ Utilize coordinated entry and identifying housing units to quickly move persons experiencing homelessness into stable housing • Address racial disparities to ensure equity
10%	Budget/Application Quality	<ul style="list-style-type: none"> • Drawdown rate • Expenditure History • Cost per positive outcome • Followed instructions • Submitted on time, with all required attachments • Responses provide sufficient detail and are appropriate for the type of project and target population
10%	Data Quality	<ul style="list-style-type: none"> • Program level DQ review: accuracy and timeliness
50%	Need & Performance	<p>How well does the program demonstrate it is needed locally?</p> <ul style="list-style-type: none"> • Occupancy / Average Daily Unit Utilization • Hard to Serve Populations/Barriers to Housing <ul style="list-style-type: none"> ○ Percentage of entries with no income ○ % Entries disabled <p>How well does the program help the community improve system performance measures/achieve positive client outcomes?</p> <ul style="list-style-type: none"> • Returns to Homelessness /negative exits • Exits to Permanent Housing • Increased income

					Objective Total Points		110	55%		
					System Performance Total		100	50%		
Weight	Criteria Category	Renewal Evaluation Criteria	Source of Criteria	Point Range	Total	Scoring Category				
30%	Project Effectiveness	Program Best Practices	Agency Application	Score of 1-5; Multiplied by 2	10					
		SLVCEH Homeless Policy Priorities		Score of 1-5; Multiplied by 2	10					
		Review of HUD monitoring results		Score of 1-5	5					
		Review of HUD inspection requirements		Score of 1-5	5					
		Housing Placement Process: Process/time from prioritization to voucher		Score of 1-5	5					
		Housing Placement Process: Process/time from voucher to housing placement		Score of 1-5	5					
		Integrated Network: Partnerships		Score of 1-5	5					
		Integrated Network: Case Management Coverage		Score of 1-5	5					
		Coordinated Entry/Identifying Units		Score of 1-5	5					
		Integrated Network: Utilizing Coordinated Entry/Identifying Units		Score of 1-5	5					
10%	Budget/Application Quality	Quarterly Drawdowns	LOCCs Report verified by Field Office/Agency Application	Score of 1-5	5	Objective				
		Expenditure History	Agency Application	within (+ or -) 5%	within (+ or -) 10%	>10%	5	Objective		
		Followed instructions, Timely submission, with attachments	Agency Application	Score of 1-5			5			
		Responses sufficient detail and appropriate	Agency Application	Score of 1-5			5			
10%	Data Quality	HUD and local Data Quality Standards	Data Quality Report, Application Narrative	Score of 1-5; Multiplied by 4			20			

Weight	Criteria Category	Renewal Evaluation Criteria	Source of Criteria	Full Points	Half Points	0 Points	Total	Scoring Category
30.0%	Need and Performance (All Projects)	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018 Application Data	>90%	80-90%	<80%	10	Objective, System Performance
		Percentage of entries with no income	APR Q16	>40%	19-40%	<19%	10	Objective, System Performance, Severe Barriers
		Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	<10%	10-15%	≥15%	15	Objective, System Performance
		Returns to homelessness	HMIS Report: Measure 2a and 2b: Persons who Exit Homelessness to PH Return to Homelessness	<15%	15%-45%	>45%	10	Objective, System Performance
		Percentage of adult stayers who increased earned income	APR Q19	>10%	5-10%	<5%	3.75	Objective, System Performance
		Percentage of adult stayers who increased non-employment income	APR Q19	>20%	10-20%	<10%	3.75	Objective, System Performance
		Percentage of adult leavers who increased earned income	APR Q19	>10%	5-10%	<5%	3.75	Objective, System Performance
		Percentage of adult leavers who increased non-employment income	APR Q19	>20%	10-20%	<10%	3.75	Objective, System Performance
20.0%	Project Specific Need and Performance (PSH)	% entries disabled	APR Q13a2	>85%	65-85%	<65%	15	Objective, System Performance, Severe Barriers
		Percentage of participants who remain in PSH or exited to permanent housing	The % of stayers and leavers to permanent housing during the operating year	>80%	70-80%	<70%	25	Objective, System Performance
20.0%	Project Specific Need and Performance (RRH)	% entries disabled	APR Q13a2	>40%	20-40%	<20%	5	Objective, System Performance, Severe Barriers
		Percentage of participants who exited to permanent housing	The % of stayers and leavers to permanent housing during the operating year	>70%	60-70%	<60%	10	Objective, System Performance
		On average, participants spend XX days from project entry to residential move-in	APR Q22c	<60	61-180	>180	25	Objective, System Performance

**Local Scoring Guidelines: Renewal PH-RRH, and PH-PSH without an APR
FY2023 HUD CoC Competition**

Renewal Housing Projects without an APR

WEIGHT	CATEGORY	EVALUATION CRITERIA
30%	Capacity/Application Quality	<ul style="list-style-type: none"> • No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors • Grant management system in place for complying with government grants • Involvement in the local homeless housing and services system or local low-income housing and services system. • Effective record of administering government funded housing programs for homeless persons or housing for low-income persons. • Followed instructions • Submitted on time, with all required attachments • Responses provide sufficient detail and are appropriate for the type of project and target population
70 %	Need	<ul style="list-style-type: none"> • Summary of activities carried out since funds awarded • Demonstrate need using data from Housing Inventory Chart and Point in Time Count. • Impact on community performance related to HUD system performance measures including promoting racial equity • Timeline for project implementation • Plan to fully expend HUD funds • Rapidly securing housing for clients • Assisting clients with employment/other income • Target population <ul style="list-style-type: none"> ○ (DV) Trauma-informed and client-centered policies • Utilization of Housing First

2023 NOFA Scoring Tool

Renewals without an APR

Renewal Housing Projects without an APR

Weight	Criteria Category	Evaluation Criteria	Source of Criteria	Point Range	Total (200 points)
30%	Capacity	Audits/Monitoring Review	Local Application	Score of 1-5, Multiplied by 2	10
		Grant management system		Score of 1-5, Multiplied by 2	10
		Involvement in the local homeless system		Score of 1-5, Multiplied by 2	10
		Record of administering government funded housing programs		Score of 1-5, Multiplied by 2	10
		Followed instructions, Timely submission, with attachments		Score of 1-5, Multiplied by 2	10
		Responses sufficient detail and appropriate		Score of 1-5, Multiplied by 2	10
70%	Need	Summary of activities carried out	Local Application	Score of 1-5, Multiplied by 4	20
		Target population	Local and EsnapS	Score of 1-5, Multiplied by 4	20
		Utilization of Housing First		Score of 1-5, Multiplied by 6	30
		Demonstrate need using data	Local Application	Score of 1-5, Multiplied by 2	10
		Impact on community performance including promoting racial equity		Score of 1-5, Multiplied by 2	10
		Timeline for project implementation		Score of 1-5	5
		Plan to fully expend HUD funds		Score of 1-5	5
		Rapidly securing housing for clients		Score of 1-5, Multiplied by 4	20
		Assisting clients with employment/other income		Score of 1-5, Multiplied by 4	20

**Local Scoring Guidelines: Renewal SSO-CE
FY2023 HUD CoC Competition**

Renewal Coordinated Entry Project

WEIGHT	CATEGORY	EVALUATION CRITERIA
30%	Capacity/Application Quality	<ul style="list-style-type: none"> • No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors • Grant management system in place for complying with government grants • Involvement in the local homeless housing and services system or local low-income housing and services system. • Effective record of administering government funded housing programs for homeless persons or housing for low-income persons. • Followed instructions • Submitted on time, with all required attachments • Responses provide sufficient detail and are appropriate for the type of project and target population
70 %	Need	<ul style="list-style-type: none"> • System Function <ul style="list-style-type: none"> ○ Clients are prioritized/referred as appropriate • Inclusive coordination with stakeholders • System design that is accessible for all persons seeking information regarding homelessness assistance <ul style="list-style-type: none"> ○ (DV) Trauma-informed and client-centered policies • Advertised program to reach homeless persons with the highest barriers • Standardized assessment process • Ensuring that program participants are directed to appropriate housing and services

2023 NOFA Scoring Tool

Renewal Coordinated Entry

Renewal Coordinated Entry Project

Weight	Criteria Category	Evaluation Criteria	Source of Criteria	Point Range	Total (200 points)
30%	Capacity	Audits/Monitoring Review	Local Application	Score of 1-5, Multiplied by 2	10
		Grant management system		Score of 1-5, Multiplied by 2	10
		Involvement in the local homeless system		Score of 1-5, Multiplied by 2	10
		Record of administering government funded housing programs		Score of 1-5, Multiplied by 2	10
		Followed instructions, Timely submission, with attachments		Score of 1-5, Multiplied by 2	10
		Responses sufficient detail and appropriate		Score of 1-5, Multiplied by 2	10
70%	Need	System Function-current implementation	Local Application	Score of 1-5, Multiplied by 8	40
		Inclusive plan for coordination w/ stakeholders	E-snaps & Local Application	Score of 1-5, Multiplied by 4	20
		System design that is accessible		Score of 1-5, Multiplied by 4	20
		Strategy for advertising		Score of 1-5, Multiplied by 4	20
		Standardized assessment process		Score of 1-5, Multiplied by 4	20
		Directed to appropriate housing and services		Score of 1-5, Multiplied by 4	20

**Local Scoring Guidelines: New Projects
Annual NOFO**

Approved August 9, 2023

Threshold Requirements:

- Project will be administered by an eligible organization
- Match at 25% for eligible activities (all budget line items, except leasing)
- As applicable, participate in the most recent PIT, HIC, and LSA
- Agrees to participate in HMIS
- Agrees to have all referrals for proposed project routed through Coordinated Entry
- Meet all requirements listed in the Annual NOFO (part of esnaps review)

Projects which meet all of the above threshold requirements will be scored according to the following guidelines:

New Housing Projects

- Permanent Housing – Permanent Supportive Housing
- Permanent Housing – Rapid Re-housing
- Joint Transitional Housing and Permanent Housing – Rapid Re-housing

WEIGHT	CATEGORY	EVALUATION CRITERIA
20	Organizational Experience and Capacity	<ul style="list-style-type: none"> • No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors • Grant management system in place for complying with government grants • Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients) • Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.
20	Unmet Need	<ul style="list-style-type: none"> • Target population • Demonstrate need using data from Housing Inventory Chart and Point in Time Count • Impact on community performance related to HUD system performance measures • Address racial disparities to ensure equity
15	Timeliness	<ul style="list-style-type: none"> • Timeline for project implementation • Plan to fully expend HUD funds within grant operating period

WEIGHT	CATEGORY	EVALUATION CRITERIA
35/(25 for DV)	Supportive Services and Housing First	<ul style="list-style-type: none"> • Utilization of Housing First <ul style="list-style-type: none"> ○ Rapidly securing housing for clients and support housing retention ○ No preconditions such as sobriety, service participation, or minimum income • Plan to assist clients with employment/other income • Plan to coordinate with other mainstream health, social services and employment programs • Leveraging healthcare resources • Utilizing lived expertise in planning programming and services
10 (DV Only)	DV Experience, Plan and Outcomes (DV Projects Only)	<ul style="list-style-type: none"> • (DV) Trauma-informed and client-centered policies
10	Application/Budget Quality	<ul style="list-style-type: none"> • Followed instructions • Submitted on time, with all required attachments • Responses provide sufficient detail and are appropriate for the type of project and target population • Is cost effective, meets matching requirements, leverages support from other partners

New Coordinated Assessment Project

WEIGHT	CATEGORY	EVALUATION CRITERIA
20	Organizational Experience and Capacity	<ul style="list-style-type: none"> No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors Grant management system in place for complying with government grants Involvement in the local homeless housing and services system or local low-income housing and services system. (DV bonus-History of serving DV clients) Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.
20	Unmet Need	<ul style="list-style-type: none"> Target population Demonstrate need using data from Housing Inventory Chart and Point in Time Count Impact on community performance related to HUD system performance measures Address racial disparities to ensure equity
15	Timeliness	<ul style="list-style-type: none"> Timeline for project implementation Plan to fully expend HUD funds within grant operating period
35/(25 for DV)	Supportive Services	<ul style="list-style-type: none"> Inclusive plan for coordination with stakeholders System design that is accessible for all persons seeking information regarding homelessness assistance <ul style="list-style-type: none"> (DV) Trauma-informed and client-centered policies Strategy for advertising the program to reach homeless persons with the highest barriers Standardized assessment process Ensuring that program participants are directed to appropriate housing and services
10 (DV Only)	DV Experience, Plan and Outcomes (DV Projects Only)	<ul style="list-style-type: none"> (DV) Trauma-informed and client-centered policies
10	Application/Budget Quality	<ul style="list-style-type: none"> Followed instructions Submitted on time, with all required attachments Responses provide sufficient detail and are appropriate for the type of project and target population Is cost effective, meets matching requirements, leverages support from other partners

New HMIS Project

WEIGHT	CATEGORY	EVALUATION CRITERIA
<i>Because only the HMIS Lead is eligible to apply for funds, capacity will be weighted at 15% rather than 20%</i>		
15	Organizational Experience and Capacity	<ul style="list-style-type: none"> No/minor past audit or monitoring findings or concerns (fiscal or program) from HUD or independent auditors Grant management system in place for complying with government grants Involvement in the local homeless housing and services system or local low-income housing and services system. Effective record of administering government funded housing programs for homeless persons or housing for low-income persons.
25	Unmet Need	<ul style="list-style-type: none"> Impact on community performance on HUD system performance measures Timeline for project implementation Plan to fully expend HUD funds Demonstrate need using data related to current HMIS staffing and ability to meet current demands Detailed work plan for use of funds Address racial disparities to ensure equity
15	Timeliness	<ul style="list-style-type: none"> Timeline for project implementation Plan to fully expend HUD funds within grant operating period
35/(25 for DV)	System Design	<ul style="list-style-type: none"> How the HMIS funds will be expended in a way that is consistent with the CoC's funding strategy for the HMIS and furthers the CoC's HMIS implementation. The HMIS collects all Universal Data Elements as set forth in the HMIS Data Standards. The ability of the HMIS to un-duplicate client records. The HMIS produces all HUD-required reports and provides data as needed for HUD reporting (e.g., APR, quarterly reports, data for CAPER/ESG reporting) and other reports required by other federal partners.
10 (DV Only)	DV Experience, Plan and Outcomes (DV Projects Only)	<ul style="list-style-type: none"> (DV) Trauma-informed and client-centered policies
10	Application/Budget Quality	<ul style="list-style-type: none"> Followed instructions Submitted on time, with all required attachments Responses provide sufficient detail and are appropriate for the type of project and target population Is cost effective, meets matching requirements, leverages support from other partners

Scored Forms for One Project

1E-2a UT-500 Documentation

Page

Scored Form for Housing Connect SP3 New Chronic FY2023	2
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Criteria Category	Renewal Evaluation Criteria	Reference Questions	Points Possible	HC SP3 New Chronic
Project Effectiveness	Program Best Practices	1-5	10	9.71
	SLVCEH Homeless Policy Priorities	6 & 7	10	9.71
	Review of monitoring results	8	5	4.29
	Review of HUD inspection requirements	9	5	4.86
	Housing Placement Process: Process/time from prioritization to voucher	10 & 11	5	3.43
	Housing Placement Process: Process/time from voucher to housing placement	10 & 12	5	3.71
	Integrated Network: Partnerships	13 & 14	5	4.71
	Integrated Network: Case Management Coverage	15	5	4.29
	Coordinated Entry/Identifying Units	16	5	4.86
	Addressing Racial Disparities	17	5	4.00
	Budget/Application Quality	Quarterly Drawdowns	18	5
Expenditure History		19 & 20	5	4.00
Data Quality	HUD and local Data Quality Standards (full points if data error is less than 10% and most records are entered within 10 days and have plans to improve)	21-23	20	18.29
Budget/Application Quality	Followed instructions, Timely submission, with attachments	Overall App	5	4.71
	Responses sufficient detail and appropriate	Overall App	5	4.71
Total Committee Score			100	90.29
Need and Performance	Occupancy / Average Daily Unit Utilization	Unit Utilization Rate / 2018	10	10.00
	Percentage of entries with no income	APR Q16	10	10.00
	Leavers who exit to shelter, streets or unknown	APR Q23a & 23b	15	0.00
	Returns to homelessness	HMIS Report: Measure 2a & 2b	10	0.00
	Percentage of adult stayers who increased earned income	APR Q19	3.75	3.75
Need and Performance	Percentage of adult stayers who increased non-employment income	APR Q19	3.75	3.75
	Percentage of adult leavers who increased earned income	APR Q19	3.75	3.75
	Percentage of adult leavers who increased non-employment income	APR Q19	3.75	1.88
	% entries disabled	APR Q13a2	15	15.00
	Percentage of participants who remain in PSH or exited to permanent housing	The % of stayers and leavers to permanent	25	25.00
Total Admin Score			100	73.13
Total Score (Committee + Admin Score)				163.41
Points Possible				200.00
Final Score (converted to percentage)				81.71

Notification of Projects Rejected-Reduced

1E-5. UT-500 Documentation

	Page
General attachment sent to all applicants	2
Individual Emailed Notifications to Rejected Applications	
The Road Home	13
Agency project summary	14
Salt Lake County	15
Agency project summary	16
Screenshot of final New and Renewal Project Listings	17

September 12, 2023

Jennifer Wilson
Mayor

Dear HUD Continuum of Care Applicant:

Erin Litvack
Deputy Mayor,
County Services

Thank you for submitting a project application(s) for consideration in the FY2023 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 17 project applications submitted for review by the Ranking Committee.

Katherine Fife
Associate Deputy Mayor

Nine members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

Jean Hill
Director

Alexandra Allen
Associate Director

The committee worked diligently to thoroughly review all projects, support the creation of new resources, and consider impacts to existing programs. After reviewing all submitted applications, the committee considered a number of ranking strategies as they related to overall funding. Discussion centered on how particular projects contribute to overall system performance, accountability for currently funded programs, and the options to bring new resources to the community.

The committee has completed their work for the FY2023 competition. Please find the following enclosed:

1. **Agency Project Summary** - Overview of submitted applications from your agency, scores, and funding status
2. **FY2023 Competition Final Ranking Recommendations** - Ranking Committee recommendations will be submitted to HUD. HUD is the ultimate funding authority and will make the final award decisions.
3. **Application Review and Ranking Process** - This provides an overview of the local review and ranking process. This information will also be posted to the [Salt Lake Continuum of Care Competition](#) site.

The Ranking Committee has recognized the merits of your program and has recommended your project for funding. Salt Lake County may be reaching out to you and other grantees in the next week to fix minor technical edits prior to final grant submission. Salt Lake County staff will also hold individual debriefings with each applicant agency following the competition. If you have questions or concerns you would like addressed prior to the debriefing, please do not hesitate to contact me (385-468-7143).

Sincerely,



Tarra McFadden
Program and Grant Manager

Local Rank	Organization Name	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Project Type	Amount Requested	Amount Recommended	Tier Placement
1	The Road Home	TRH Magnolia Supportive Services FY2023	192.00	N/A	200	96.00	PH-PSH	\$220,000	\$220,000	Tier 1
2	The Road Home	TRH RRH for Domestic Violence Survivors FY2023	92.33	N/A	100.00	92.33	PH-RRH	\$633,772	\$351,568	Tier 1
3	The Road Home	TRH RRH for Families Expansion FY2023	92.00	N/A	100.00	92.00	PH-RRH	\$634,867	\$308,800	Tier 1
4	Salt Lake County	SLCO Coordinated Entry Expansion FY2023	91.71	N/A	100.00	91.71	SSO-CE	\$142,460	\$92,460	Tier 1
5	Salt Lake County	SLCO Coordinated Entry Project FY2023	182.00	N/A	200	91.00	SSO-CE	\$174,340	\$174,340	Tier 1
6	Housing Connect	HC SP Renewal	91.29	90.625	200	90.96	PH-PSH	\$1,706,000	\$1,706,000	Tier 1
7	The Road Home	TRH RRH for Families Consolidated	91.00	90.63	200	90.81	PH-RRH	\$295,901	\$295,901	Tier 1
8	Housing Connect	HC COCR Reallocated	90.86	84.375	200	87.62	PH-PSH	\$1,380,580	\$1,380,580	Tier 1
9	Housing Connect	HC SPBB Bud Bailey	92.00	81.88	200	86.94	PH-PSH	\$281,585	\$281,585	Tier 1
10	DWS	HMIS	-	-	-	86.27	HMIS	\$266,275	\$266,275	Tier 1
11	The Road Home	TRH Shelter Plus Care II	95.00	75.63	200	85.31	PH-PSH	\$2,561,572	\$2,561,572	Tier 1
12	The Road Home	TRH Scattered Site Properties	92.33	56.25	175	84.90	PH-PSH	\$19,382	\$19,382	Tier 1
13	Housing Connect	HC SPK Kelly Benson	92.29	66.25	190	83.44	PH-PSH	\$125,440	\$125,440	Tier 1
14	Housing Connect	HC SPG Grace Mary Manor	93.71	72.5	200	83.11	PH-PSH	\$252,306	\$252,306	Tier 1

Local Rank	Organization Name	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Project Type	Amount Requested	Amount Recommended	Tier Placement
15	Housing Connect	HC SP3 New Chronic	90.29	73.125	200	81.71	PH-PSH	\$1,362,904	\$857,253	Tier 1
*	Housing Connect	HC SP3 New Chronic	-	-	-	-	-	-	\$505,651	Tier 2
16	The Road Home	TRH CHSH Leasing	90.83	68.75	200	79.79	PH-PSH	\$585,964	\$585,964	Tier 2
17	Volunteers of America, UT	VOAUT Rapid Rehousing for Youth	81.71	47.5	200	64.61	PH-RRH	\$330,614	\$330,614	Tier 2



Application Rank and Review Process

Salt Lake City and County Continuum of Care

FY2023 CoC Competition

Table of Contents

Application Rank and Review Timeline.....	2
Rank and Review Policies and Procedures.....	3
Policy for Appeals of Rating/Ranking	4
Ranking Committee Members	5
Detailed Application Scores.....	6
Final Scoring Explanation	8
Renewal Application Scoring	8
HMIS Application Scoring.....	8
New Application Scoring.....	8

Application Rank and Review Timeline

Ranking Committee - Approve Renewal Scoring Guidelines	4-Aug
RFP for Renewal Applications released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC competition website	4-Aug
Ranking Committee-New Scoring Guidelines approved	9-Aug
New scoring guidelines posted to CoC Competition Website	9-Aug
RFP for New Projects Released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC Competition Website	9-Aug
RFP for HMIS Application released	10-Aug
New Application Training held; materials posted to CoC Competition Website	16-Aug
Renewal Application Training held / materials posted to CoC Competition Website	16-Aug
Ranking Committee Meeting-Application Review Orientation	1-Sep
Ranking Committee Meeting-Final Ranking/Funding Decision	11-Sep
Applicants notified of Final Ranking/Funding Decision	12-Sep
Final Ranking/Funding Decision posted to CoC Competition Website	12-Sep

Salt Lake City & County Continuum of Care

Homeless Assistance Grants

Rank and Review Policies and Procedures

Eligible proposals will be prioritized for inclusion in the CoC's coordinated application by the Ranking Committee acting as the rank and review group. Applications not scoring high enough will not be placed on the project funding request as part of the Consolidated Application (Formerly Exhibit 1).

Salt Lake County, as the designated Collaborative Applicant, recruits Ranking Committee members, prioritizing members who have served as members in the past or who have other relevant experience. The Ranking Committee will be composed of representatives from a cross-section of groups which might include: Faith-based and non-profit providers of homeless services and housing; city representatives; county employees; mental health; substance abuse; veteran's services; and consumers.

- Ranking Committee members must declare that they have no conflict of interest.
- Members must be appointed every year and their eligibility verified.
- Members must be able to dedicate time for application review and committee meetings.
- Ranking Committee members are given an orientation which includes:
 - Information regarding homeless activities, needs, services, definitions and other issues that are pertinent to the SLVCEH
 - A background of McKinney Vento and the local process
 - The role of the Ranking Committee
 - Review of the scoring tools, applications, and resources

Ranking Committee members receive eligible application proposals and scoring matrix.

Prior to the Ranking meeting, all Ranking Committee members review all applications over an appointed period. Members read projects, preliminarily score them, and note any questions/comments to follow-up with applicants.

If the SLVCEH support agency staff have any knowledge that could lead HUD to deny granting funds to a project, they will share that information with the Ranking Committee. SLVCEH support agency staff will discuss this information with applicants as part of technical assistance provided to assist project development.

The Ranking Committee meets to review and discuss each application together and to individually score them. SLVCEH support agency staff is present at the Committee meeting to record decisions of the Committee and any comments/recommendations they have for applicants.

The Ranking Committee discusses the merits of each proposal, scores the applications, and turns in score sheets to staff.

- Overall raw scores are calculated by SLVCEH support agency staff.
- The Committee considers adjustments for such issues HUD incentives or requirements.
- The Committee considers proposal changes or project budget adjustments that may be required to meet community needs.
- The Committee determines the rank and funding levels of all projects considering all available information.
- During deliberation, SLVCEH support agency staff will provide technical assistance by responding to questions of the Committee members, correcting technical inaccuracies if they arise in conversation, and reminding the Committee members of their responsibilities if they step outside their purview.
- Scoring results are delivered to applicants with a reminder about the appellate process.
- Each applicant receives copies of their proposals with technical edits made by SLVCEH support agency staff. Applicants are asked to correct their applications and send them back to SLVCEH support agency staff before final submission to HUD.

- Applications which do not meet the threshold requirements will not be included in the Priority Listing as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.
- If more applications are submitted than the SLVCEH has money to fund, the lowest-ranked applications will not be included in the Priority List as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.

Penalties

Applicants may correct a curable deficiency with timely action. To be curable the deficiency must: not be an applicant eligibility requirement and be remedied within the time frame specified in the notice of deficiency.

If the corrections are remedied within the time frame specified, no loss of points will result.

If the Committee finds that an applicant has intentionally misrepresented information, the application may be rejected, or a penalty may be assessed.

Where there is a staff (SLCO or HUD) documented issue that impacts the ability of applicants to access electronic application systems (E-snaps, Smartsheets), the Committee reserves the right to adjust the penalty submission deadline accordingly.

Policy for Appeals of Rating/Ranking

Eligible Appeals:

- The application of any applicant agency which a) is unranked, or b) receives decreased funding may appeal.
- Applicants that have been found not to meet the threshold requirements are not eligible for an appeal.
- Appeals cannot be based upon the judgment of the Ranking Committee.
- Applicants may appeal if they can:
 - prove their score is not reflective of the application information provided; or
 - describe bias or unfairness in the process, which warrants the appeal.

All notices of appeal must be based on the information submitted by the application due date. No new or additional information will be considered. Omissions to the application cannot be appealed.

Per 24 CFR 578.35(b), project applicants that believe they were not allowed to participate in a fair and open process and that were rejected by the CoC may appeal the rejection directly to HUD by submitting as a Solo Application prior to the application deadline. Additional appeal information may be found in the Notice of Funding Opportunity (NOFO).

Ranking Committee Members

FY2023 HUD CoC competition for Salt Lake City and County Continuum of Care

Committee members documented conflicts of interest and recused themselves from scoring per policy.

Member	Stakeholder Group	Disclosed Conflict w/ Agency
Daniel Tinsdale, Salt Lake County	Salt Lake County ESG	None
Dillon Hase, Salt Lake City	Salt Lake City ESG	None
Liz Marie Santiago Otero, UDVC	DV Survivor Advocate	None
Michael Campbell, UHC	Housing Finance Organization	None
Mina Koplín, Section Manager	Youth Services	None
Pete Caldwell, Division of Substance Abuse and Mental Health	Behavioral Health Services	None
Robert Wesemann, NAMI, Utah	CoC Board / Outreach Experience	None
Russell Goodman, Department of Workforce Services	State ESG	The Road Home
Steffine Amodt, Lived Expert Task Group	Lived experience	None

Detailed Application Scores

(Scores are presented here in alphabetical order by Agency acronym)

Local Rank	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Amount Recommended
10	DWS Salt Lake HMIS FY2023	-	-	-	86.27	\$266,275	\$266,275
6	HC SP Renewal	91.29	90.625	200	90.96	\$1,706,000	\$1,706,000
8	HC COCR Reallocated	90.86	84.375	200	87.62	\$1,380,580	\$1,380,580
9	HC SPBB Bud Bailey	92.00	81.88	200	86.94	\$281,585	\$281,585
13	HC SPK Kelly Benson	92.29	66.25	190	83.44	\$125,440	\$125,440
14	HC SPG Grace Mary Manor	93.71	72.5	200	83.11	\$252,306	\$252,306
15	HC SP3 New Chronic	90.29	73.125	200	81.71	\$1,362,904	\$1,362,904
4	SLCO Coordinated Entry Expansion FY2023	91.71	N/A	100.00	91.71	\$142,460	\$92,460
5	SLCO Coordinated Entry Project FY2023	182.00	N/A	200	91.00	\$174,340	\$174,340
1	TRH Magnolia Supportive Services FY2023	192.00	N/A	200	96.00	\$220,000	\$220,000
2	TRH RRH for Domestic Violence Survivors FY2023	92.33	N/A	100.00	92.33	\$633,772	\$351,568
3	TRH RRH for Families Expansion FY2023	92.00	N/A	100.00	92.00	\$634,867	\$308,800
7	TRH RRH for Families Consolidated	91.00	90.63	200	90.81	\$295,901	\$295,901

Local Rank	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Amount Recommended
11	TRH Shelter Plus Care II	95.00	75.63	200	85.31	\$2,561,572	\$2,561,572
12	TRH Scattered Site Properties	92.33	56.25	175	84.90	\$19,382	\$19,382
16	TRH CHSH Leasing	90.83	68.75	200	79.79	\$585,964	\$585,964
17	VOAUT Rapid Rehousing for Youth	81.71	47.5	200	64.61	\$330,614	\$330,614

Final Scoring Explanation

Renewal Application Scoring

- Portions of the application that the committee scored were worth 100 points.
- Portions of the application scored by SLCO using need and performance data from HMIS/Reports were worth 100 points.
 - For the Returns to Homelessness question agencies were directed to respond as “N/A” if there was no data on the Measure 2 report.
 - If the measure relied on data from exits, and the program had no leavers, agencies were directed to respond as “N/A”
 - Applications were not penalized but the total points possible for those applications were adjusted.
- Per the NOFO, If a project application straddles the Tier 1 and Tier 2 funding line, HUD will conditionally select the project up to the amount of funding that falls within Tier 2. HUD may fund the Tier 2 portion of the project. If HUD does not fund the Tier 2 portion of the project, HUD may award the project at the reduced amount, provided the project is still feasible with the reduced funding (e.g., is able to continue serving homeless program participants effectively).

HMIS Application Scoring

- The HMIS application was reviewed by the Ranking Committee and recommended for funding.
- They recommended that it be funded at the full amount and included in the Project Priority Listing in the middle of Tier 1.

New Application Scoring

- Portions of the application that the committee scored were worth 100 points.
- The following projects were recommended for funding:
 - TRH RRH for Domestic Violence Survivors FY2023
 - TRH RRH for Families Expansion FY2023
 - SLCO Coordinated Entry Expansion FY2023

Tarra McFadden

From: Tarra McFadden
Sent: Tuesday, September 12, 2023 4:10 PM
To: Baylee White; Michelle Flynn; Grants Lead
Subject: FY2023 UT-500 Applicant Notice for Continuum of Care Competition-TRH
Attachments: FY2023 UT-500 Applicant Notice-The Road Home.pdf

Dear HUD Continuum of Care Applicant:

Thank you for submitting a project application(s) for consideration in the FY2023 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 17 project applications submitted for review by the Ranking Committee.

Nine members served on this year's Ranking Committee representing various stakeholder groups. A list of committee members is included with this letter, although applicants should note that any communication regarding the Committee processes or outcomes should be directed to Salt Lake County per approved policies and procedures. Salt Lake County, in its role as CoC Collaborative Applicant, provides staffing support to the Ranking Committee.

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Sincerely,

Tarra McFadden
Programs Director
Phone: 385-468-7143
Email: tmcfadden@slco.org

Agency Project Summary for The Road Home

Application Scoring

- The Ranking Committee funded applications in the order of scores that were received. New funding applications were reduced to fit into the funding available.
- Renewals were scored on a 200 point scale, 100 points were determined by the Ranking Committee, 100 points were based on need and performance data and were scored administratively. Scores were then adjusted factoring in any N/A answers and converted to a percentage to get a score out of 100 points for comparison with new projects.
- New Projects were scored by the committee on a 100 point scale.

Local Rank	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Project Type	Amount Requested	Amount Recommended	Tier Placement
1	TRH Magnolia Supportive Services FY2023	192.00		200	96.00	PH-PSH	\$220,000	\$220,000	Tier 1
2	TRH RRH for Domestic Violence Survivors FY2023	92.33	N/A	100.00	92.33	PH-RRH	\$633,772	\$351,568	Tier 1
3	TRH RRH for Families Expansion FY2023	92.00	N/A	100.00	92.00	PH-RRH	\$634,867	\$308,800	Tier 1
7	TRH RRH for Families Consolidated	91.00	90.63	200	90.81	PH-RRH	\$295,901	\$295,901	Tier 1
11	TRH Shelter Plus Care II	95.00	75.63	200	85.31	PH-PSH	\$2,561,572	\$2,561,572	Tier 1
12	TRH Scattered Site Properties	92.33	56.25	175	84.90	PH-PSH	\$19,382	\$19,382	Tier 1
16	TRH CHSH Leasing	90.83	68.75	200	79.79	PH-PSH	\$585,964	\$585,964	Tier 2

- The HMIS application was reviewed by the Ranking Committee and recommended for funding.
- They recommended that it be funded at the full amount and included in the Project Priority Listing in the middle of Tier 1.

Tarra McFadden

From: Tarra McFadden
Sent: Tuesday, September 12, 2023 4:08 PM
To: Alexandra Allen; Jean Hill; Charly Swett
Subject: FY2023 UT-500 Applicant Notice for Continuum of Care Competition-SLCo
Attachments: FY2023 UT-500 Applicant Notice-SLCo.pdf

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Tarra McFadden
Programs Director
Phone: 385-468-7143
Email: tmcfadden@slco.org

Agency Project Summary for Salt Lake County

Application Scoring

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- Renewals were scored on a 200 point scale, 100 points were determined by the Ranking Committee, 100 points were based on need and performance data and were scored administratively. Scores were then adjusted factoring in any N/A answers and converted to a percentage to get a score out of 100 points for comparison with new projects.
- New Projects were scored by the committee on a 100 point scale.

Local Rank	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Project Type	Amount Requested	Amount Recommended	Tier Placement
4	SLCO Coordinated Entry Expansion FY2023	91.71	N/A	100.00	91.71	SSO-CE	\$142,460	\$92,460	Tier 1
5	SLCO Coordinated Entry Project FY2023	182.00		200	91.00	SSO-CE	\$174,340	\$174,340	Tier 1

- The HMIS application was reviewed by the Ranking Committee and recommended for funding.
- They recommended that it be funded at the full amount and included in the Project Priority Listing in the middle of Tier 1.



Salt Lake Continuum of Care Competition

Salt Lake County is the Collaborative Applicant for the HUD CoC Grant. This role involves coordination of project applications, project ranking and review, and the collaborative application.

2023 HUD CoC Competition Notice of Funding Opportunity (NOFO)

The HUD Notice of Funding Opportunity (NOFO) for the 2023 Continuum of Care Competition (CoC) has officially opened as of July 5, 2023. The CoC Program is dedicated to a community-wide goal of ending homelessness. Salt Lake County participates annually in the CoC Program with community partners to work towards funding opportunities that ensure quick housing of homeless individuals, and low barrier access to resources.

Updates will be provided via the [SLVCEH newsletter](#), and also on this page.

2023 HUD Competition Application and Resources

Documents for Public Review

- [FY2023 UT-500 NOFO Applicant Notice \(Posted 9/12/2023\)](#)
- [FY23 Competition Final Ranking Recommendations \(Posted 9/12/2023\)](#)

Notices

[New Projects](#)

[Renewal Projects](#)

[HMIS and Planning Projects](#)

Notification of Projects Accepted

1E-5a UT-500 Documentation

Page

Agency Specific E-mails	
Department of Workforce Services	2
Housing Connect	3
The Road Home	4
Volunteers of America, UT	5
Salt Lake County	6
Packet sent to all Agencies	7
Screenshot of Posting to Salt Lake Valley Coalition to End Homelessness Website	18

Tarra McFadden

From: Tarra McFadden
Sent: Tuesday, September 12, 2023 4:07 PM
To: Tricia Davis; Joseph Jensen (josephmjensen@utah.gov)
Subject: FY2023 UT-500 Applicant Notice for Continuum of Care Competition-DWS
Attachments: FY2023 UT-500 Applicant Notice-DWS.pdf

Dear HUD Continuum of Care Applicant:

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Sincerely,

Tarra McFadden

Programs Director

Phone: 385-468-7143

Tarra McFadden

From: Tarra McFadden
Sent: Tuesday, September 12, 2023 4:11 PM
To: Krysta Niemczyk; Zach Bale (zbale@housingconnect.org); Janice Kimball
Subject: FY2023 UT-500 Applicant Notice for Continuum of Care Competition-Housing Connect
Attachments: FY2023 UT-500 Applicant Notice-Housing Connect.pdf

Dear HUD Continuum of Care Applicant:

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Programs Director
Phone: 385-468-7143
Email: tmcfadden@slco.org

Tarra McFadden

From: Tarra McFadden
Sent: Tuesday, September 12, 2023 4:10 PM
To: Baylee White; Michelle Flynn; Grants Lead
Subject: FY2023 UT-500 Applicant Notice for Continuum of Care Competition-TRH
Attachments: FY2023 UT-500 Applicant Notice-The Road Home.pdf

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Programs Director
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Email: tmcfadden@slco.org

Tarra McFadden

From: Tarra McFadden
Sent: Tuesday, September 12, 2023 4:09 PM
To: Kathy Bray; Grants VOA
Subject: FY2023 UT-500 Applicant Notice for Continuum of Care Competition-VOAUT
Attachments: FY2023 UT-500 Applicant Notice-VOAUT.pdf

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Sincerely,

Tarra McFadden
Programs Director
Phone: 385-468-7143
Email: tmcfadden@slco.org

September 12, 2023

Jennifer Wilson
Mayor

Dear HUD Continuum of Care Applicant:

Erin Litvack
Deputy Mayor,
County Services

Thank you for submitting a project application(s) for consideration in the FY2023 HUD CoC Competition for the Salt Lake City and County Continuum of Care. This year there were 17 project applications submitted for review by the Ranking Committee.

Katherine Fife
Associate Deputy Mayor

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Jean Hill
Director

Alexandra Allen
Associate Director

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Tarra McFadden
Program and Grant Manager

Local Rank	Organization Name	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Project Type	Amount Requested	Amount Recommended	Tier Placement
1	The Road Home	TRH Magnolia Supportive Services FY2023	192.00	N/A	200	96.00	PH-PSH	\$220,000	\$220,000	Tier 1
2	The Road Home	TRH RRH for Domestic Violence Survivors FY2023	92.33	N/A	100.00	92.33	PH-RRH	\$633,772	\$351,568	Tier 1
3	The Road Home	TRH RRH for Families Expansion FY2023	92.00	N/A	100.00	92.00	PH-RRH	\$634,867	\$308,800	Tier 1
4	Salt Lake County	SLCO Coordinated Entry Expansion FY2023	91.71	N/A	100.00	91.71	SSO-CE	\$142,460	\$92,460	Tier 1
5	Salt Lake County	SLCO Coordinated Entry Project FY2023	182.00	N/A	200	91.00	SSO-CE	\$174,340	\$174,340	Tier 1
6	Housing Connect	HC SP Renewal	91.29	90.625	200	90.96	PH-PSH	\$1,706,000	\$1,706,000	Tier 1
7	The Road Home	TRH RRH for Families Consolidated	91.00	90.63	200	90.81	PH-RRH	\$295,901	\$295,901	Tier 1
8	Housing Connect	HC COCR Reallocated	90.86	84.375	200	87.62	PH-PSH	\$1,380,580	\$1,380,580	Tier 1
9	Housing Connect	HC SPBB Bud Bailey	92.00	81.88	200	86.94	PH-PSH	\$281,585	\$281,585	Tier 1
10	DWS	HMIS	-	-	-	86.27	HMIS	\$266,275	\$266,275	Tier 1
11	The Road Home	TRH Shelter Plus Care II	95.00	75.63	200	85.31	PH-PSH	\$2,561,572	\$2,561,572	Tier 1
12	The Road Home	TRH Scattered Site Properties	92.33	56.25	175	84.90	PH-PSH	\$19,382	\$19,382	Tier 1
13	Housing Connect	HC SPK Kelly Benson	92.29	66.25	190	83.44	PH-PSH	\$125,440	\$125,440	Tier 1
14	Housing Connect	HC SPG Grace Mary Manor	93.71	72.5	200	83.11	PH-PSH	\$252,306	\$252,306	Tier 1

Local Rank	Organization Name	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Project Type	Amount Requested	Amount Recommended	Tier Placement
15	Housing Connect	HC SP3 New Chronic	90.29	73.125	200	81.71	PH-PSH	\$1,362,904	\$857,253	Tier 1
*	Housing Connect	HC SP3 New Chronic	-	-	-	-	-	-	\$505,651	Tier 2
16	The Road Home	TRH CHSH Leasing	90.83	68.75	200	79.79	PH-PSH	\$585,964	\$585,964	Tier 2
17	Volunteers of America, UT	VOAUT Rapid Rehousing for Youth	81.71	47.5	200	64.61	PH-RRH	\$330,614	\$330,614	Tier 2



Application Rank and Review Process

Salt Lake City and County Continuum of Care

FY2023 CoC Competition

Table of Contents

Application Rank and Review Timeline.....	2
Rank and Review Policies and Procedures.....	3
Policy for Appeals of Rating/Ranking	4
Ranking Committee Members	5
Detailed Application Scores.....	6
Final Scoring Explanation	8
Renewal Application Scoring	8
HMIS Application Scoring.....	8
New Application Scoring.....	8

Application Rank and Review Timeline

Ranking Committee - Approve Renewal Scoring Guidelines	4-Aug
RFP for Renewal Applications released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC competition website	4-Aug
Ranking Committee-New Scoring Guidelines approved	9-Aug
New scoring guidelines posted to CoC Competition Website	9-Aug
RFP for New Projects Released, Scoring Guidelines & Ranking Committee Procedures available as part of the application package and posted to CoC Competition Website	9-Aug
RFP for HMIS Application released	10-Aug
New Application Training held; materials posted to CoC Competition Website	16-Aug
Renewal Application Training held / materials posted to CoC Competition Website	16-Aug
Ranking Committee Meeting-Application Review Orientation	1-Sep
Ranking Committee Meeting-Final Ranking/Funding Decision	11-Sep
Applicants notified of Final Ranking/Funding Decision	12-Sep
Final Ranking/Funding Decision posted to CoC Competition Website	12-Sep

Salt Lake City & County Continuum of Care

Homeless Assistance Grants

Rank and Review Policies and Procedures

Eligible proposals will be prioritized for inclusion in the CoC's coordinated application by the Ranking Committee acting as the rank and review group. Applications not scoring high enough will not be placed on the project funding request as part of the Consolidated Application (Formerly Exhibit 1).

Salt Lake County, as the designated Collaborative Applicant, recruits Ranking Committee members, prioritizing members who have served as members in the past or who have other relevant experience. The Ranking Committee will be composed of representatives from a cross-section of groups which might include: Faith-based and non-profit providers of homeless services and housing; city representatives; county employees; mental health; substance abuse; veteran's services; and consumers.

- Ranking Committee members must declare that they have no conflict of interest.
- Members must be appointed every year and their eligibility verified.
- Members must be able to dedicate time for application review and committee meetings.
- Ranking Committee members are given an orientation which includes:
 - Information regarding homeless activities, needs, services, definitions and other issues that are pertinent to the SLVCEH
 - A background of McKinney Vento and the local process
 - The role of the Ranking Committee
 - Review of the scoring tools, applications, and resources

Ranking Committee members receive eligible application proposals and scoring matrix.

Prior to the Ranking meeting, all Ranking Committee members review all applications over an appointed period. Members read projects, preliminarily score them, and note any questions/comments to follow-up with applicants.

If the SLVCEH support agency staff have any knowledge that could lead HUD to deny granting funds to a project, they will share that information with the Ranking Committee. SLVCEH support agency staff will discuss this information with applicants as part of technical assistance provided to assist project development.

The Ranking Committee meets to review and discuss each application together and to individually score them. SLVCEH support agency staff is present at the Committee meeting to record decisions of the Committee and any comments/recommendations they have for applicants.

The Ranking Committee discusses the merits of each proposal, scores the applications, and turns in score sheets to staff.

- Overall raw scores are calculated by SLVCEH support agency staff.
- The Committee considers adjustments for such issues HUD incentives or requirements.
- The Committee considers proposal changes or project budget adjustments that may be required to meet community needs.
- The Committee determines the rank and funding levels of all projects considering all available information.
- During deliberation, SLVCEH support agency staff will provide technical assistance by responding to questions of the Committee members, correcting technical inaccuracies if they arise in conversation, and reminding the Committee members of their responsibilities if they step outside their purview.
- Scoring results are delivered to applicants with a reminder about the appellate process.
- Each applicant receives copies of their proposals with technical edits made by SLVCEH support agency staff. Applicants are asked to correct their applications and send them back to SLVCEH support agency staff before final submission to HUD.

- Applications which do not meet the threshold requirements will not be included in the Priority Listing as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.
- If more applications are submitted than the SLVCEH has money to fund, the lowest-ranked applications will not be included in the Priority List as part of the Consolidated Application, and therefore will not be forwarded to HUD for consideration.

Penalties

Applicants may correct a curable deficiency with timely action. To be curable the deficiency must: not be an applicant eligibility requirement and be remedied within the time frame specified in the notice of deficiency.

If the corrections are remedied within the time frame specified, no loss of points will result.

If the Committee finds that an applicant has intentionally misrepresented information, the application may be rejected, or a penalty may be assessed.

Where there is a staff (SLCO or HUD) documented issue that impacts the ability of applicants to access electronic application systems (E-snaps, Smartsheets), the Committee reserves the right to adjust the penalty submission deadline accordingly.

Policy for Appeals of Rating/Ranking

Eligible Appeals:

- The application of any applicant agency which a) is unranked, or b) receives decreased funding may appeal.
- Applicants that have been found not to meet the threshold requirements are not eligible for an appeal.
- Appeals cannot be based upon the judgment of the Ranking Committee.
- Applicants may appeal if they can:
 - prove their score is not reflective of the application information provided; or
 - describe bias or unfairness in the process, which warrants the appeal.

All notices of appeal must be based on the information submitted by the application due date. No new or additional information will be considered. Omissions to the application cannot be appealed.

Per 24 CFR 578.35(b), project applicants that believe they were not allowed to participate in a fair and open process and that were rejected by the CoC may appeal the rejection directly to HUD by submitting as a Solo Application prior to the application deadline. Additional appeal information may be found in the Notice of Funding Opportunity (NOFO).

Ranking Committee Members

FY2023 HUD CoC competition for Salt Lake City and County Continuum of Care

Committee members documented conflicts of interest and recused themselves from scoring per policy.

Member	Stakeholder Group	Disclosed Conflict w/ Agency
Daniel Tinsdale, Salt Lake County	Salt Lake County ESG	None
Dillon Hase, Salt Lake City	Salt Lake City ESG	None
Liz Marie Santiago Otero, UDVC	DV Survivor Advocate	None
Michael Campbell, UHC	Housing Finance Organization	None
Mina Koplín, Section Manager	Youth Services	None
Pete Caldwell, Division of Substance Abuse and Mental Health	Behavioral Health Services	None
Robert Wesemann, NAMI, Utah	CoC Board / Outreach Experience	None
Russell Goodman, Department of Workforce Services	State ESG	The Road Home
Steffine Amodt, Lived Expert Task Group	Lived experience	None

Detailed Application Scores

(Scores are presented here in alphabetical order by Agency acronym)

Local Rank	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Amount Recommended
10	DWS Salt Lake HMIS FY2023	-	-	-	86.27	\$266,275	\$266,275
6	HC SP Renewal	91.29	90.625	200	90.96	\$1,706,000	\$1,706,000
8	HC COCR Reallocated	90.86	84.375	200	87.62	\$1,380,580	\$1,380,580
9	HC SPBB Bud Bailey	92.00	81.88	200	86.94	\$281,585	\$281,585
13	HC SPK Kelly Benson	92.29	66.25	190	83.44	\$125,440	\$125,440
14	HC SPG Grace Mary Manor	93.71	72.5	200	83.11	\$252,306	\$252,306
15	HC SP3 New Chronic	90.29	73.125	200	81.71	\$1,362,904	\$1,362,904
4	SLCO Coordinated Entry Expansion FY2023	91.71	N/A	100.00	91.71	\$142,460	\$92,460
5	SLCO Coordinated Entry Project FY2023	182.00	N/A	200	91.00	\$174,340	\$174,340
1	TRH Magnolia Supportive Services FY2023	192.00	N/A	200	96.00	\$220,000	\$220,000
2	TRH RRH for Domestic Violence Survivors FY2023	92.33	N/A	100.00	92.33	\$633,772	\$351,568
3	TRH RRH for Families Expansion FY2023	92.00	N/A	100.00	92.00	\$634,867	\$308,800
7	TRH RRH for Families Consolidated	91.00	90.63	200	90.81	\$295,901	\$295,901

Local Rank	Project Name	Committee Score	Admin Score	Points Possible	Total Score	Amount Requested	Amount Recommended
11	TRH Shelter Plus Care II	95.00	75.63	200	85.31	\$2,561,572	\$2,561,572
12	TRH Scattered Site Properties	92.33	56.25	175	84.90	\$19,382	\$19,382
16	TRH CHSH Leasing	90.83	68.75	200	79.79	\$585,964	\$585,964
17	VOAUT Rapid Rehousing for Youth	81.71	47.5	200	64.61	\$330,614	\$330,614

Final Scoring Explanation

Renewal Application Scoring

- Portions of the application that the committee scored were worth 100 points.
- Portions of the application scored by SLCO using need and performance data from HMIS/Reports were worth 100 points.
 - For the Returns to Homelessness question agencies were directed to respond as “N/A” if there was no data on the Measure 2 report.
 - If the measure relied on data from exits, and the program had no leavers, agencies were directed to respond as “N/A”
 - Applications were not penalized but the total points possible for those applications were adjusted.
- Per the NOFO, If a project application straddles the Tier 1 and Tier 2 funding line, HUD will conditionally select the project up to the amount of funding that falls within Tier 2. HUD may fund the Tier 2 portion of the project. If HUD does not fund the Tier 2 portion of the project, HUD may award the project at the reduced amount, provided the project is still feasible with the reduced funding (e.g., is able to continue serving homeless program participants effectively).

HMIS Application Scoring

- The HMIS application was reviewed by the Ranking Committee and recommended for funding.
- They recommended that it be funded at the full amount and included in the Project Priority Listing in the middle of Tier 1.

New Application Scoring

- Portions of the application that the committee scored were worth 100 points.
- The following projects were recommended for funding:
 - TRH RRH for Domestic Violence Survivors FY2023
 - TRH RRH for Families Expansion FY2023
 - SLCO Coordinated Entry Expansion FY2023



Salt Lake Continuum of Care Competition

Salt Lake County is the Collaborative Applicant for the HUD CoC Grant. This role involves coordination of project applications, project ranking and review, and the collaborative application.

2023 HUD CoC Competition Notice of Funding Opportunity (NOFO)

The HUD Notice of Funding Opportunity (NOFO) for the 2023 Continuum of Care Competition (CoC) has officially opened as of July 5, 2023. The CoC Program is dedicated to a community-wide goal of ending homelessness. Salt Lake County participates annually in the CoC Program with community partners to work towards funding opportunities that ensure quick housing of homeless individuals, and low barrier access to resources.

Updates will be provided via the [SLVCEH newsletter](#), and also on this page.

2023 HUD Competition Application and Resources

Documents for Public Review

- [FY2023 UT-500 NOFO Applicant Notice \(Posted 9/12/2023\)](#)
- [FY23 Competition Final Ranking Recommendations \(Posted 9/12/2023\)](#)

Notices

- [New Projects](#)
- [Renewal Projects](#)
- [HMIS and Planning Projects](#)

UT-500 1E-5b Documentation
 Local Competition Selection Results

Project Rank	Organization Name	Project Name	Total Score	Accepted or Rejected	Amount Requested	Amount Recommended	Reallocated Funds
1	The Road Home	TRH Magnolia Supportive Services FY2023	96.00	Accepted	\$220,000	\$220,000	-
2	The Road Home	TRH RRH for Domestic Violence Survivors FY2023	92.33	Accepted	\$633,772	\$351,568	-
3	The Road Home	TRH RRH for Families Expansion FY2023	92.00	Accepted	\$634,867	\$308,800	-
4	Salt Lake County	SLCO Coordinated Entry Expansion FY2023	91.71	Accepted	\$142,460	\$92,460	-
5	Salt Lake County	SLCO Coordinated Entry Project FY2023	91.00	Accepted	\$174,340	\$174,340	-
6	Housing Connect	HC SP Renewal	90.96	Accepted	\$1,706,000	\$1,706,000	-
7	The Road Home	TRH RRH for Families Consolidated	90.81	Accepted	\$295,901	\$295,901	-
8	Housing Connect	HC COCR Reallocated	87.62	Accepted	\$1,380,580	\$1,380,580	-
9	Housing Connect	HC SPBB Bud Bailey	86.94	Accepted	\$281,585	\$281,585	-
10	DWS	HMIS	86.27	Accepted	\$266,275	\$266,275	-
11	The Road Home	TRH Shelter Plus Care II	85.31	Accepted	\$2,561,572	\$2,561,572	-
12	The Road Home	TRH Scattered Site Properties	84.90	Accepted	\$19,382	\$19,382	-
13	Housing Connect	HC SPK Kelly Benson	83.44	Accepted	\$125,440	\$125,440	-
14	Housing Connect	HC SPG Grace Mary Manor	83.11	Accepted	\$252,306	\$252,306	-
15	Housing Connect	HC SP3 New Chronic	81.71	Accepted	\$1,362,904	\$1,362,904	-
16	The Road Home	TRH CHSH Leasing	79.79	Accepted	\$585,964	\$585,964	-
17	Volunteers of America, UT	VOAUT Rapid Rehousing for Youth	64.61	Accepted	\$330,614	\$330,614	-

2023 HDX Competition Report

PIT Count Data for UT-500 - Salt Lake City & County CoC

Total Population PIT Count Data

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count	1958	2314	2095	2297
Emergency Shelter Total	1,445	1,479	1,538	1594
Safe Haven Total	0	0	0	0
Transitional Housing Total	245	212	276	268
Total Sheltered Count	1690	1691	1814	1862
Total Unsheltered Count	268	623	281	435

Chronically Homeless PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of Chronically Homeless Persons	436	545	567	753
Sheltered Count of Chronically Homeless Persons	316	545	468	525
Unsheltered Count of Chronically Homeless Persons	120	0	99	228

2023 HDX Competition Report

PIT Count Data for UT-500 - Salt Lake City & County CoC

Homeless Households with Children PIT Counts

	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Households with Children	186	115	180	162
Sheltered Count of Homeless Households with Children	186	115	179	155
Unsheltered Count of Homeless Households with Children	0	0	1	7

Homeless Veteran PIT Counts

	2011 PIT	2020 PIT	2021 PIT *	2022 PIT	2023 PIT
Total Sheltered and Unsheltered Count of the Number of Homeless Veterans	264	80	109	111	131
Sheltered Count of Homeless Veterans	245	73	109	95	124
Unsheltered Count of Homeless Veterans	19	7	0	16	7

*For CoCs that did not conduct an unsheltered count in 2021, 2020 data were used.

2023 HDX Competition Report

HIC Data for UT-500 - Salt Lake City & County CoC

HMIS Bed Coverage Rates

Project Type	Total Year-Round, Current Beds	Total Current, Year-Round, HMIS Beds	Total Year-Round, Current, Non-VSP Beds*	HMIS Bed Coverage Rate for Year-Round Beds	Total Year-Round, Current VSP Beds in an HMIS Comparable Database	Total Year-Round, Current, VSP Beds**	HMIS Comparable Bed Coverage Rate for VSP Beds	Total Current, Year-Round, HMIS Beds and VSP Beds in an HMIS Comparable Database	HMIS and Comparable Database Coverage Rate
ES Beds	1,420	1,136	1,199	94.75%	221	221	100.00%	1,357	95.56%
SH Beds	0	0	0	NA	0	0	NA	0	NA
TH Beds	334	169	178	94.94%	156	156	100.00%	325	97.31%
RRH Beds	643	515	578	89.10%	65	65	100.00%	580	90.20%
PSH Beds	2,472	2,451	2,472	99.15%	0	0	NA	2,451	99.15%
OPH Beds	645	47	47	100.00%	0	0	NA	47	7.29%
Total Beds	5,514	4,318	4,474	96.51%	442	442	100.00%	4,760	86.33%

2023 HDX Competition Report
HIC Data for UT-500 - Salt Lake City & County CoC

2023 HDX Competition Report

HIC Data for UT-500 - Salt Lake City & County CoC

Notes

*For OPH Beds, this does NOT include any beds that are Current, Non-VSP, Non-HMIS, and EHV-funded.

**For OPH Beds, this does NOT include any beds that are Current, VSP, Non-HMIS, and EHV-funded.

In the HIC, "Year-Round Beds" is the sum of "Beds HH w/o Children", "Beds HH w/ Children", and "Beds HH w/ only Children". This does not include Overflow ("O/V Beds") or Seasonal Beds ("Total Seasonal Beds").

In the HIC, Current beds are beds with an "Inventory Type" of "C" and not beds that are Under Development ("Inventory Type" of "U").

PSH Beds Dedicated to Persons Experiencing Chronic Homelessness

Chronically Homeless Bed Counts	2020 HIC	2021 HIC	2022 HIC	2023 HIC
Number of CoC Program and non-CoC Program funded PSH beds dedicated for use by chronically homeless persons identified on the HIC	1501	1155	1156	1208

Rapid Rehousing (RRH) Units Dedicated to Persons in Household with Children

Households with Children	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH units available to serve families on the HIC	73	188	200	150

Rapid Rehousing Beds Dedicated to All Persons

All Household Types	2020 HIC	2021 HIC	2022 HIC	2023 HIC
RRH beds available to serve all populations on the HIC	509	930	924	643

2023 HDX Competition Report
HIC Data for UT-500 - Salt Lake City & County CoC

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Summary Report for UT-500 - Salt Lake City & County CoC

Measure 1: Length of Time Persons Remain Homeless

This measures the number of clients active in the report date range across ES, SH (Metric 1.1) and then ES, SH and TH (Metric 1.2) along with their average and median length of time homeless. This includes time homeless during the report date range as well as prior to the report start date, going back no further than October, 1, 2012.

Metric 1.1: Change in the average and median length of time persons are homeless in ES and SH projects.
Metric 1.2: Change in the average and median length of time persons are homeless in ES, SH, and TH projects.

a. This measure is of the client's entry, exit, and bed night dates strictly as entered in the HMIS system.

	Universe (Persons)		Average LOT Homeless (bed nights)				Median LOT Homeless (bed nights)			
	Revised FY 2021	FY 2022	Submitted FY 2021	Revised FY 2021	FY 2022	Difference	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
1.1 Persons in ES and SH	5940	6219	85	85	88	3	39	40	36	-4
1.2 Persons in ES, SH, and TH	6310	6571	93	93	97	4	44	45	41	-4

b. This measure is based on data element 3.17.

This measure includes data from each client's Living Situation (Data Standards element 3.917) response as well as time spent in permanent housing projects between Project Start and Housing Move-In. This information is added to the client's entry date, effectively extending the client's entry date backward in time. This "adjusted entry date" is then used in the calculations just as if it were the client's actual entry date.

2023 HDX Competition Report
FY2022 - Performance Measurement Module (Sys PM)

	Universe (Persons)		Average LOT Homeless (bed nights)				Median LOT Homeless (bed nights)			
	Revised FY 2021	FY 2022	Submitted FY 2021	Revised FY 2021	FY 2022	Difference	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
1.1 Persons in ES, SH, and PH (prior to "housing move in")	6635	6696	1180	1262	1182	-80	338	336	304	-32
1.2 Persons in ES, SH, TH, and PH (prior to "housing move in")	6999	7035	1155	1234	1156	-78	332	330	307	-23

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 2: The Extent to which Persons who Exit Homelessness to Permanent Housing Destinations Return to Homelessness

This measures clients who exited SO, ES, TH, SH or PH to a permanent housing destination in the date range two years prior to the report date range. Of those clients, the measure reports on how many of them returned to homelessness as indicated in the HMIS for up to two years after their initial exit.

	Total # of Persons who Exited to a Permanent Housing Destination (2 Years Prior)		Returns to Homelessness in Less than 6 Months			Returns to Homelessness from 6 to 12 Months			Returns to Homelessness from 13 to 24 Months			Number of Returns in 2 Years	
	Revised FY 2021	FY 2022	Revised FY 2021	FY 2022	% of Returns	Revised FY 2021	FY 2022	% of Returns	Revised FY 2021	FY 2022	% of Returns	FY 2022	% of Returns
Exit was from SO	10	10	0	1	10%	1	1	10%	1	1	10%	3	30%
Exit was from ES	1219	1249	154	128	10%	37	73	6%	53	78	6%	279	22%
Exit was from TH	102	132	7	6	5%	6	4	3%	5	3	2%	13	10%
Exit was from SH	0	0	0	0		0	0		0	0		0	
Exit was from PH	1455	1308	98	59	5%	52	36	3%	58	56	4%	151	12%
TOTAL Returns to Homelessness	2786	2699	259	194	7%	96	114	4%	117	138	5%	446	17%

Measure 3: Number of Homeless Persons

Metric 3.1 – Change in PIT Counts

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

This measures the change in PIT counts of sheltered and unsheltered homeless person as reported on the PIT (not from HMIS).

	January 2021 PIT Count	January 2022 PIT Count	Difference
Universe: Total PIT Count of sheltered and unsheltered persons	2314	2095	-219
Emergency Shelter Total	1479	1538	59
Safe Haven Total	0	0	0
Transitional Housing Total	212	276	64
Total Sheltered Count	1691	1814	123
Unsheltered Count	623	281	-342

Metric 3.2 – Change in Annual Counts

This measures the change in annual counts of sheltered homeless persons in HMIS.

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Unduplicated Total sheltered homeless persons	6446	6427	6682	255
Emergency Shelter Total	6150	6131	6402	271
Safe Haven Total	0	0	0	0
Transitional Housing Total	333	334	318	-16

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 4: Employment and Income Growth for Homeless Persons in CoC Program-funded Projects

Metric 4.1 – Change in earned income for adult system stayers during the reporting period

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	513	514	548	34
Number of adults with increased earned income	38	38	46	8
Percentage of adults who increased earned income	7%	7%	8%	1%

Metric 4.2 – Change in non-employment cash income for adult system stayers during the reporting period

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	513	514	548	34
Number of adults with increased non-employment cash income	116	116	143	27
Percentage of adults who increased non-employment cash income	23%	23%	26%	3%

Metric 4.3 – Change in total income for adult system stayers during the reporting period

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Number of adults (system stayers)	513	514	548	34
Number of adults with increased total income	146	146	182	36
Percentage of adults who increased total income	28%	28%	33%	5%

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Metric 4.4 – Change in earned income for adult system leavers

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	127	130	170	40
Number of adults who exited with increased earned income	16	18	24	6
Percentage of adults who increased earned income	13%	14%	14%	0%

Metric 4.5 – Change in non-employment cash income for adult system leavers

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	127	130	170	40
Number of adults who exited with increased non-employment cash income	25	24	30	6
Percentage of adults who increased non-employment cash income	20%	18%	18%	0%

Metric 4.6 – Change in total income for adult system leavers

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Number of adults who exited (system leavers)	127	130	170	40
Number of adults who exited with increased total income	39	40	52	12
Percentage of adults who increased total income	31%	31%	31%	0%

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 5: Number of persons who become homeless for the 1st time

Metric 5.1 – Change in the number of persons entering ES, SH, and TH projects with no prior enrollments in HMIS

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH or TH during the reporting period.	6051	6012	6017	5
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	2839	2571	2528	-43
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time)	3212	3441	3489	48

Metric 5.2 – Change in the number of persons entering ES, SH, TH, and PH projects with no prior enrollments in HMIS

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Person with entries into ES, SH, TH or PH during the reporting period.	7566	7490	7618	128
Of persons above, count those who were in ES, SH, TH or any PH within 24 months prior to their entry during the reporting year.	3519	3226	3308	82
Of persons above, count those who did not have entries in ES, SH, TH or PH in the previous 24 months. (i.e. Number of persons experiencing homelessness for the first time.)	4047	4264	4310	46

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

Measure 6: Homeless Prevention and Housing Placement of Persons defined by category 3 of HUD's Homeless Definition in CoC Program-funded Projects

This Measure is not applicable to CoCs in FY2022 (Oct 1, 2021 - Sept 30, 2022) reporting period.

Measure 7: Successful Placement from Street Outreach and Successful Placement in or Retention of Permanent Housing

Metric 7a.1 – Change in exits to permanent housing destinations

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Persons who exit Street Outreach	2471	2374	2521	147
Of persons above, those who exited to temporary & some institutional destinations	134	156	260	104
Of the persons above, those who exited to permanent housing destinations	106	111	139	28
% Successful exits	10%	11%	16%	5%

Metric 7b.1 – Change in exits to permanent housing destinations

2023 HDX Competition Report

FY2022 - Performance Measurement Module (Sys PM)

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Persons in ES, SH, TH and PH-RRH who exited, plus persons in other PH projects who exited without moving into housing	4944	5242	6121	879
Of the persons above, those who exited to permanent housing destinations	994	1004	1712	708
% Successful exits	20%	19%	28%	9%

Metric 7b.2 – Change in exit to or retention of permanent housing

	Submitted FY 2021	Revised FY 2021	FY 2022	Difference
Universe: Persons in all PH projects except PH-RRH	2405	2598	2647	49
Of persons above, those who remained in applicable PH projects and those who exited to permanent housing destinations	2313	2483	2481	-2
% Successful exits/retention	96%	96%	94%	-2%

2023 HDX Competition Report
FY2022 - SysPM Data Quality
UT-500 - Salt Lake City & County CoC

	All ES, SH			All TH			All PSH, OPH			All RRH			All Street Outreach		
	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022	Submitted FY2020	Submitted FY2021	FY2022
1. Number of non-DV Beds on HIC	1163	1207	1202	195	191	197	2694	2745	2803	509	930	893			
2. Number of HMIS Beds	1059	1168	1111	186	182	188	2342	2315	2508	482	920	819			
3. HMIS Participation Rate from HIC (%)	91.06	96.77	92.43	95.38	95.29	95.43	86.93	84.34	89.48	94.70	98.92	91.71			
4. Unduplicated Persons Served (HMIS)	6894	6337	6583	356	334	318	2400	2829	3089	2629	2796	2652	1111	2438	2465
5. Total Leavers (HMIS)	5841	5143	5442	222	180	174	324	412	512	1769	1619	2096	774	2059	2181
6. Destination of Don't Know, Refused, or Missing (HMIS)	4106	3382	3523	14	7	4	27	65	36	301	701	589	765	1789	898
7. Destination Error Rate (%)	70.30	65.76	64.74	6.31	3.89	2.30	8.33	15.78	7.03	17.02	43.30	28.10	98.84	86.89	41.17

2023 HDX Competition Report
FY2022 - SysPM Data Quality

2023 HDX Competition Report

Submission and Count Dates for UT-500 - Salt Lake City & County CoC

Date of PIT Count

	Date	Received HUD Waiver
Date CoC Conducted 2023 PIT Count	1/25/2023	

Report Submission Date in HDX

	Submitted On	Met Deadline
2023 PIT Count Submittal Date	4/28/2023	Yes
2023 HIC Count Submittal Date	4/28/2023	Yes
2022 System PM Submittal Date	2/27/2023	Yes